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| 2020-2023 Final Operating Budget(s) by Account |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account |  | Actual 2019 |  | Budget 2020 |  | 2021 Budget |  | 2022 Budget |  | 2023 Budget |
| Revenues |  |  |  |  |  |  |  |  |  |  |
| 1-111-Residential Property Taxes | \$ | 14,921,698 | \$ | 491,312 | \$ | 491,312 | \$ | 491,312 | \$ | 491,312 |
| 1-121 - Farmland Property Taxes | \$ | - | \$ | 489,370 | \$ | 489,370 | \$ | 489,370 | \$ | 489,370 |
| 1-131-Education Levy | \$ | 5,879,182 | \$ | 6,302,871 | \$ | 6,302,871 | \$ | 6,302,871 | \$ | 6,302,871 |
| 1-141-Grande Spirit Foundation Levy | \$ | 117,558 | \$ | 128,313 | \$ | 128,313 | \$ | 128,313 | \$ | 128,313 |
| 1-151-Designated Industrial Property Levy | \$ | 199,310 | \$ | 203,527 | \$ | 203,527 | \$ | 203,527 | \$ | 203,527 |
| 1-191-Linear Taxes | \$ | 18,138,133 | \$ | 47,114 | \$ | 47,114 | \$ | 47,114 | \$ | 47,114 |
| 1-192-Electric Power \& Dis Linear Taxes | \$ | - | \$ | 518,167 | \$ | 518,167 | \$ | 518,167 | \$ | 518,167 |
| 1-193-Pipeline \& Well Linear Taxes | \$ | - | \$ | 18,258,173 | \$ | 18,258,173 | \$ | 18,258,173 | \$ | 18,258,173 |
| 1-194-Commercial Railway Linear Taxes | \$ | - | \$ | 5,920 | \$ | 5,920 | \$ | 5,920 | \$ | 5,920 |
| 1-231-Federal Grants in Lieu | \$ | 407 | \$ | 311 | \$ | 311 | \$ | 311 | \$ | 311 |
| 1-241-Provincial Grants in Lieu | \$ | 9,237 | \$ | 5,912 | \$ | 5,912 | \$ | 5,912 | \$ | 5,912 |
| 1-242-Industrial M\&E Property Taxes | \$ | - | \$ | 13,134,150 | \$ | 13,134,150 | \$ | 13,134,150 | \$ | 13,134,150 |
| 1-243 - Industrial Imp Property Taxes | \$ | - | \$ | 1,740,091 | \$ | 1,740,091 | \$ | 1,740,091 | \$ | 1,740,091 |
| 1-244 - Industrial Land Property Taxes | \$ | - | \$ | 55,394 | \$ | 55,394 | \$ | 55,394 | \$ | 55,394 |
| 1-251-Commercial Property Taxes | \$ | - | \$ | 65,753 | \$ | 65,753 | \$ | 65,753 | \$ | 65,753 |
| 1-252-Small Business Property Taxes | \$ | - | \$ | 70,929 | \$ | 70,929 | \$ | 70,929 | \$ | 70,929 |
| 1-253-Vacant Commercial Property Taxes | \$ | - | \$ | 583 | \$ | 583 | \$ | 583 | \$ | 583 |
| 1-420-Sales of Goods \& Services | \$ | 670,147 | \$ | 577,100 | \$ | 577,100 | \$ | 577,100 | \$ | 577,100 |
| 1-421-Water Distribution Sales | \$ | 29,164 | \$ | 31,600 | \$ | 31,600 | \$ | 31,600 | \$ | 31,600 |
| 1-430-Road Allowance Lease/Crossing/Approach | \$ | 20,830 | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 |
| 1-435-Bonanza Shop Farmland Rental Revenue | \$ | 5,165 | \$ | 4,600 | \$ | 4,600 | \$ | 4,600 | \$ | 4,600 |
| 1-440-Snowplow Flags | \$ | 850 | \$ | 1,000 | \$ | 1,000 | \$ | 1,000 | \$ | 1,000 |
| 1-450-Subdivision/Land Development Fees | \$ | 12,200 | \$ | 7,500 | \$ | 7,500 | \$ | 7,500 | \$ | 7,500 |
| 1-460-Road Use Agreements/Inspection Fees | \$ | 54,200 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 |
| 1-471-Travis Fees | \$ | 11,000 | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 |
| 1-472-Shared Services | \$ | 7,650 | \$ | 3,000 | \$ | 3,000 | \$ | 3,000 | \$ | 3,000 |
| 1-490-Other Revenues (Land tiles, Donations, Misc) | \$ | 7,062 | \$ | 1,600 | \$ | 1,600 | \$ | 1,600 | \$ | 1,600 |
| 1-510 - Penalties \& Costs on Taxes | \$ | 97,073 | \$ | 95,000 | \$ | 95,000 | \$ | 95,000 | \$ | 95,000 |
| 1-519-Appeal Fees/Amendments | \$ | 700 | \$ | 1,000 | \$ | 1,000 | \$ | 1,000 | \$ | 1,000 |
| 1-520-Development Permit Fees | \$ | 8,400 | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 |
| 1-530-Municipal Bylaw Fines | \$ | 153 | \$ | 6,000 | \$ | 6,000 | \$ | 6,000 | \$ | 6,000 |
| 1-545- Dividends RMA | \$ | 4,730 | \$ | 2,000 | \$ | 2,000 | \$ | 2,000 | \$ | 2,000 |
| 1-550-Return on Investment | \$ | 1,811,068 | \$ | 1,300,000 | \$ | 1,300,000 | \$ | 1,300,000 | \$ | 1,300,000 |
| 1-560-Rental \& Lease Revenue | \$ | 27,774 | \$ | 29,000 | \$ | 29,000 | \$ | 29,000 | \$ | 29,000 |
| 1-590-Sale of Dog Licenses | \$ | 400 | \$ | 300 | \$ | 300 | \$ | 300 | \$ | 300 |
| 1-591-Sale of Tax Certificates | \$ | 8,725 | \$ | 7,000 | \$ | 7,000 | \$ | 7,000 | \$ | 7,000 |
| 1-592- Oil Well Drilling Tax | \$ | 1,415,605 | \$ | 1,500,000 | \$ | 1,500,000 | \$ | 1,500,000 | \$ | 1,500,000 |
| 1-593-Sale of Photocopies, Photos, Maps etc | \$ | 5,520 | \$ | 11,000 | \$ | 11,000 | \$ | 11,000 | \$ | 11,000 |
| 1-596-Miscellaneous Revenue | \$ | 96,229 | \$ | $(51,911)$ | \$ | $(51,911)$ | \$ | $(51,911)$ | \$ | (51,911) |
| 1-840-Conditional Grants | \$ | 736,371 | \$ | 712,700 | \$ | 712,700 | \$ | 712,700 | \$ | 712,700 |
| 1-911-Contributed from Accrued Liability | \$ | - | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 |
| 1-920 - Contributed from Operating Reserve | \$ | 2,750,110 | \$ | 1,742,900 | \$ | 1,742,900 | \$ | 1,742,900 | \$ | 1,742,900 |
| 1-940-Contributed from Capital Reserve | \$ | 3,041,229 | \$ | 2,988,700 | \$ | 2,988,700 | \$ | 2,988,700 | \$ | 2,988,700 |
| Total Revenues by Account | \$ | 50,087,880 | \$ | 50,632,979 | \$ | 50,632,979 | \$ | 50,632,979 | \$ | 50,632,979 |
| Total Revenues by Account (Excluding Reserve Draws, Requisition Levies \& Provincial Grants) | \$ | 37,563,430 | \$ | 38,757,495 | \$ | 38,757,495 | \$ | 38,757,495 | \$ | 38,757,495 |
|  |  |  |  |  |  |  |  |  |  |  |
| Expenses |  |  |  |  |  |  |  |  |  |  |
| 2-122-Salaries \& Wages | \$ | 6,814,560 | \$ | 6,752,125 | \$ | 6,752,125 | \$ | 6,752,125 | \$ | 6,752,125 |
| 2-148-Employer Expenses | \$ | 1,511,863 | \$ | 1,827,500 | \$ | 1,827,500 | \$ | 1,827,500 | \$ | 1,827,500 |
| 2-150-Employee Child Care Subsidy | \$ | 11,474 | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 |
| 2-151-Honorarium | \$ | 279,215 | \$ | 279,800 | \$ | 279,800 | \$ | 279,800 | \$ | 279,800 |
| 2-159-Fees for Service | \$ | 123,325 | \$ | 96,800 | \$ | 96,800 | \$ | 96,800 | \$ | 96,800 |


