



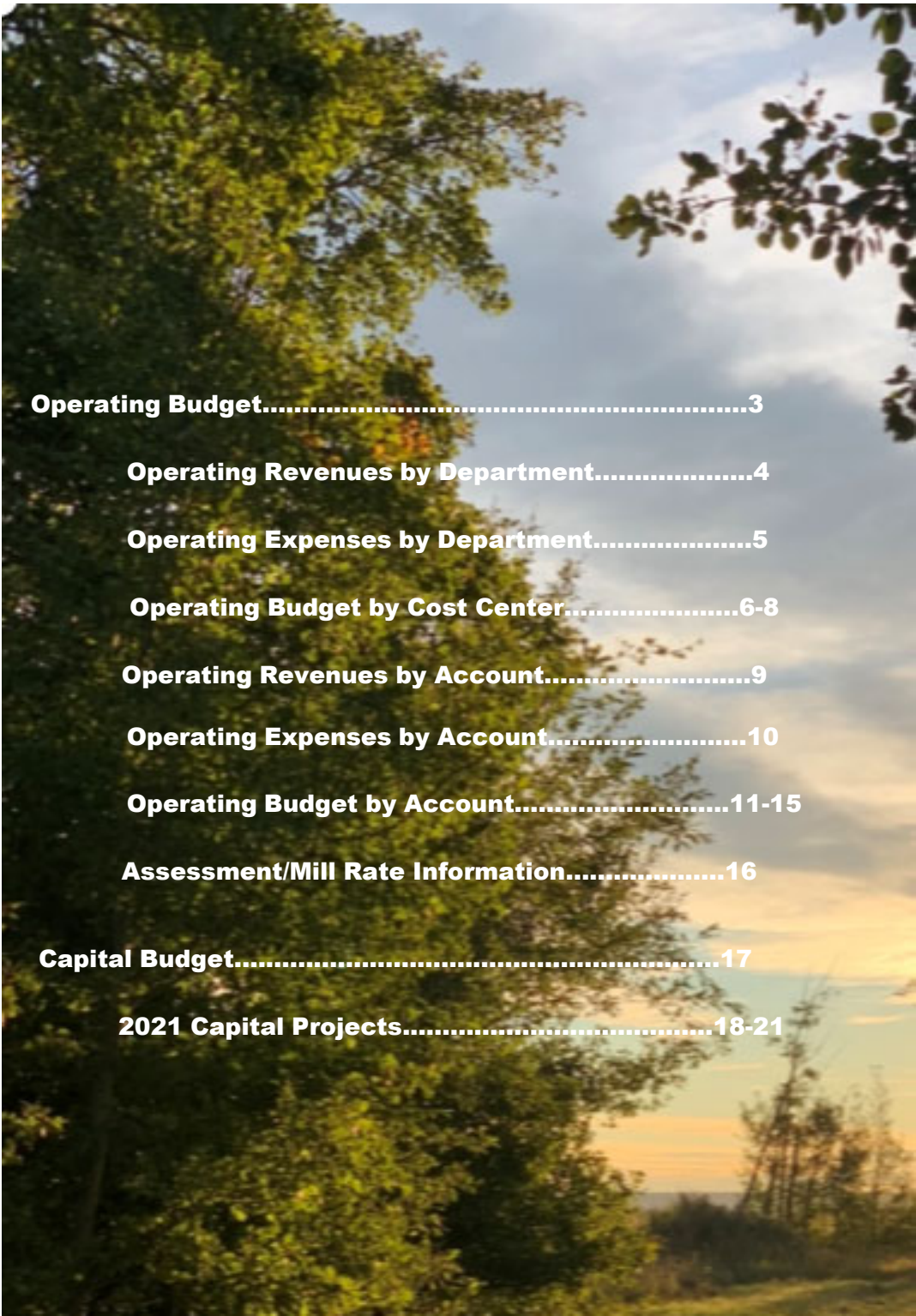
Saddle Hills County

2021 - 2024

Combined

Operating and Capital

Final Budgets and Plans



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Saddle Hills County

2021

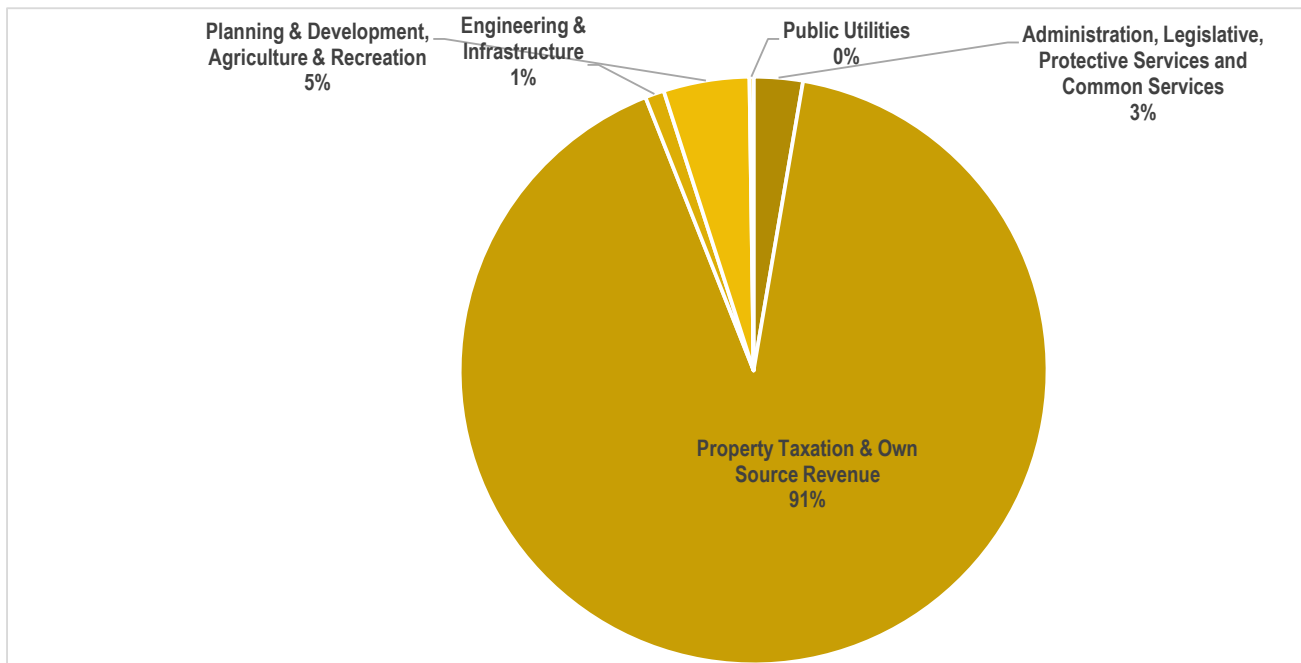
Final

Operating Budget

& Plan



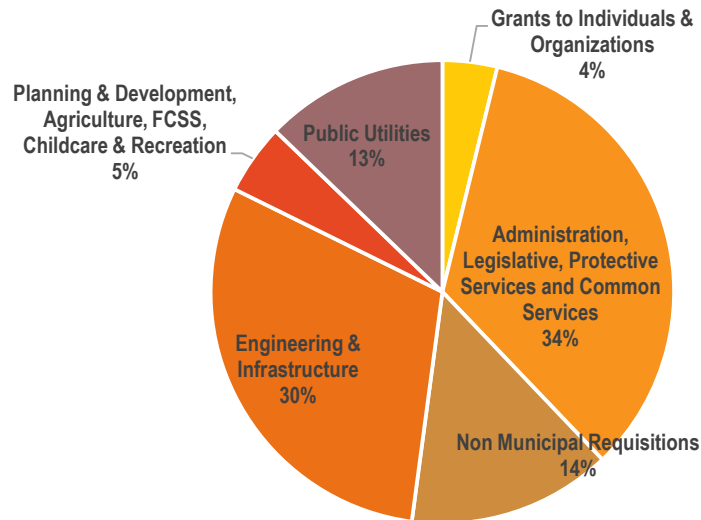
Operating Revenues by Department



Department	Budget Amount	Percent of Budget Total
00 - Tax & Own Source Revenue	\$ 44,310,400	91.2%
11 - Council	\$ 3,500	0.0%
12 - Administration & Assessment	\$ 204,900	0.4%
23 - Fire Protection Services	\$ 21,000	0.0%
24 - Disaster Services (Includes Central Peace Emergency Management)	\$ 41,600	0.1%
26 - By-Law & Enforcement Services	\$ 4,500	0.0%
31 - Common Services, IT & Safety	\$ 16,900	0.0%
32 - Engineering & Infrastructure	\$ 1,019,700	2.1%
41 - Water Services	\$ 508,800	1.0%