| Account |  | Actual 2019 |  | Final Budget 2020 |  | 2021 Budget |  | 2022 Budget | 2023 Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2-211-Travel \& Subsistence | \$ | 149,432 | \$ | 134,930 | \$ | 134,930 | \$ | 134,930 | \$ | 134,930 |
| 2-212-Mileage | \$ | 51,566 | \$ | 45,310 | \$ | 45,310 | \$ | 45,310 | \$ | 45,310 |
| 2-213-Meals (County Business/Activities) | \$ | 25,520 | \$ | 23,950 | \$ | 23,950 | \$ | 23,950 | \$ | 23,950 |
| 2-214-Memberships/Conferences/Workshops | \$ | 117,961 | \$ | 125,965 | \$ | 125,965 | \$ | 125,965 | \$ | 125,965 |
| 2-215-Freight/Express/Cartage | \$ | 42,433 | \$ | 57,000 | \$ | 57,000 | \$ | 57,000 | \$ | 57,000 |
| 2-216 - Postage | \$ | 16,845 | \$ | 18,300 | \$ | 18,300 | \$ | 18,300 | \$ | 18,300 |
| 2-217-Telephone | \$ | 93,707 | \$ | 92,090 | \$ | 92,090 | \$ | 92,090 | \$ | 92,090 |
| 2-219-Hospitality \& Sponsorship | \$ | 103,065 | \$ | 91,620 | \$ | 91,620 | \$ | 91,620 | \$ | 91,620 |
| 2-220-Promotion | \$ | 25,324 | \$ | 28,000 | \$ | 28,000 | \$ | 28,000 | \$ | 28,000 |
| 2-221-Advertising | \$ | 21,751 | \$ | 39,980 | \$ | 39,980 | \$ | 39,980 | \$ | 39,980 |
| 2-222-Marketing/Tradeshows | \$ | 12,268 | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 |
| 2-223-Publications | \$ | 2,463 | \$ | 3,200 | \$ | 3,200 | \$ | 3,200 | \$ | 3,200 |
| 2-224-Communications | \$ | 69,337 | \$ | 88,000 | \$ | 88,000 | \$ | 88,000 | \$ | 88,000 |
| 2-231-Accounting \& Audit | \$ | 39,900 | \$ | 40,600 | \$ | 40,600 | \$ | 40,600 | \$ | 40,600 |
| 2-232-Legal | \$ | 154,071 | \$ | 90,300 | \$ | 90,300 | \$ | 90,300 | \$ | 90,300 |
| 2-238-MCR Training | \$ | 517 | \$ | 8,400 | \$ | 8,400 | \$ | 8,400 | \$ | 8,400 |
| 2-239-Training \& Education | \$ | 86,159 | \$ | 88,750 | \$ | 88,750 | \$ | 88,750 | \$ | 88,750 |
| 2-240-Public Education | \$ | 1,288 | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 |
| 2-242-Data Processing Services/Equipment | \$ | 159,755 | \$ | 275,100 | \$ | 275,100 | \$ | 275,100 | \$ | 275,100 |
| 2-243-Health \& Safety | \$ | 29,876 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 |
| 2-249-Professional Services | \$ | 599,834 | \$ | 1,031,970 | \$ | 1,031,970 | \$ | 1,031,970 | \$ | 1,031,970 |
| 2-251-Professional Services (Other) | \$ | 83,240 | \$ | 377,600 | \$ | 377,600 | \$ | 377,600 | \$ | 377,600 |
| 2-252 - Contracted Building Maintenance | \$ | 57,525 | \$ | 85,600 | \$ | 85,600 | \$ | 85,600 | \$ | 85,600 |
| 2-253-Equipment \& Furnishings/Repair | \$ | 49,450 | \$ | 68,500 | \$ | 68,500 | \$ | 68,500 | \$ | 68,500 |
| 2-256-Animal Ind - Beaver Control | \$ | 47,073 | \$ | 30,000 | \$ | 30,000 | \$ | 30,000 | \$ | 30,000 |
| 2-258-Pump Maintenance | \$ | 12,734 | \$ | 13,200 | \$ | 13,200 | \$ | 13,200 | \$ | 13,200 |
| 2-259-Other Contracted Services | \$ | 2,615,976 | \$ | 2,729,500 | \$ | 2,729,500 | \$ | 2,729,500 | \$ | 2,729,500 |
| 2-260 - Contract Brushing | \$ | 73,268 | \$ | 155,000 | \$ | 155,000 | \$ | 155,000 | \$ | 155,000 |
| 2-261-Other Contracted Services (Recycle) | \$ | 16,256 | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 |
| 2-262-Building Rental | \$ | 340 | \$ | 1,500 | \$ | 1,500 | \$ | 1,500 | \$ | 1,500 |
| 2-263-Equipment/Vehicle Project Costing | \$ | 1,463,402 | \$ | - | \$ | - | \$ | - | \$ | - |
| 2-265-Vehicle Rental | \$ | 214 | \$ | 1,000 | \$ | 1,000 | \$ | 1,000 | \$ | 1,000 |
| 2-266-Mobile Communication Equipment Rental | \$ | 5,327 | \$ | 6,200 | \$ | 6,200 | \$ | 6,200 | \$ | 6,200 |
| 2-271-Licenses \& Permits | \$ | 123,761 | \$ | 227,000 | \$ | 227,000 | \$ | 227,000 | \$ | 227,000 |
| 2-273 - Property Tax | \$ | 3,436 | \$ | 3,600 | \$ | 3,600 | \$ | 3,600 | \$ | 3,600 |
| 2-274-Insurance Premiums | \$ | 130,580 | \$ | 188,600 | \$ | 188,600 | \$ | 188,600 | \$ | 188,600 |
| 2-279-Other Rentals \& Leases | \$ | 17,255 | \$ | 35,200 | \$ | 35,200 | \$ | 35,200 | \$ | 35,200 |
| 2-290-Policing | \$ | - | \$ | 130,042 | \$ | 130,042 | \$ | 130,042 | \$ | 130,042 |
| 2-399-Assessment Fees - Provincial | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 2-401-Gundy/Doe River Grader Beats - Contracted | \$ | 212,784 | \$ | 285,000 | \$ | 285,000 | \$ | 285,000 | \$ | 285,000 |
| 2-402-Road Stabilization/Dust Control | \$ | 950,881 | \$ | 425,000 | \$ | 425,000 | \$ | 425,000 | \$ | 425,000 |
| 2-403-Ditching Erosion Control | \$ | 159,215 | \$ | 225,000 | \$ | 225,000 | \$ | 225,000 | \$ | 225,000 |
| 2-405-Steaming Program | \$ | 53,053 | \$ | 40,000 | \$ | 40,000 | \$ | 40,000 | \$ | 40,000 |
| 2-406-Slope Restoration | \$ | 43,809 | \$ | 200,000 | \$ | 200,000 | \$ | 200,000 | \$ | 200,000 |
| 2-407-Bridge Engineering | \$ | 25,740 | \$ | 16,500 | \$ | 16,500 | \$ | 16,500 | \$ | 16,500 |
| 2-408-Bridge Maintenance Projects | \$ | 184,118 | \$ | 277,000 | \$ | 277,000 | \$ | 277,000 | \$ | 277,000 |
| 2-409 - Pavement Maintenance - Contracted | \$ | 147,578 | \$ | 135,000 | \$ | 135,000 | \$ | 135,000 | \$ | 135,000 |
| 2-411-Registered Drainage Ditches | \$ | 22,062 | \$ | 72,000 | \$ | 72,000 | \$ | 72,000 | \$ | 72,000 |
| 2-412-Rural Road Study | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 2-413-Shoulder Pulls \& Road Strengthening | \$ | 317,016 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 |
| 2-414 - Roadway Stabilization | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 2-415- Highway Cleanup Program | \$ | 1,960 | \$ | 2,500 | \$ | 2,500 | \$ | 2,500 | \$ | 2,500 |
| 2-416-Woking Drainage Improvements | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 2-418-Road Repairs | \$ | 704,075 | \$ | 565,000 | \$ | 565,000 | \$ | 565,000 | \$ | 565,000 |


| 2020-2023 Final Operating Budget(s) by Account |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Actual 2019 |  | Final Budget 2020 |  | 2021 Budget |  | 2022 Budget |  | 2023 Budget |  |
| 2-460-Landfill Reclamation - Engineering | \$ | 6,500 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 |
| 2-511-Admin \& Office Supplies | \$ | 33,973 | \$ | 37,740 | \$ | 37,740 | \$ | 37,740 | \$ | 37,740 |
| 2-512-Footwear Allowance | \$ | 6,807 | \$ | 7,000 | \$ | 7,000 | \$ | 7,000 | \$ | 7,000 |
| 2-513-Clothing, Uniforms \& Coveralls | \$ | 9,360 | \$ | 8,300 | \$ | 8,300 | \$ | 8,300 | \$ | 8,300 |
| 2-514-Small Tools | \$ | 13,219 | \$ | 20,500 | \$ | 20,500 | \$ | 20,500 | \$ | 20,500 |
| 2-519-Other General Supplies | \$ | 137,900 | \$ | 139,700 | \$ | 139,700 | \$ | 139,700 | \$ | 139,700 |
| 2-520-Special supplies | \$ | 12,450 | \$ | 36,500 | \$ | 36,500 | \$ | 36,500 | \$ | 36,500 |
| 2-521-Fuel/Oil/Antifreeze | \$ | 698,887 | \$ | 474,857 | \$ | 474,857 | \$ | 474,857 | \$ | 474,857 |
| 2-522-Tires/Batteries/Accessories | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 2-525-Other Vehicle Operating Costs | \$ | 437,130 | \$ | 387,500 | \$ | 387,500 | \$ | 387,500 | \$ | 387,500 |
| 2-531-Chemicals | \$ | 146,164 | \$ | 137,500 | \$ | 137,500 | \$ | 137,500 | \$ | 137,500 |
| 2-532-Seed \& Fertilizer | \$ | 4,619 | \$ | 4,500 | \$ | 4,500 | \$ | 4,500 | \$ | 4,500 |
| 2-533-Grader Blades | \$ | 71,733 | \$ | 85,000 | \$ | 85,000 | \$ | 85,000 | \$ | 85,000 |
| 2-534-Roads - Sand \& Salt | \$ | 72,545 | \$ | 140,000 | \$ | 140,000 | \$ | 140,000 | \$ | 140,000 |
| 2-536-Gravel Materials | \$ | 674,874 | \$ | 612,000 | \$ | 612,000 | \$ | 612,000 | \$ | 612,000 |
| 2-537-Roads - Steel, Product, Culverts \& Signs | \$ | 47,442 | \$ | 271,000 | \$ | 271,000 | \$ | 271,000 | \$ | 271,000 |
| 2-538-Gravel Materials (Crushed Gravel Purchased) | \$ | 544,918 | \$ | 558,000 | \$ | 558,000 | \$ | 558,000 | \$ | 558,000 |
| 2-539 - Other Construction/Maintenance Materials | \$ | 55,815 | \$ | 56,000 | \$ | 56,000 | \$ | 56,000 | \$ | 56,000 |
| 2-540-Private Land Maintenance | \$ | 7,545 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 |
| 2-543-Natural Gas | \$ | 44,881 | \$ | 69,800 | \$ | 69,800 | \$ | 69,800 | \$ | 69,800 |
| 2-544-Electrical Power | \$ | 225,311 | \$ | 253,900 | \$ | 253,900 | \$ | 253,900 | \$ | 253,900 |
| 2-545-Other Utilities | \$ | 93,810 | \$ | 95,400 | \$ | 95,400 | \$ | 95,400 | \$ | 95,400 |
| 2-551- Non Capital Assets | \$ | 235,820 | \$ | 201,400 | \$ | 201,400 | \$ | 201,400 | \$ | 201,400 |
| 2-552-EDP Plan - IT Purchases | \$ | 184,380 | \$ | 73,700 | \$ | 73,700 | \$ | 73,700 | \$ | 73,700 |
| 2-599-Equip/Veh Project Costs Recovered | \$ | $(1,463,402)$ | \$ | - | \$ | - | \$ | - | \$ | - |
| 2-731-Grants to Other Governments | \$ | 1,297,879 | \$ | 1,020,000 | \$ | 1,020,000 | \$ | 1,020,000 | \$ | 1,020,000 |
| 2-735 to 739-Grants to Individuals \& Organizations | \$ | 7,188,205 | \$ | 6,348,711 | \$ | 6,348,711 | \$ | 6,348,711 | \$ | 6,348,711 |
| 2-747-Requisitions - School Fund Program | \$ | 5,879,182 | \$ | 6,302,871 | \$ | 6,302,871 | \$ | 6,302,871 | \$ | 6,302,871 |
| 2-748-Requisition - Designated Industrial Property | \$ | 199,310 | \$ | 203,527 | \$ | 203,527 | \$ | 203,527 | \$ | 203,527 |
| 2-749-Requisition - Seniors Foundation | \$ | 117,558 | \$ | 128,313 | \$ | 128,313 | \$ | 128,313 | \$ | 128,313 |
| 2-763 - Contributed to Operating Reserve | \$ | 1,992,594 | \$ | - | \$ | - | \$ | - | \$ | - |
| 2-764 - Contributed to Capital Reserve | \$ | 13,026,829 | \$ | 10,993,129 | \$ | 10,993,129 | \$ | 10,993,129 | \$ | 10,993,129 |
| 2-891-Bank Service Charges | \$ | 24,992 | \$ | 20,200 | \$ | 20,200 | \$ | 20,200 | \$ | 20,200 |
| 2-892-Interest on Overdue Accounts | \$ | 7 | \$ | - | \$ | - | \$ | - | \$ | - |
| 2-893-Commission Charges | \$ | 9,937 | \$ | 9,900 | \$ | 9,900 | \$ | 9,900 | \$ | 9,900 |
| 2-894- Write Off Accounts | \$ | 171,208 | \$ | 504,783 | \$ | 504,783 | \$ | 504,783 | \$ | 504,783 |
| 2-910-Tax Discounts | \$ | - | \$ | 3,606,016 | \$ | 3,606,016 | \$ | 3,606,016 | \$ | 3,606,016 |
| 2-950-Amortization Expense | \$ | 4,656,285 | \$ | - | \$ | - | \$ | - | \$ | - |
| 2-951 - Accretion Expense | \$ | 83,079 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 |
| Total Expenses by Account | \$ | 55,015,382 | \$ | 50,632,979 | \$ | 50,632,979 | \$ | 50,632,979 | \$ | 50,632,979 |
|  |  |  |  |  |  |  |  |  |  |  |
| Total Revenues by Account | \$ | 50,087,880 | \$ | 50,632,979 | \$ | 50,632,979 | \$ | 50,632,979 | \$ | 50,632,979 |
| Total Expenses by Account | \$ | 55,015,382 | \$ | 50,632,979 | \$ | 50,632,979 | \$ | 50,632,979 | \$ | 50,632,979 |
| Net Total | \$ | $(4,927,502)$ | \$ | (0) | \$ | (0) | \$ | (0) | \$ | (0) |
|  |  |  |  |  |  |  |  |  |  |  |
| Total Expenses by Account | \$ | 55,015,382 | \$ | 50,632,979 | \$ | 50,632,979 | \$ | 50,632,979 | \$ | 50,632,979 |
| Excess (Deficiency) | \$ | $(4,927,502)$ | \$ | (0) | \$ | (0) | \$ | (0) | \$ | (0) |
| Less Requisitions (Includes over/under levies) | \$ | 6,196,049 | \$ | 6,634,711 | \$ | 6,634,711 | \$ | 6,634,711 | \$ | 6,634,711 |
| Less Reserve Transfers | \$ | 15,019,424 | \$ | 10,993,129 | \$ | 10,993,129 | \$ | 10,993,129 | \$ | 10,993,129 |
| Revised Expenses | \$ | 33,799,908 | \$ | 33,005,139 | \$ | 33,005,139 | \$ | 33,005,139 | \$ | 33,005,139 |
|  |  |  |  |  |  |  |  |  |  |  |
| Contributions from Reserve | \$ | 5,791,339 | \$ | 4,731,600 | \$ | 4,731,600 | \$ | 4,731,600 | \$ | 4,731,600 |
| Contributions to Reserve | \$ | 15,019,424 | \$ | 10,993,129 | \$ | 10,993,129 | \$ | 10,993,129 | \$ | 10,993,129 |
| Net Reserve Transfers | \$ | 9,228,085 | \$ | 6,261,529 | \$ | 6,261,529 | \$ | 6,261,529 | \$ | 6,261,529 |