42 - Waste Water Services	\$ 11,000	0.0%
43 - Solid Waste Services	\$ 23,500	0.0%
51 - Family & Community Support Services	\$ 74,200	0.2%
52 - Child Care	\$ -	0.0%
61 - Planning & Development	\$ 30,500	0.1%
63 - Agriculture Services	\$ 147,200	0.3%
64 - Economic Development	\$ -	0.0%
65 - Community Development	\$ -	0.0%
71 - Recreational Services (Grants)	\$ -	0.0%
72 - Parks & Recreation	\$ 25,000	0.1%
94 - Rural Internet	\$ 2,122,000	4.4%
Total Revenues by Department	\$ 48,564,700	100.0%
Minus (-) Total Expenses by Department	\$ 48,564,700	
Net Surplus/Deficit	\$ -	



Operating Expenses by Department



Department	Budget Amount	Percent of Budget Total
00 - Grants to Individuals & Organizations	\$ 1,855,200	3.8%
11 - Council	\$ 8,550,700	17.6%
12 - Administration & Assessment	\$ 4,758,900	9.8%
23 - Fire Protection Services	\$ 1,335,400	2.7%
24 - Disaster Services (Includes Central Peace Emergency Management)	\$ 41,800	0.1%
26 - By-Law & Enforcement Services	\$ 496,700	1.0%
31 - Common Services, IT & Safety	\$ 1,350,200	2.8%
32 - Engineering & Infrastructure	\$ 14,670,800	30.2%
41 - Water Services	\$ 2,694,200	5.5%
42 - Waste Water Services	\$ 197,100	0.4%
43 - Solid Waste Services	\$ 954,100	2.0%
51 - Family & Community Support Services	\$ 108,600	0.2%
52 - Childcare Services	\$ 90,000	0.2%
61 - Planning & Development	\$ 387,000	0.8%
63 - Agriculture Services	\$ 1,234,000	2.5%
64 - Economic Development	\$ 161,700	0.3%
72 - Parks & Recreation	\$ 271,600	0.6%
74 - Cultural Services	\$ 125,000	0.3%
84 - Non-Municipal Requisitions	\$ 6,916,600	14.2%
94 - Rural Internet	\$ 2,365,100	4.9%
Total Expenses by Department	\$ 48,564,700	100.0%
Minus (-) Total Revenues by Department	\$ 48,564,700	
Net Surplus/Deficit	\$ -	