## Operating Revenues by Department



| Department | Budget Amount | Percent of <br> Budget Total |  |
| :--- | ---: | ---: | :---: |
| 00 - Tax \& Own Source Revenue | $\$$ | $44,415,890$ | $87.7 \%$ |
| 11 - Council | $\$$ | 3,500 | $0.0 \%$ |
| 12 - Administration \& Assessment | $\$$ | 250,700 | $0.5 \%$ |
| 23 - Fire Protection Services | $\$$ | 21,000 | $0.0 \%$ |
| 24 - Disaster Services (Includes Central Peace Emergency |  |  |  |
| Management) | $\$$ | 66,600 | $0.1 \%$ |
| 26 - By-Law \& Enforcement Services | $\$$ | 10,300 | $0.0 \%$ |
| 27 - Community \& Home Support Services | $\$$ | 223,400 | $0.4 \%$ |
| 31 - Common Services, IT \& Safety | $\$$ | 20,500 | $0.0 \%$ |
| 32 - Engineering \& Infrastructure | $\$$ | $1,124,789$ | $2.2 \%$ |
| 41 - Water Services | $\mathbf{4 4 0 , 3 0 0}$ | $0.9 \%$ |  |
| 42 - Waste Water Services | $\$$ | 13,000 | $0.0 \%$ |
| 43 - Solid Waste Services | $\$$ | 63,500 | $0.1 \%$ |
| 61 - Planning \& Development | $\$$ | 170,800 | $0.3 \%$ |
| 63 - Agriculture Services | $\$$ | 173,300 | $0.3 \%$ |
| 64 - Economic Development | $\$$ | 1,000 | $0.0 \%$ |
| 65 - Community Development | $\$$ | 1,000 | $0.0 \%$ |
| 71 - Recreational Services (Grants) | $\$$ | 172,400 | $0.3 \%$ |
| 72 - Parks \& Recreation | $\$$ | 12,000 | $0.0 \%$ |
| 94 - Rural Internet | $\$$ | $3,449,000$ | $6.8 \%$ |
| Total Revenues by Department | $\mathbf{\$}$ | $\mathbf{5 0 , 6 3 2 , 9 7 9}$ | $\mathbf{1 0 0 . 0 \%}$ |

## Operating Expenses by Department



| Department | Budget Amount |  | Percent of Budget Total |
| :---: | :---: | :---: | :---: |
| 11 - Council | \$ | 7,987,305 | 15.8\% |
| 12 - Administration \& Assessment | \$ | 4,795,671 | 9.5\% |
| 23 - Fire Protection Services | \$ | 1,463,802 | 2.9\% |
| 24 - Disaster Services (Includes Central Peace Emergency |  |  |  |
| Management) | \$ | 43,000 | 0.1\% |
| 26 - By-Law \& Enforcement Services | \$ | 411,144 | 0.8\% |
| 27 - Community \& Home Support Services | \$ | 359,800 | 0.7\% |
| 28 - Childcare Services | \$ | 50,000 | 0.1\% |
| 31 - Common Services, IT \& Safety | \$ | 1,337,053 | 2.6\% |
| 32 - Engineering \& Infrastructure | \$ | 16,394,941 | 32.4\% |
| 41 - Water Services | \$ | 2,077,244 | 4.1\% |
| 42 - Waste Water Services | \$ | 199,300 | 0.4\% |
| 43 - Solid Waste Services | \$ | 862,146 | 1.7\% |
| 61 - Planning \& Development | \$ | 659,858 | 1.3\% |
| 63 - Agriculture Services | \$ | 1,154,402 | 2.3\% |
| 64 - Economic Development | \$ | 208,949 | 0.4\% |
| 65 - Community Development | \$ | 199,133 | 0.4\% |
| 71 - Recreational Services (Grants) | \$ | 1,681,200 | 3.3\% |
| 72 - Parks \& Recreation | \$ | 332,519 | 0.7\% |
| 74 - Cultural Services | \$ | 125,000 | 0.2\% |
| 84 - Non-Municipal Requisitions | \$ | 6,634,711 | 13.1\% |
| 94 - Rural Internet | \$ | 3,655,800 | 7.2\% |
| Total Expenses by Department | \$ | 50,632,979 | 100.0\% |


|  | 2020 Capital Projects |  |  | 2020 Project Summary | Final Capital Budget Contingency Notes |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project Description | Carry Forward | 2020 Project Cost | Both Years Project Cost |  | Further Approval Adjustment Total | Revised Budget Total |  |
| Total Approved Amounts | \$ 20,677,080 | \$ 7,896,700 | \$ 28,573,780 |  | -\$ 10,149,000 | \$ 18,424,780 |  |
| ADMINISTRATION/COUNCIL |  |  |  |  |  |  |  |
| County Roadside Welcome Signs * | \$ 334,600 | \$ | \$ 334,600 |  | \$ | \$ 334,600 | In progress and completed by June. Contract Signed |
| Records Management Software * | \$ 80,000 | \$ | \$ 80,000 |  | \$ | \$ 80,000 | Finish up project, mostly done |
| SH 69-2013 Tahoe - Administration | \$ | \$ 50,000 | \$ 50,000 | Replace SH 69, 2013 Tahoe, Mileage is 155,000 kms | -\$ 50,000 | \$ | Can be deferred for a year |


| PROTECTIVE SERVICES |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Savanna Fire Hall Construction * | \$ | 92,000 | \$ | - | \$ | 92,000 | Landscaping - topsoil, sod and trees | -\$ | 67,000 | \$ | 25,000 | Finishing up in Spring, may be cost saving |
| Woking Fire Hall Construction * | \$ | 120,000 | \$ | - | \$ | 120,000 | Landscaping - topsoil, sod and trees | \$ | - | \$ | 120,000 | Finishing up in Spring, part of the signed contract |
| Blitzfire Ground Monitor - Happy Valley | \$ | - | \$ | 5,500 | \$ | 5,500 | Ground monitor - can act as a stand alone system to be utilized in a big fire situation, short of man power or put in a dangerous area where once set can be operated unmanned. (propane tank cooling) | \$ | - | \$ | 5,500 | Done, already purchased and received |
| Portable Pump(s) | \$ | - | \$ | 26,100 | \$ | 26,100 | Ability to fill tender from a water source when ground is wet. Tender can stay on a road and water can be pumped to it, Can fill tender quicker than the system on truck(5 minutes compared to 20 minutes) time savings on filling, can act as a stand alone pump for fire fighting on a structure or grass land fire. | \$ | - | \$ | 26,100 | Done, already purchased and received |
| Radar Signs (2) | \$ | - | \$ | 15,000 | \$ | 15,000 | Move existing signs to new location and put the two new signs in the location of the existing ones | \$ | - | \$ | 15,000 | Done, already purchased and received |
| Water Proof Tower and add <br> Waterline - Bonanza | \$ | - | \$ | 13,600 | \$ | 13,600 | Correct electrical piping and receptacles in tower as it is in a damp area and piped for a non damp area, Add water spigots to each level on tower. Benefits: Ability to spot wash hose hanging, clean the steel structure as no way to clean now, steel is getting dirty no easy way to clean. Training: cap sprinkler heads, advance hose line up or down a level. | \$ | - | \$ | 13,600 | Done, already purchased and received |
| New Vehicle (SH79 is reassigned to Savanna Fire Dept.) - Fire | \$ | - | \$ | 50,000 | \$ | 50,000 | Addition to Fleet <br> SH79 to be deployed to Savanna Fire Department, SH93 Reassigned to Fire Chief and new vehicle used for administration. Decals and Lights to be installed on SH93, no changes will be made to SH79 | \$ | - | \$ | 50,000 | Part of the Enterprise contract, already signed |