2021 - 2024 Operating Budget(s) by Cost Center

Account	Actual 2020	Budget 2020	Budget 2021	Budget 2021 vs 2020 (\$) Variance	Budget 2021 vs 2020 (%) Variance	Budget 2022	Budget 2023	Budget 2024
Revenues								
Tax & Own Source Revenue	\$ 44,558,149	\$ 44,415,900	\$ 43,537,800	\$ (878,100)	98.0%	\$ 43,537,800	\$ 43,537,800	\$ 43,537,800
Grants Carry Forward	\$ 505,532	\$ 172,400	\$ 772,600	\$ 600,200	448.1%	\$ 772,600	\$ 772,600	\$ 772,600
Council	\$ 3,500	\$ 3,500	\$ 3,500	\$ -	100.0%	\$ 3,500	\$ 3,500	\$ 3,500
Election	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
General Administration	\$ 253,030	\$ 64,000	\$ 18,200	\$ (45,800)	28.4%	\$ 18,200	\$ 18,200	\$ 18,200
Assessment	\$ 186,681	\$ 186,700	\$ 186,700	\$ -	100.0%	\$ 186,700	\$ 186,700	\$ 186,700
Administration Complex	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
County Rental Properties	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Fire Protection	\$ 6,000	\$ 21,000	\$ 21,000	\$ -	100.0%	\$ 21,000	\$ 21,000	\$ 21,000
Disaster Services	\$ 13,050	\$ 25,000	\$ -	\$ (25,000)	0.0%	\$ -	\$ -	\$ -
Central Peace Emergency Management	\$ 39,307	\$ 41,600	\$ 41,600	\$ -	100.0%	\$ 38,600	\$ 38,600	\$ 38,600
Safety	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
By-Law	\$ 250	\$ 1,300	\$ 400	\$ (900)	30.8%	\$ 400	\$ 400	\$ 400
Enforcement	\$ 4,000	\$ 9,000	\$ 4,100	\$ (4,900)	45.6%	\$ 4,100	\$ 4,100	\$ 4,100
Common Services (GIS)	\$ 13,520	\$ 11,000	\$ 7,400	\$ (3,600)	67.3%	\$ 7,400	\$ 7,400	\$ 7,400
Safety	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	100.0%	\$ 1,000	\$ 1,000	\$ 1,000
Information Technology	\$ 8,500	\$ 8,500	\$ 8,500	\$ -	100.0%	\$ 8,500	\$ 8,500	\$ 8,500
Engineering & Infrastructure	\$ 773,673	\$ 444,400	\$ 169,700	\$ (274,700)	38.2%	\$ 169,700	\$ 169,700	\$ 169,700
Gravel Program	\$ 680,000	\$ 680,000	\$ 750,000	\$ 70,000	110.3%	\$ 750,000	\$ 750,000	\$ 750,000
Bonanza Shop	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Public Works Shop	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Road Programs	\$ 96,560	\$ -	\$ 100,000	\$ 100,000	0.0%	\$ 100,000	\$ 100,000	\$ 100,000
Water Administration	\$ 200,248	\$ 239,700	\$ 275,800	\$ 36,100	115.1%	\$ 275,300	\$ 275,300	\$ 275,300
Water - Woking	\$ 48,202	\$ 43,000	\$ 43,000	\$ -	100.0%	\$ 43,000	\$ 43,000	\$ 43,000
Water - Ksituan	\$ 81,861	\$ 75,000	\$ 75,000	\$ -	100.0%	\$ 75,000	\$ 75,000	\$ 75,000
Water - Bonanza	\$ 102,085	\$ 68,600	\$ 85,000	\$ 16,400	123.9%	\$ 85,000	\$ 85,000	\$ 85,000
Water - Savanna	\$ -	\$ 4,000	\$ 30,000	\$ 26,000	750.0%	\$ 30,000	\$ 30,000	\$ 30,000
Water - Bonanza Distribution	\$ -	\$ 10,000	\$ -	\$ (10,000)	0.0%	\$ -	\$ -	\$ -
Waste Water - Woking	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Waste Water - Bonanza Lagoon	\$ 12,331	\$ 13,000	\$ 11,000	\$ (2,000)	84.6%	\$ 11,000	\$ 11,000	\$ 11,000
Waste Water - Savanna Lagoon	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Solid Waste	\$ 62,306	\$ 63,500	\$ 23,500	\$ (40,000)	37.0%	\$ 23,500	\$ 23,500	\$ 21,500
Landfill Reclamations	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Family & Community Support Services	\$ 106,739	\$ 216,400	\$ 74,200	\$ (142,200)	34.3%	\$ 74,200	\$ 74,200	\$ 74,200
Family & Community Support Services	\$ 2,072	\$ 7,000	\$ -	\$ (7,000)	0.0%	\$ -	\$ -	\$ -
Child Care	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -



2021 - 2024 Operating Budget(s) by Cost Center

Account	Actual 2020	Budget 2020	Budget 2021	Budget 2021 vs 2020 (\$) Variance	Budget 2021 vs 2020 (%) Variance	Budget 2022	Budget 2023	Budget 2024
Subdivision & Development Appeal Board	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Municipal Planning Commission	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Land Use Planning Services	\$ 32,522	\$ 170,800	\$ 30,500	\$ (140,300)	17.9%	\$ 30,500	\$ 30,500	\$ 30,500
ASB Administration	\$ 135,386	\$ 157,800	\$ 131,700	\$ (26,100)	83.5%	\$ 131,700	\$ 131,700	\$ 131,700
Agricultural Service Board	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Animal Industry	\$ -	\$ 500	\$ 500	\$ -	100.0%	\$ 500	\$ 500	\$ 500
ASB Extension	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Plant Industry	\$ 54,863	\$ 15,000	\$ 15,000	\$ -	100.0%	\$ 15,000	\$ 15,000	\$ 15,000
Economic Development	\$ 1,000	\$ 1,000	\$ -	\$ (1,000)	0.0%	\$ -	\$ -	\$ -
Community Development	\$ 1,000	\$ 1,000	\$ -	\$ (1,000)	0.0%	\$ -	\$ -	\$ -
Community Development Advisory Committee	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Grants to Organizations	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Recreation	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Recreation - Cotillion Campground	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Recreation - Hilltop Campground	\$ 70	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Recreation - Spring Lake Campground	\$ 30,727	\$ 12,000	\$ 25,000	\$ 13,000	208.3%	\$ 25,000	\$ 25,000	\$ 25,000
Culture	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Non-Municipal Requisitions	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Internet Rural	\$ 1,396,930	\$ 3,449,000	\$ 2,122,000	\$ (1,327,000)	61.5%	\$ 50,000	\$ 50,000	\$ 50,000
Total Revenues by Cost Center	\$ 49,411,093	\$ 50,632,600	\$ 48,564,700	\$ (2,068,300)	95.9%	\$ 46,489,200	\$ 46,489,200	\$ 46,487,200
Expenses								
Grants to Individuals & Organizations	\$ 2,384,041	\$ 1,681,200	\$ 1,855,200	\$ 174,000	110.3%	\$ 1,808,200	\$ 1,808,200	\$ 1,808,200
Council	\$ 12,303,587	\$ 7,987,300	\$ 8,550,700	\$ 563,400	107.1%	\$ 8,821,200	\$ 8,644,800	\$ 8,651,100
General Administration	\$ 4,479,831	\$ 4,112,700	\$ 4,066,100	\$ (46,600)	98.9%	\$ 4,002,000	\$ 4,009,500	\$ 4,014,000
Assessment	\$ 291,649	\$ 444,700	\$ 334,300	\$ (110,400)	75.2%	\$ 353,300	\$ 344,400	\$ 344,500
Administration Complex	\$ 222,320	\$ 218,300	\$ 331,300	\$ 113,000	151.8%	\$ 352,500	\$ 357,500	\$ 359,500
County Rental Properties	\$ 28,400	\$ 19,900	\$ 27,200	\$ 7,300	136.7%	\$ 28,200	\$ 28,400	\$ 28,600
Fire Protection	\$ 1,563,100	\$ 1,463,700	\$ 1,335,400	\$ (128,300)	91.2%	\$ 1,241,200	\$ 1,250,600	\$ 1,258,600
Central Peace Emergency Management	\$ 42,870	\$ 43,000	\$ 41,800	\$ (1,200)		\$ 45,300	\$ 45,300	\$ 45,300
By-Law	\$ 4,169	\$ 11,700	\$ 15,800	\$ 4,100	135.0%	\$ 16,200	\$ 16,200	\$ 16,200
Enforcement	\$ 409,244	\$ 399,400	\$ 480,900	\$ 81,500	120.4%	\$ 551,700	\$ 688,000	\$ 692,600
Safety	\$ 153,188	\$ 240,800	\$ 99,700	\$ (141,100)	41.4%	\$ 101,700	\$ 102,200	\$ 102,200
Information Technology	\$ 631,076	\$ 726,600	\$ 890,100	\$ 163,500	122.5%	\$ 905,700	\$ 909,200	\$ 913,900
Common Services (GIS)	\$ 351,324	\$ 369,600	\$ 360,400	\$ (9,200)	97.5%	\$ 364,400	\$ 364,400	\$ 364,400
Engineering & Infrastructure	\$ 12,107,531	\$ 9,964,400	\$ 7,211,600	\$ (2,752,800)	72.4%	\$ 7,264,900	\$ 7,272,400	\$ 7,275,300
Road Programs	\$ 1,947,502	\$ 2,343,000	\$ 3,019,000	\$ 676,000	128.9%	\$ 3,019,000	\$ 3,019,000	\$ 3,019,000