COMMUNITY DEVELOPMENT

| G5 Medical Clinic * | \$ | 25,000 | \$ | 25,000 | Regional Project Contribution to Construction Carry | \$ | - | \$ | 25,000 | Waiting, already obligated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| Project Description | 2020 Capital Projects |  |  | 2020 Project Summary | Final Capital Budget Contingency Notes |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 Project Cost Carry Forward | 2020 Project Cost | Both Years Project Cost |  | Further Approval Adjustment Total | Revised Budget <br> Total |  |
| Total Approved Amounts | 20,677,080 | 7,896,700 | 28,573,780 |  | -\$ 10,149,000 | 18,424,780 |  |
| INFORMATION TECHNOLOGY/COMMON SERVICES |  |  |  |  |  |  |  |
| Audio Visual Equipment (Council \& Training Room) * | 100,000 | \$ | \$ 100,000 | To replace the Audio/Visual equipment in the Council Chambers and Training Room as per the Capital IT Replacement Plan. The system will be dependent on how iCompass will accomplish the voting system. he existing systems were purchased in 2013 and there are no longer replacement parts available. If the A/V control system were to fail, there would be no quick solution. | -\$ 100,000 | \$ | Could be deferred to 2021. System is currently functioning. Alternate setup could be implemented if needed. Deferral not recommended, however is a potential consideration. |
| Backup system * | 18,000 | \$ - | \$ 18,000 | To replace the Server Backup System as per Capital IT Replacement Plan. New backup server and regimen implemented. Research for offsite backups complete however equipment not available to order until 2020 | -\$ 18,000 | \$ | Could be deferred to 2021. Current process is manual. Risk of human error. Deferral not recommended, however is a potential consideration. |
| Email Archive Server | \$ | 20,000 | \$ 20,000 | Currently, email archives are stored within multiple locations across the County computer network. Administration is proposing the purchase of an email archiver which will enable us to store these archives in one central location. The email archiver will also act as a central repository for all County emails. <br> With the current email configuration, it is possible for email archives to be lost, accidentally deleted or become corrupt and unusable. The email archiver will eliminate these issues as well as reduce the amount of time users spend searching for emails within their own archives. | -\$ 20,000 | \$ - | Could be deferred to 2021. Would improve services, but not critical at this time. |
| Large Format Scanner (from EDP plan) | \$ - | \$ 10,000 | \$ 10,000 | To replace the $42^{\prime \prime}$ scanner, as per the Capital IT Replacement Plan. The scanner allows us to save large designs/plots and store them digitally, or to make copies of existing large designs/plots. | \$ | \$ 10,000 | Purchased and received. |
| Network Server (from EDP plan) | \$ - | \$ 100,000 | \$ 100,000 | To replace one of the network servers as per the Capital IT Replacement Plan. The servers are being streamlined so as to virtualize as many instances of servers as possible. Fewer physical server devices provides for less maintenance and streamlined backup services. | \$ | 100,000 | Critical infrastructure. Server infrastructure demands increase during COVID-19 pandemic. Would strongly recommend against deferring. |
| ENGINEERING \& INFRASTRUCTURE |  |  |  |  |  |  |  |
| BF 09510-on TWP 765 Gundy * | \$ 701,000 | \$ | \$ 701,000 | Replace BF 09510-SE 36-76-13-W6 on TWP 765 in Gundy. County Share of Carry Forward is $\$ 175,250$. Project is pending STIP funding | -\$ 701,000 | \$ | Pending STIP funding, not likely to receive in 2020 |


| Project Description | 2020 Capital Projects |  |  | 2020 Project Summary | Final Capital Budget Contingency Notes |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Carry Forward | 2020 Project Cost | Both Years Project Cost |  | Further Approval Adjustment Total | Revised Budget Total |  |
| Total Approved Amounts | \$ 20,677,080 | \$ 7,896,700 | \$ 28,573,780 |  | -\$ 10,149,000 | \$ 18,424,780 |  |
| BF 71131- SE 16-76-7-W6 Westmark Bridge * | \$ 180,000 | \$ | \$ 180,000 | Repairs to bridge fund using STIP Grant | \$ | \$ 180,000 | Project Complete, awaiting final invoicing |
| BF 74437- SW 23-80-7-W6 * | \$ 852,500 | \$ | \$ 852,500 | GL 4-32-10-10-617 Completion of large culvert replacement. | \$ | \$ 852,500 | Project Complete, awaiting final invoicing |
| BF 79755 - SE 27-78-7W6 RR 72 North of HWY 49 * | \$ 225,000 | \$ | \$ 225,000 | Completion of large culvert replacement if DRP funding is approved | -\$ 225,000 | \$ | Pending DRP funding and owner land agreement |
| BF 81127 - SE-36-76-13-W6 RR 133 Gundy * | \$ 69,000 | \$ | \$ 69,000 | Completion of large culvert replacement if DRP funding is approved | -\$ 69,000 | \$ | Pending DRP funding |
| Bonanza Drainage Ditch * | \$ 20,000 | \$ | \$ 20,000 | GL 4-32-10-9-615 Ditch construction off Hwy 719 near Bonanza. | \$ - | \$ 20,000 | Project almost complete, some cleanup work and seeding needed |
| Gundy Connector Study * | \$ 59,200 | \$ | \$ 59,200 | Study of the new connector road for Gundy. | -\$ 59,200 | \$ | Project on hold, waiting further direction |
| Henderson Slide - RR 131 Construction * | \$ 1,612,000 | \$ | \$ 1,612,000 | GL 4-32-10-17-615 Road alignment and slide repair. | -\$ 1,582,000 | \$ 30,000 | Can defer till August however road is still sliding. Recommend completing engineering, may be able to comple with hired equipment |
| Rebuild - RR 72 (Northmark road to previous rebuilt section) * | \$ 738,000 | \$ | \$ 738,000 | Completion of the road reconstruction project. | \$ | \$ 738,000 | In progress, contract signed, 50\% complete |
| RR 102 - Upgrading and Paving * | \$ 229,000 | \$ | \$ 229,000 | To complete the paving project, 2019 was an extremely wet year which delayed the finalization of the project | \$ | \$ 229,000 | In progress, contract signed, $90 \%$ complete |
| Land Acquisition for road | \$ | \$ 50,000 | \$ 50,000 | MOTION 954.12.03.19 <br> That Administration add acquiring the private road with funds coming from the Well Drilling Equipment Tax Capital Reserve as discussed in Closed Session | -\$ 50,000 | \$ | Can be deferred |
| RR 134 - Upgrade * | \$ 3,098,280 | \$ | \$ 3,098,280 | Completion of the road reconstruction project. | \$ - | \$ 3,098,280 | In progress, contract signed, 5\% complete <br>  <br> Private Industry (approx $\$ 400,000$ ) |
| Road Construction - TWP 822 ( 1 km to gravel pit) * | \$ 40,000 | \$ | \$ 40,000 |  | - 20,000 | \$ 20,000 | Project almost complete, legal survey and reclamation certificate required |
| Sergeant Creek Slide-RR 135 * | \$ 270,000 | \$ | \$ 270,000 | GL 4-32-10-16-615 Road repair for the slide. If DRP funding is approved | -\$ 240,000 | \$ 30,000 | Engineering underway, construction pending DRP funding |
| Turning Lanes - HWY 725 to TWP 811 East * | \$ 69,000 |  | \$ 69,000 |  | \$ | \$ 69,000 | In progress, contract signed, 95\% complete |
| Blade for Loader - Operations | \$ | \$ 15,000 | \$ 15,000 | Snowblade for cat loader. | -\$ 15,000 | \$ | Can be deferred a year |
| Brush Rake for Excavator Operations | \$ | \$ 10,000 | \$ 10,000 | Brush Rake for the County's Cat 325 Excavator. | -\$ 10,000 | \$ | Can be deferred a year |
| Grader 4 Wobbly Packers Operations | \$ | \$ 112,000 | \$ 112,000 | 4 Grader Wobbly Packers, 140m/160m \$ 28,000. each | \$ | \$ 112,000 | In Progress, contract signed |
| Grapple Bucket for Skid Steer Operations | \$ | \$ 10,000 | \$ 10,000 | Cat 72" Fork Grapple-279-5360 | -\$ 10,000 | \$ | Can wait till August |
| Intersection Improvement on TWP 784 \& Hwy 49 | \$ | \$ 189,800 | \$ 189,800 | Realign intersection for safety. Includes asphalt paving on approach. | -\$ 159,800 | \$ 30,000 | Engineering underway, construction can wait till August or deferred a year |


| Project Description | 2020 Capital Projects |  |  | 2020 Project Summary | Final Capital Budget Contingency Notes |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Carry Forward | 2020 Project Cost | Both Years Project Cost |  | Further Approval Adjustment Total | Revised Budget Total |  |
| Total Approved Amounts | \$ 20,677,080 | 7,896,700 | \$ 28,573,780 |  | -\$ 10,149,000 | \$ 18,424,780 |  |
| New Pavement for Pillsworth Salt Shed | \$ | \$ 150,000 | \$ 150,000 | Construct a base and Asphalt pad in front of the Pillsworth sand and salt shed. | -\$ 145,000 | \$ 5,000 | Engineering underway, Construction can wait till next year |
| Road Construction on RR 63 from TWP 810 to TWP 804 | \$ | \$ 200,000 | \$ 200,000 | Rehabilitation and construction of farm access road \$200,000 | -\$ 175,000 | \$ 25,000 | Engineering underway, construction can wait till August or deferred a year. May be able to complete with day labour |
| Reconstruction of TWP 791 from RR 131 west 1 km | \$ | \$ 257,000 | \$ 257,000 | Rebuild 1 km road, including wider R.O.W. and ditch reconstruction. | -\$ 232,000 | \$ 25,000 | Engineering underway, construction can wait till August or deferred a year. May be able to complete with day labour |
| Replacement of BF 78842-SW-11-76-6-W6 | \$ | \$ 1,029,000 | \$ 1,029,000 | 76-6-W6 with a new culvert. | -\$ 1,029,000 | \$ | Project on hold, pending STIP funding, Engineering planned for 2020 if approved |
|  |  |  |  | Project to proceed if STIP funding is granted |  | \$ |  |
| RR72 from TWP 775 to TWP 774 | \$ | \$ 67,000 | \$ 67,000 | Motion 234.04.08.20 <br> That Administration add Engineering and Land Purchase funds for the upgrading of Range Road 72 from Township Road 775 to North of Township Road 774 to the 2020 Capital Budget at a cost of $\$ 67,000$. | \$ | \$ 67,000 |  |
| Replace Transfer switch to Generator for Shop to right size it | \$ | \$ 25,000 | \$ 25,000 |  | -\$ 25,000 | \$ | More complicated than originally thought. Could be deferred. |
| Sign Rack for Flatbed - Operations | \$ | \$ 7,000 | \$ 7,000 | Construction of a bolt on sign rack for the flat deck truck. | \$ - | \$ 7,000 |  |
| SH 67-2013 Chev Silverado 2500 Operations | \$ | \$ 40,000 | \$ 40,000 | Replace SH 67, 2013 Chev Silverado 2500, mileage is at 217,000 kms *to keep unit for summer seasonal staff and sell in the fall | \$ | \$ 40,000 | In Progress, Contract signed with Enterprise |
| SH 68-2013 Chev Silverado 2500 Operations | \$ | 40,000 | \$ 40,000 | Replace SH 68, 2013 Chev Silverado 2500, mileage is at 195,000 kms *to keep unit for summer seasonal staff and sell in the fall | \$ | \$ 40,000 | In Progress, Contract signed with Enterprise |
| SH 70-2013 Kenworth - Operations | \$ | \$ 292,500 | \$ 292,500 | Replace SH 70-2013 Kenworth, mileage is at 222,000 kms (5250 hrs) <br> Motion 071.01.28.20 <br> That Saddle Hills purchase the Kenworth T800 snow plow truck through the Sourcewell program and advise Administration to add $\$ 42,500$ to the 2020 budget with funds coming from the Mobile Equipment Capital Reserve. | \$ - | \$ 292,500 | In Progress, Contract signed |
| SH 109-2019 F150 XLT Enterprise Operations | \$ | \$ 40,000 | \$ 40,000 | Replace SH 109, 2019 F150 XLT Enterprise, Mileage is 17,500 kms | \$ - | \$ 40,000 | In Progress, Contract signed with Enterprise |
| SH 110-2019 F150 XLT Enterprise Operations | \$ | \$ 39,000 | \$ 39,000 | Replace SH 110, 2019 F150 XLT Enterprise, mileage is at $10,500 \mathrm{kms}$ | \$ - | \$ 39,000 | In Progress, Contract signed with Enterprise |
| SH 111-2019 F150 XLT Enterprise Operations | \$ | \$ 40,000 | \$ 40,000 | Replace SH 111, 2019 F150 XLT Enterprise, mileage is at $12,000 \mathrm{kms}$ | \$ - | \$ 40,000 | In Progress, Contract signed with Enterprise |


| Project Description | 2020 Capital Projects |  |  | 2020 Project Summary | Final Capital Budget Contingency Notes |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 Project Cost Carry Forward | 2020 Project Cost | Both Years Project Cost |  | Further Approval Adjustment Total | Revised Budget Total |  |
| Total Approved Amounts | \$ 20,677,080 | \$ 7,896,700 | \$ 28,573,780 |  | -\$ 10,149,000 | \$ 18,424,780 |  |
| Woking Fuel Pump Move \& Upgrade | \$ | \$ 8,500 | \$ 8,500 | Relocate fuel tank to the new Woking Fire Hall and construct a chain link fence around it. Moving it so it is in a more convenient and safe location with a fence for security to prevent fuel theft. | -\$ 8,500 | \$ | Can wait till August |
| Woking Maintenance Building (Converting old fire hall to storage bldg) | \$ | \$ 10,000 | \$ 10,000 | Conversion of the old Woking Fire Hall into a Equipment maintenance/storage building for the Public Works and Agriculture. | -\$ 10,000 | \$ | Can wait till August or deferred a year |
| BF 76014 - SE 03-81-11-W6 | \$ | \$ 515,000 | \$ 515,000 | Replace the existing Bridge File culvert on TWP 810. | -\$ 485,000 | \$ 30,000 | Engineering underway, project on hold pending STIP funding. High Priority as road is partialy washed out |
|  |  |  |  | Project will proceed if STIP funding is approved. |  | \$ |  |
| Replacement of 2018 Triaxle Gravel Trailer | \$ | \$ 45,000 | \$ 45,000 | Replacement of unit \# T76SH Triaxle Gravel Trailer | -\$ 45,000 | \$ | Can wait till August however will effect operation efficiencies |
|  |  |  |  |  |  |  |  |
| WATER |  |  |  |  |  |  |  |
| Cement Pad for Truck Fill Ksituan \& Includes Concrete Sidewalk/Walkway to WTP (Combine) Partial carry forward * | \$ 40,000 | \$ | \$ 40,000 | Heated Cement pad for the Ksituan Truck fill includes catchment manhole, grit separator and sidewalk/walkway to WTP | -\$ 40,000 | \$ | Can wait till next year |
| Concrete Around Bonanza WTP * | \$ 40,000 | \$ | \$ 40,000 | To complete a sidewalk around part of building now that Upgrades are soon to be finished at the Bonanza WTP | -\$ 40,000 | \$ | Can wait till August or deferred a year |
| New Vehicle (SH63 is going to Auction) - Environment Services | \$ | \$ 40,000 | \$ 40,000 | Replace SH 63-2011 GMC Sierra 2500, mileage is at $235,000 \mathrm{kms}$ | \$ | \$ 40,000 | In Progress, Contract signed with Enterprise |
| Reservoir \& WTP ImprovementsBonanza * | \$ 37,600 | \$ | \$ 37,600 | To complete Bonanza WTP landscaping and specific trees. | \$ | \$ 37,600 | \$7,000 committed, the rest can be deferred till next year |
| Rural Potable Waterline-Bonanza to Bay Tree Project * | \$ 1,960,000 | \$ | \$ 1,960,000 | Rural Potable Water lines-Bonanza WTP to Bay Tree | \$ | \$ 1,960,000 | In progress, contract signed 75\% complete |
| Savanna Water Project * | \$ 7,885,000 | \$ | \$ 7,885,000 | Completion of the Savanna WTP | \$ | \$ 7,885,000 | In progress, contract signed 45\% complete |
| WTP Upgrade and Clear Well Expansion - Woking * | \$ 245,000 | \$ | \$ 245,000 | Woking WTP Spring 2020. Landscaping for beautification and prevention of weeds | \$ | \$ 245,000 | In progress, contract signed 95\% complete |
| Ksituan Reservoir Pumping Project (design \& engineering) | \$ | \$ 40,000 | \$ 40,000 | Engineering for design of pumping station and lines to Ksituan River. Construction to occur 2021. | \$ | \$ 40,000 | In progress, contract signed 20\% complete |
| Rural Waterline 2020 | \$ | \$ 2,601,000 | \$ 2,601,000 |  | -\$ 2,551,000 | \$ 50,000 | Engineering underway, can be deferred till August or next year. Recommend completing engineering and easements |
| WTP Operators-Ksituan Vehicle Environment Services | \$ | \$ 40,000 | \$ 40,000 | Ksituan Plant Operator requires vehicle. | \$ | \$ 40,000 | In Progress, Contract signed with Enterprise |
| WTP Operators-Savanna Vehicle Environment Services | \$ | \$ 40,000 | \$ 40,000 | Savanna Plant Operator requires vehicle. | \$ | \$ 40,000 | In Progress, Contract signed with Enterprise |


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|  | Carry Forward | 2020 Project Cost | Both Years Project Cost |  | Further Approval Adjustment Total | Revised Budget Total |  |
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| WASTE WATER |  |  |  |  |  |  |  |
| Bonanza Waste Water Lagoon Project * | \$ 222,000 | \$ | \$ 222,000 | Legal survey and upgrades required to take over the Bonanza Lagoon from the Peace Wapiti School Division. County will have lagoon for disposal of waste water and sewage. | -\$ 207,000 | \$ 15,000 | Can be deferred till next year, aproximately \$15,000 spent |
| Savanna Waste Water Lagoon Project * | \$ 633,000 | \$ | \$ 633,000 | Legal survey and upgrades required to take over the Savanna Lagoon from the Peace Wapiti School Division. County will have lagoon for disposal of waste water and sewage. | -\$ 583,000 | \$ 50,000 | In progress underway for engineering and survey, construction. Recommend proceeding with project |
| Waste Water Lagoons (Engineering) | \$ 80,000 | \$ | \$ 80,000 | Moonshine Lake engineering services to obtain Waste water lagoon from Alberta Parks. | \$ | \$ 80,000 | Can be deferred till August, waiting for the alberta enviroment to draft new contract |
| COMMUNITY/RECREATION |  |  |  |  |  |  |  |
| Cotillion River Access * | \$ 35,000 | \$ 307,000 | \$ 342,000 | Prepare site, provide gravel and furnishings to the Peace River at Cotillion to improve safe river access. | -\$ 322,000 | \$ 20,000 | Waiting for Water Act Approval. Fall work if approved. |
| Cotillion Campground Expansion* (Construction \& Repairs for Existing Loop and Planning) | \$ 55,000 | \$ 61,100 | \$ 116,100 |  | -\$ 15,000 | \$ 101,100 | Repairs to existing loop \& Planning, as per Council Direction |
| Cotillion Park - Power Line * | \$ 300,000 | \$ | \$ 300,000 | Extend power line to Cotillion Park includes connecting cook shelter/washroom building and existing power sites to transformer | -\$ 300,000 | \$ | Contract with ATCO signed and paid for. Connection to facilities also required. May be some efficiency. |
| Cotillion Playground Fall Protection Partial carry forward * | \$ 14,900 | \$ 21,900 | \$ 36,800 | Supply and install black rubber surfacing fall protection. Scope has changed from wood fiber to recycled tire fall protection. Provides required safety for children as per CSA Standard. | -\$ 36,800 | \$ | Grant approved for $\$ 12,075$, but may be withdrawn, due to COVID 19 |
| Hilltop Campground Expansion* | \$ 15,000 | \$ | \$ 15,000 | Planning | -\$ 15,000 | \$ | Planning, As per Council Direction |
| Rim Rocks Partial Carry Forward * | \$ 47,000 | \$ 33,000 | \$ 80,000 | Continue planning and approval stage. (Lease DML application, legal survey and approvals. Opportunity to provide a high quality recreation and tourism experience for residents and visitors to the County. | -\$ 80,000 | \$ | Waiting for PNT Ammendment. DML Aplication and referral process expected to take significant time - up to 2 years |
| Community Beautification Project | \$ | \$ 74,000 | \$ 74,000 | This project is based on the Saddle Hills Strategic Plan and verbal council direction to bring forward annual amounts. | -\$ 74,000 | \$ | To be discussed by Council prior to proceeding. Could be deferred to fall or next year. |
| Savanna Toboggan Hill Amenities | \$ | \$ 15,000 | \$ 15,000 | Fencing, lighting, washroom and warming shelter. | \$ | 15,000 | Minimal Safety requirements |
| Spring Lake Campground Capital Request | \$ | \$ 350,000 | \$ 350,000 | Design and install Spring Lake campground signage, picnic table, fire pits, pit toilets, maintenance on equipment, upgrade storage for generator. Electrical upgrade. | \$ - | \$ 350,000 | Washroom Replacement contract signed and Tanks are ordered. |


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| COMMUNITY/ECONOMIC <br> Development |  |  |  |  |  |  |  |
| SH 112-2019 F150 XLT Enterprise - <br> Economic Development | \$ - | 40,000 | \$ 40,000 | Replace SH 112, 2019 F150 XT Enterprise, mileage is $4,500 \mathrm{kms}$ | \$ | 40,000 | Part of the Enterprise contract, already signed |
| SOLID WASTE |  |  |  |  |  |  |  |
| Blueberry Landfill (engineering) * | \$ 110,000 | \$ - | \$ 110,000 | Obtain larger lease from AB Environment for current Transfer Station and future landfill. Will have site secure in the event that SHC decides to pursue the landfill again at a later date. | -\$ 70,000 | \$ 40,000 | In progress, leasing the entire quarter section, Will not use all the funds |
| Gundy Transfer Station-Take it or Leave it Shed | \$ - | 6,000 | 6,000 | May reduce garbage/recycling material for pickup; Gundy has minimum recycling so this will help with recycling. | -\$ 6,000 | \$ | Can be deferred till August or till next year |
| AGRICULTURE |  |  |  |  |  |  |  |
| Blasting Magazine - Rural Development | \$ - | 79,500 | 79,500 | Magazine, fencing, security, vehicle set-up and road set-up. Beaver dams have become an increasing problem for Saddle Hills County Infrastructure. There is an agreement between Saddle Hills County and the County of Grande Prairie to provide blasting services when required. However, due to scheduling priorities for the County Grande Prairie - dams in Saddle Hills County are not always taken care of in a timely manner. It is Interim that a storage compound be developed in the County Complex area. Saddle Hills County would be able to react to beaver dam issues in a more timely and costly manner therefore reducing potential impact on valuable County infrastructure. | \$ | 79,500 | Magazines(stand alone and truck mount) Purchased $(\$ 30,250)$ however construction of road , pad, security and setup not started |
| 63707 Grain Bag Roller | \$ - | 12,000 | \$ 12,000 | Grain Bag Roller is up for renewal and as a popular rental item, it gets used often. The new style baggers are trailer mounted and can clean mud \& debris off the bag before rolling it. It will maintain the level of service and increase the amount the bagger is rented, as it will be improved and more convenient for renters. | 12,000 | \$ | Can be deferred for a year |


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|  | 2019 Project Cost Carry Forward | 2020 Project Cost | Both Years Project Cost |  | Further Approval Adjustment Total | Revised Budget Total |  |
| Total Approved Amounts | \$ 20,677,080 | 7,896,700 | \$ 28,573,780 |  | -\$ 10,149,000 | \$ 18,424,780 |  |
| Hydro Seeder | \$ | \$ 42,500 | \$ 42,500 | There are many areas within Saddle Hills County where establishing a strong grass stand is very difficult to obtain due to soil conditions (or lack thereof) and types. This 600 gallon hydro seeder mixes water, a pulp medium and grass seed to create a slurry. The slurry is then sprayed onto the surface of the ground with a tackifier to adhere the slurry to the ground. The success rate of establishing a grass stand with a hydro seeder is increased due to the mix with water when it is most essential for seedlings. There is an increased safety aspect with these units as well, as staff will not be hand seeding or quad seeding steep banks/ drainages. This would assist in establishing strong grass stands in areas of Saddle Hills County that are often difficult to seed and establish. | \$ | \$ 42,500 | Unit Purchased |
| SH 66-2013 Chev Silverado 2500 Agriculture | \$ | \$ 40,000 | \$ 40,000 | Replace SH 66, 2013 Chev Silverado 2500, mileage is at $152,000 \mathrm{kms}$ | \$ | \$ 40,000 | Part of the Enterprise contract, already signed |
| SHSS1 Kubota Side by Side | \$ | \$ 25,000 | \$ 25,000 | Side by Side is up for renewal. It does have low hours however due to program demands a more versatile unit would be highly beneficial. | -\$ 25,000 | \$ | Can be deferred for a year |
| UTILITY COMMUNICATIONS NETWORK |  |  |  |  |  |  |  |
| Generator Setup -Fourth Creek Tower | \$ 25,000 | \$ | \$ 25,000 | Install a generator (Environment Canada surplus) at Fourth Creek Tower. Requires building, fuel tank, pad, equipment and installation. The Fourth Creek has the most tenants and experiences the most power outages of all County towers. The existing battery backup system will provide at most 24 hours of emergency power for County owned equipment only. After 24 hours a generator has to be hauled out in order to continue services but also to prevent the batteries from freezing causing damage to them. This generator will eliminate the power issue for the County and tenants. | -\$ 25,000 | \$ | Could be deferred to 2021. Improves service. Not critical. |
| Replacement of Radio System Common Services | \$ | \$ 530,000 | \$ 530,000 | Combining two separate older radio systems (Operations and Fire Department) into one will provide better coverage. | -\$ 180,000 | \$ 350,000 | Operations could work with replacement parts and patches. Fire Department/MFR - communications are critical. Current system is incompatible with dispatch services. Coverage is greatly inadequate, and hardware is at end of life and failing. <br> Project underway: Contract signed for design and licenses. \$55,000 committed. <br> Supply and install has not been tendered $(\$ 475,000)$. Deferral - If this is deferred we will still need to make radio purchases |


|  | 2020 Capital Projects |  |  | 2020 Project Summary | Final Capital Budget Contingency Notes |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project Description | 2019 Project Cost Carry Forward | 2020 Project Cost | Both Years Project Cost |  | Further Approval Adjustment Total | Revised Budget Total |  |
| Total Approved Amounts | \$ 20,677,080 | \$ 7,896,700 | \$ 28,573,780 |  | -\$ 10,149,000 | \$ 18,424,780 |  |
| Dodge 2500 (SH43) 2007 | \$ | \$ 16,700 | \$ 16,700 | Addition to Fleet - Transfer to Reserve over three years for replacement | -\$ 16,700 | \$ | If suitable heavy duty vehicle, with similar clearance is available to be transferred from another department, contributing towards a new vehicle would not be required. |
| Total | \$ 20,677,080 | \$ 7,896,700 | \$ 28,573,780 |  | \$ (10,149,000) | \$ 18,424,780 |  |


| 2020 Assessment and Tax Levy |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Tax Classes \& Taxable Assessment Codes | Assessment Amount | Municipal Tax Rate |  | Totals |
| Farmland - 2020 |  |  |  |  |
| F- Farmland | 49,107,960 | 0.00895965 | \$ | 439,990.13 |
| FM - Grazing Lease | 761,640 | 0.00895965 | \$ | 6,824.03 |
| IF - Industrial Farmland (DIP) | 13,750 | 0.00895965 | \$ | 123.20 |
| EM - Grazing Reserve | 368,180 | 0.00895965 | \$ | 3,298.76 |
| Total Farmland | 50,251,530 |  | \$ | 450,236.12 |
| Residential - 2020 |  |  |  |  |
| RN - Residential | 125,343,070 | 0.00386715 | \$ | 484,720.45 |
| VN - Vacant Residential | 1,704,450 | 0.00386715 | \$ | 6,591.36 |
| QR - Provincial Residential | 644,900 | 0.00386715 | \$ | 2,493.93 |
| Total Residential | 127,692,420 |  | \$ | 493,805.74 |
| Non-Residential - 2020 |  |  |  |  |
| BA - Federal Non-Res | 24,700 | 0.0126 | \$ | 311.22 |
| CN - Commercial | 4,546,380 | 0.0126 | \$ | 57,284.39 |
| II - Industrial Structures (DIP) | 138,102,500 | 0.0126 | \$ | 1,740,091.50 |
| IN - Industrial Land (DIP) | 3,129,720 | 0.0126 | \$ | 39,434.47 |
| OI - Industrial Structures | 0 | 0.0126 | \$ | - |
| ON - Industrial Land | 1,266,640 | 0.0126 | \$ | 15,959.66 |
| OB - Industrial Business | 672,150 | 0.0126 | \$ | 8,469.09 |
| QA - Provincial Land | 8,280 | 0.0126 | \$ | 104.33 |
| VC - Vacant Commercial | 46,280 | 0.0126 | \$ | 583.13 |
| Total Non- Residential | 147,796,650 |  | \$ | 1,862,237.79 |
| Non-Residential Sub Classes - 2020 |  |  |  |  |
| SB - Small Business | 5,629,270 | 0.0126 | \$ | 70,928.80 |
| Total Non-Res Sub Classes | 5,629,270 |  | \$ | 70,928.80 |
| Machinery \& Equipment - 2020 |  |  |  |  |
| IE - Industrial Equipment (DIP) | 1,042,348,810 | 0.0126 | \$ | 13,133,595.01 |
| OE - Industrial Equipment | 44,010 | 0.0126 | \$ | 554.53 |
| Total M\&E | 1,042,392,820 |  | \$ | 13,134,149.53 |
| Linear - 2020 |  |  |  |  |
| CM - Railway | 469,830 | 0.0126 | \$ | 5,919.86 |
| G - Telecommunications | 3,739,100 | 0.0126 | \$ | 47,112.66 |
| PE - Electric Distributor | 24,243,640 | 0.0126 | \$ | 305,469.86 |
| PG - Electric Power Generation | 16,880,700 | 0.0126 | \$ | 212,696.82 |
| PL - Pipeline \& Well | 1,449,061,310 | 0.0126 | \$ | 18,258,172.51 |
| CB - Cable Distributor | 80 | 0.0126 | \$ | 1.01 |
| Total Linear | 1,494,394,660 |  | \$ | 18,829,372.72 |
| Total 2020 | 2,868,157,350 |  | \$ | 34,840,730.70 |



2020 Final Budget

## 2018-2019 ASSESSMENT COMPARISON




## 2019-2020 TAXATION REVENUE COMPARISON




| 2020 Operating Budget Reserve Transfers |  |  |  |
| :---: | :---: | :---: | :---: |
| From Reserves: |  |  |  |
|  | 2019 | 2020 | Source |
| Operating Fund Reserve | \$941,005 | \$0 | TELUS Co-locates |
| Operating Fund Carryover Reserve | \$278,401 | \$168,500 | Cistern Grant \& (2) ACP grants |
| Grant Program Carryover Operating Reserve | \$600,713 | \$172,400 | Capital Grants Unused |
| Gravel Usage Operating Reserve | \$750,000 | \$680,000 | Gravel Program |
| Infrastructure Development Capital Reserve | \$1,000,000 | \$0 | TELUS Co-locates |
| Utility Communications Network Capital Reserve | \$0 | \$2,700,000 | TELUS Co-locates |
| Well Drilling Equipment Tax Capital Reserve | \$3,413,000 | \$0 | 677 East |
| Computer and Information Technology Capital Reserve | \$245,850 | \$288,700 | Non-Capital IT replacements |
| Utility Communications Network Capital Reserve | \$0 | \$722,000 | New TELUS Co-locates |
| G5 Clinic | \$37,501 | \$0 | Clinic Construction |
| Reserve Funds Used: | \$7,266,470 | \$4,731,600 |  |
| To Reserves: |  |  |  |
|  | 2019 | 2020 | Source |
| Current County Facilities Capital Reserve | \$885,628 | \$930,200 | Building Replacement Schedule |
| Gravel Usage Operating Reserve | \$0 | \$855,000 | Gravel Program |
| Mobile Equipment Capital Reserve | \$1,328,727 | \$1,390,500 | Mobile Equipment Replacement Schedule |
| Computer and Information Technology Capital Reserve | \$86,381 | \$123,700 | Replacement Schedule - IT Capital |
| Computer and Information Technology Capital Reserve | \$143,543 | \$148,900 | Replacement Schedule - IT Non-Capital |
| Paving Overlay Capital Reserve | \$2,041,250 | \$2,041,300 | Replacement Schedule |
| Well Drilling Equipment Tax Capital Reserve | \$1,500,000 | \$1,500,000 | From Revenues |
| Operating Year End to General Capital Reserve | \$2,170,575 | \$2,903,529 |  |
| Rural Water | \$968,293 | \$0 |  |
| Interest Earned - All Capital Reserves | \$1,100,000 | \$1,100,000 | Interest From Long Term Investments |
| Reserve Funds Contributed: | \$10,224,397 | \$10,993,129 |  |
| Net Increase (Decrease): | \$2,957,927 | \$6,261,529 |  |

Multi-Year Capital Plan - Replacement Schedules

| Multi-Year Capital Plan - Replacement Schedules |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Project Description | 2021 |  | 2022 |  | 2023 |  | 2024 |  | 2025 |  | 2026 |  | 2027 |  | 2028 |  | 2029 |  |
| ADMINISTRATION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tahoe |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 55,000 |  |  |  |  |
| Custom Parade Trailer |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 16,000 |  |  |
| Durango |  |  |  |  |  |  |  |  | \$ | 50,000 |  |  |  |  |  |  |  |  |
| F-150 |  |  |  |  |  |  |  |  | \$ | 50,000 |  |  |  |  |  |  |  |  |
| ASSESSMENT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Chev Silverado |  |  | \$ | 45,000 |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 50,000 |
| Jeep |  |  |  |  |  |  |  |  | \$ | 50,000 |  |  |  |  |  |  |  |  |
| PROTECTIVE SERVICES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ford F-250 Longbox |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| F-550 | \$ | 225,000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Freightliner FL-80 | \$ | 335,000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| F-550 |  |  | \$ | 225,000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Freightliner FL-80 |  |  | \$ | 335,000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| F-550 |  |  |  |  |  |  | \$ | 265,000 |  |  |  |  |  |  |  |  |  |  |
| F-550 |  |  |  |  |  |  | \$ | 265,000 |  |  |  |  |  |  |  |  |  |  |
| F-550 |  |  |  |  |  |  | \$ | 265,000 |  |  |  |  |  |  |  |  |  |  |
| Freightliner M2 |  |  |  |  |  |  | \$ | 335,000 |  |  |  |  |  |  |  |  |  |  |
| Freightliner M2-106 |  |  |  |  |  |  |  |  |  |  | \$ | 335,000 |  |  |  |  |  |  |
| Freightliner M2-106 |  |  |  |  |  |  |  |  |  |  | \$ | 335,000 |  |  |  |  |  |  |
| Hydraulic Rescue Tool |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hydraulic Rescue Tool |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hydraulic Rescue Tool |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Freightliner M-106 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Freightliner M-106 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Self-Contained Breathing Apparatus | \$ | 57,600 | \$ | 57,600 | \$ | 57,600 | \$ | 57,600 |  |  |  |  |  |  |  |  |  |  |
| Breathing Compressor |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 42,500 |  |  |  |  |
| Ford F-150 |  |  |  |  |  |  | \$ | 50,000 |  |  |  |  |  |  |  |  |  |  |
| Chev 1500 |  |  | \$ | 50,000 |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 55,000 |
| ENFORCEMENT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Chevrolet Tahoe | \$ | 73,597 |  |  |  |  |  |  |  |  | \$ | 80,000 |  |  |  |  |  |  |
| SAFETY |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Dodge Ram 2500 |  |  |  |  | \$ | 50,000 |  |  |  |  |  |  |  |  |  |  |  |  |
| Porta Count Fit Tester |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

INFORMATION TECHNOLOGY

Multi-Year Capital Plan - Replacement Schedules


Multi-Year Capital Plan - Replacement Schedules



## 2020 County Grants

| Description |  | Actual 2017 |  | Actual 2018 |  | Budget 2019 |  | Budget 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\$ 500 \mathrm{~K}$ to Rycroft and <br> $\$ 500 \mathrm{~K}$ to Spirit River (2019-2022); <br> $\$ 10,000$ Spirit River Airport; <br> \$10,000 Joint Economic Development (with MD of Spirit <br> River) - Rail Property Discovery | \$ | 1,000,000.00 | \$ | 1,000,000.00 | \$ | 1,000,000.00 | \$ | 1,020,000.00 |
| Saddle Hills County Bursary | \$ | 21,500.00 | \$ | 18,500.00 | \$ | 21,000.00 | \$ | 21,000.00 |
| 2019 Amount is for: <br> Grande Spirit Foundation Supported Living Facility | \$ | - | \$ | - | \$ | 1,000,000.00 | \$ | - |
| $\begin{aligned} & \hline 2019 \text { Amount is for: } \\ & \$ 37,500 \text { G5 Clinic Carry Fwd \& } \\ & \$ 10,000 \text { Spirit River Airport } \\ & \hline \end{aligned}$ | \$ | 63,400.00 | \$ | 217,764.51 | \$ | 47,500.00 | \$ | - |
| $\$ 3,000$ FD/MFR annual operating grant 6 @ \$500; $\$ 5,000$ Shared Highway call billing; \$200K Stars (2019 to 2021); <br> $\$ 16,000$ Corporate Clothing for Volunteer FF/MFRs; $\$ 22,500$ Grande Prairie TSR Grant (2018-2021); <br> $\$ 100,000$ STARS Fleet Renewal Campaign (2020-2024) | \$ | 167,000.00 | \$ | 184,676.25 | \$ | 246,500.00 | \$ | 346,500.00 |
| $\$ 14,900$ annual provincial funding offset; \$76,000 FCSS Internal Programming/Short form applications | \$ | 64,102.42 | \$ | 38,523.03 | \$ | 54,448.00 | \$ | 90,900.00 |
| $\begin{array}{\|l\|} \hline 2019 \text { Amount is for: } \\ \$ 3,000 \text { International Women's Day Event } \\ \$ 5,000 \text { Other } \\ \hline \end{array}$ | \$ | - | \$ | 2,765.50 | \$ | 8,000.00 | \$ | - |
| 2019 Amount is for: <br> Events, Workshops \& Activities | \$ | - | \$ | 360.00 | \$ | 5,000.00 | \$ | - |
| 2019 Amount is for Day trips for seniors | \$ | - | \$ | 5,428.93 | \$ | 10,000.00 | \$ |  |
| 2019 Amount is for Community Programming \& Events | \$ | - | \$ | 31,429.57 | \$ | 34,000.00 | \$ |  |
| Child Care Subsidy program for residents of SHC who are employed, self-employed or work on their farm | \$ | 85,641.90 | \$ | 70,826.14 | \$ | 95,000.00 | \$ | 35,000.00 |
| CN culvert Carryforward; RR 95-Hwy 49 Intersection Improvements (shared with Alberta Transportation and Tourmaline Oil Corporation) | \$ | 3,844,354.23 | \$ | 48,310.94 | \$ | 50,000.00 | \$ | 327,911.03 |
| Water Cistern Subsidy | \$ | 206,325.15 | \$ | 109,393.43 | \$ | 184,281.42 | \$ | 229,700.00 |
| 2017 - Telus Grant | \$ | 1,280,000.00 | \$ | - | \$ | - | \$ |  |
| VSI program - Offset some of the cost to producers to insure quality veterinary services | \$ | 43,700.00 | \$ | 47,700.00 | \$ | 56,000.00 | \$ | 56,000.00 |
| Payout for livestock protection program for wolves that are proven livestock predators only | \$ | 3,000.00 | \$ | 4,500.00 | \$ | 9,000.00 | \$ | 1,500.00 |
| Wild Boar Grant | \$ | - | \$ | - | \$ | 1,000.00 | \$ | 1,000.00 |
| $\$ 5,500$ Grants to regional NGO's - Farm Safety program; $\$ 25,000$ Grants to regional NGO's - PCBFA (2019-2021); $\$ 5,000$ - Grants to regional NGO's - Other | \$ | 26,000.00 | \$ | 30,500.00 | \$ | 35,500.00 | \$ | 26,000.00 |

## 2020 County Grants

| Description |  | Actual 2017 |  | Actual 2018 |  | Budget 2019 |  | Budget 2020 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$100,000 Program and Activity Grants; $\$ 50,000$ River of Death Discovery Dinosaur Museum $\$ 650,000$ Gordondale Community Club Remainder Determined at Grant Budget Meeting: <br> Cemetery Grants - \$7,500; <br> Operating Grants - \$238,700; <br> Capital Grants - \$328,100 | \$ | 647,877.09 | \$ | 956,585.08 | \$ | 2,601,675.53 | \$ | 1,374,300.00 |
| Council Grants to other organizations | \$ | 106,105.60 | \$ | 222,385.92 | \$ | 100,000.00 | \$ | 130,000.00 |
| Capital Grants Carryover | \$ | - | \$ | 83,912.86 | \$ | 600,713.48 | \$ | 172,400.00 |
| \$8,200 AED; <br> \$1,500 AED Replacement Pads; \$4,800 Training Grant x 2 | \$ | - | \$ | - | \$ | - | \$ | 4,500.00 |
| Medical Supplies for Community Hall | \$ | 10,012.50 | \$ | 5,789.19 | \$ | 6,500.00 | \$ |  |
| SHC Library Board Grant (2020-2021) | \$ | 100,000.00 | \$ | 100,000.00 | \$ | 100,000.00 | \$ | 110,000.00 |
| Co-locate TELUS Grant | \$ |  | \$ | 883,995.00 | \$ | 916,005.00 | \$ |  |
| Cost sharing of 2 new mobility towers with TELUS and a Colocate; $\$ 722,000$ New Tower Funding | \$ | - | \$ | - | \$ | 3,413,000.00 | \$ | 3,422,000.00 |
| Total All Interim County Grants | \$ | 7,669,018.89 | \$ | 4,063,346.35 | \$ | 10,595,123.43 | \$ | 7,368,711.03 |
|  |  |  |  |  |  | Carry Forward 2020 Dollars | \$ | $\begin{aligned} & \hline 3,863,100.00 \\ & 3,505,611.03 \end{aligned}$ |


| Capital Grant Applications \$25,000 or Less |  |  |  |
| :---: | :---: | :---: | :---: |
| Association | Scope |  | mount Approved |
| Bay Tree Community Park Association | Upgrading the concession building and the roads leading into the park and up to the concession; placing large boulders in the day use area to prevent RVs from parking | \$ | 20,000.00 |
| Friends of the Rycroft Community Hall | Purchasing the BEAM Interactive Projection System as part of their GITGO! (Get In To Get Out!) Activity Program | \$ | 5,000.00 |
| Kakut Lake Resort | Replacing kitchen countertops in the community hall to meet Health and Safety Regulations | \$ | 3,500.00 |
| Savanna Agricultural Society | Graveling the roads \& parking lots of the Ag Society; buying tables \& metal A-Frames to replace old wood tables \& benches; and planning \& engineering to renovate the old fire hall into a multi-use space | \$ | 23,500.00 |
| Spirit River Municipal Library | Purchasing four new computers, three for public use and one for a librarian work station; printers, monitors, and two locking storage cupboards. | \$ | 3,165.00 |
| Westmark Farmers League | Funding an entrance shelter and the replacement of four windows. | \$ | 20,317.50 |
| Total \$25,000 or Less |  | \$ | 75,482.50 |
| Capital Grant Applications Exceeding \$25,000 |  |  |  |
| Association | Scope | Amount Approved |  |
| Bonanza \& District Agricultural Society | Procuring arcade cabinets for the bowling alley, lawn barriers, a deep fryer, bleachers for event seating, and a PA system for the mud bog. | \$ | 42,580.00 |
| Fourth Creek Community Association | Procuring 50 new tables, 120 chairs, 5 table carts, a lawnmower, a sea can to store the lawnmower, and a floor cleaning machine | \$ | 40,710.00 |
| Happy Valley Ag \& Recreation Society | Building a Picnic Pavilion for the Happy Valley Recreation Facility | \$ | 99,000.00 |
| Rycroft Agricultural Society | Making improvements to the grounds such as expanding the riding arena and camping/parking area. Purchase panels, gates and pens to increase the holding area. | \$ | 22,325.00 |
| Spirit River Settlement \& Historical Society | Building a new museum building to accommodate expanded inventory | \$ | 48,000.00 |
| Total Exceeding \$25,000 |  | \$ | 252,615.00 |
| Total Capital Grant Applications |  | \$ | 328,097.50 |
| Gordondale Community Club |  | \$ | 650,000.00 |
| Total Capital Grants |  | \$ | 978,097.50 |

2020 Operating Grants

|  |  | 2020 |  | 2019 |  | 2018 |  | 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Approved |  | Actual |  | Actual |  | Actual |
|  |  | Grant |  | Grant |  | Grant |  | Grant |
| INTERNAL ORGANIZATIONS |  |  |  |  |  |  |  |  |
| Bay Tree Community Park Association | \$ | 600 | \$ | 713 | \$ | 713 | \$ | 383 |
| Blueberry Mtn Goodwill Society | \$ | 13,700 | \$ | 10,725 | \$ | 11,818 | \$ | 14,775 |
| Bonanza \& District Agricultural Society | \$ | 32,700 | \$ | 32,625 | \$ | 31,861 | \$ | 28,875 |
| Cotillion Butte Recreation Society | \$ | 8,000 | \$ | 8,250 | \$ | 8,775 | \$ | 7,010 |
| Fourth Creek Community Assoc | \$ | 10,700 | \$ | 6,544 | \$ | 6,017 | \$ | 6,017 |
| Gordondale Community Club | \$ | 17,100 | \$ | 5,878 | \$ | 5,761 | \$ | 5,786 |
| Happy Valley Ag. \& Recreation Club | \$ | 3,400 | \$ | 3,825 |  |  | \$ | - |
| Savanna Agricultural Society | \$ | 56,900 | \$ | 59,475 | \$ | 41,025 | \$ | 40,275 |
| Silver Valley Community Club | \$ | 4,100 | \$ | 4,050 | \$ | 4,050 | \$ | 4,275 |
| Westmark Farmers League | \$ | 6,400 | \$ | 6,323 | \$ | 2,925 | \$ | 5,565 |
| Woking Skating Rink Association | \$ | 1,900 | \$ | 1,675 | \$ | 3,000 | \$ | 2,443 |
| Woking Willing Workers | \$ | 5,700 | \$ | 5,700 | \$ | 5,625 | \$ | 5,663 |
| TOTAL INTERNAL ORGANIZATIONS | \$ | 161,200 | \$ | 145,800 | \$ | 121,600 | \$ | 121,100 |
| EXTERNAL ORGANIZATIONS |  |  |  |  |  |  |  |  |
| Happy Hour Club of Spirit River | \$ | 4,000 | \$ | 4,000 | \$ | 4,000 | \$ | 2,000 |
| Royal Canadian Legion Auxilary \#72 | \$ | 4,000 | \$ | 4,000 |  |  | \$ | - |
| Rycroft Agricultural Society | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 |
| Rycroft Municipal Library | \$ | 3,600 | \$ | 3,600 | \$ | 3,600 | \$ | - |
| Spirit River District Agricultural Society | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 | \$ | - |
| Spirit River Municipal Library | \$ | 900 | \$ | 900 |  |  | \$ | - |
| Spirit River Settlement Historical Society | \$ | 5,000 | \$ | 5,000 | \$ | 4,000 | \$ | 2,000 |
| Town of Spirit River (Hall,Arena,Curling,Pool, Airport) | \$ | 35,000 | \$ | 40,000 | \$ | 35,000 | \$ | 44,300 |
| TOTAL EXTERNAL ORGANIZATIONS | \$ | 77,500 | \$ | 82,500 | \$ | 77,600 | \$ | 58,300 |
| GRAND TOTAL | \$ | 238,700 | \$ | 228,300 | \$ | 199,200 | \$ | 179,400 |

## Saddle Hills County - 2020 Cemetery Maintenance Grant Applications

| Cemetery | Payee | Land Location | 2020 Approved Amount |  |
| :---: | :---: | :---: | :---: | :---: |
| Alexview Cemetery | Alexview Cemetery | NW-15-81-9-W6 | \$ | 500.00 |
| Blueberry Mountain Cemetery | Blueberry Mountain Cemetery | NW-11-80-8-W6 | \$ | 500.00 |
| Briar Ridge Cemetery* | Briar Ridge Cemetery | SE-25-78-14-W6 | \$ | 500.00 |
| Gordondale Cemetery | Gordondale Cemetery Company | SE-13-79-11-W6 | \$ | 500.00 |
| Greenway Cemetery * | Greenway Cemetery Association | NW 24-78-5-W6 | \$ | 500.00 |
| Gundy-Hays Cemetery | Gundy Community Rec. Society | NE-30-76-13-W6 | \$ | 500.00 |
| Hillhaven Cemetery | Bonanza Ag Society | 6-12-79-34-W6 | \$ | 500.00 |
| Holy Trinity Russian Greek Orthodox Church | Holy Trinity Russian Greek Orthodox Church | NE-24-79-7-W6 | \$ | 500.00 |
| Ksituan Ukrainian Catholic Cemetery | St Mary's Ladies Club | NE-33-79-7-W6 | \$ | 500.00 |
| Land of Rest Cemetery | Blueberry Mountain Cemetery | SW-17-80-6-W6 | \$ | 500.00 |
| Northmark Church Cemetery | Northmark Church Cemetery Association | SE-25-76-7-W6 | \$ | 500.00 |
| Northmark Public Cemetery | Northmark Public Cemetery | NW-13-76-7-W6 | \$ | 500.00 |
| St Peter \& Paul Ukrainian Orthodox | Andrea Mitchell | NW-10-80-7-W6 | \$ | 500.00 |
| Ukrainian Baptist Cemetery | Andrea Mitchell | NW 11-80-7-W6 | \$ | 500.00 |
| White Mountain Cemetery* | White Mountain Cemetery | NE 27-77-6-W6 | \$ | 500.00 |
| TOTALS: |  |  | \$ | 7,500.00 |

* Outside of Saddle Hills County