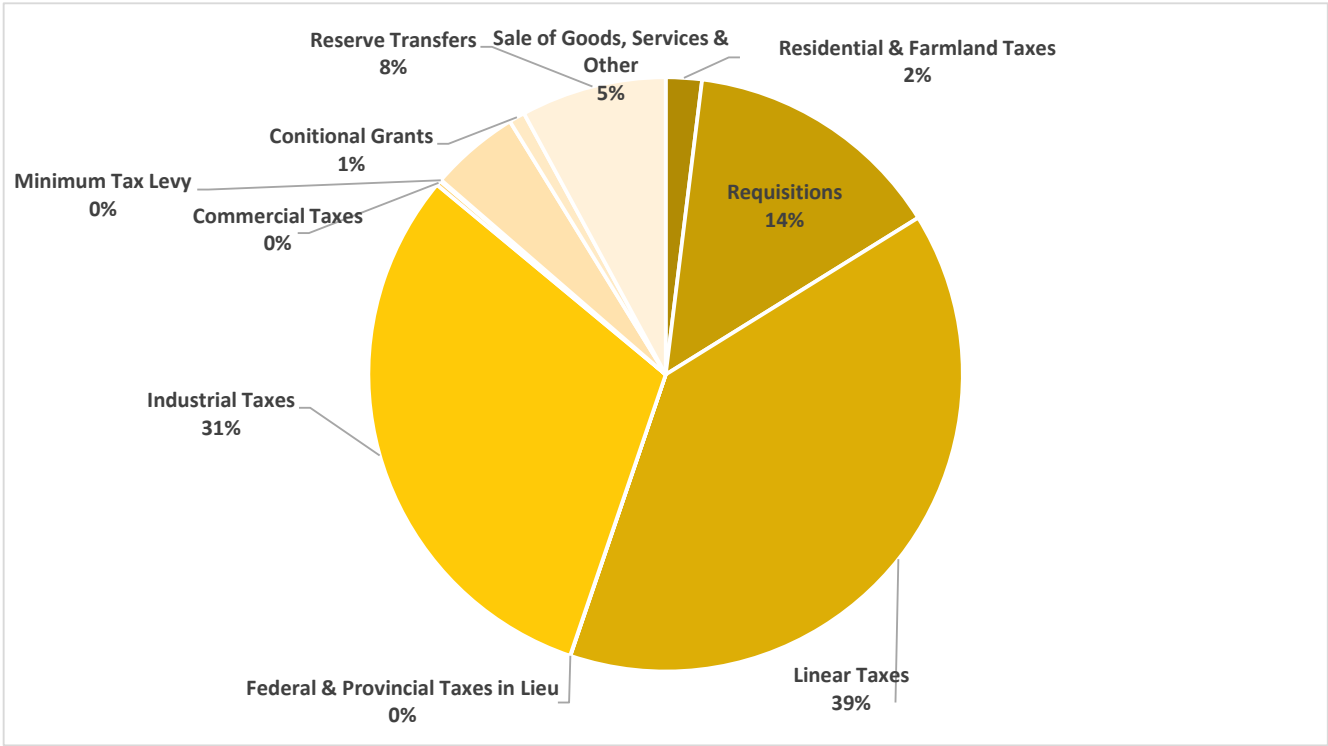


2021 - 2024 Operating Budget(s) by Cost Center

Account	Actual 2020	Budget 2020	Budget 2021	Budget 2021 vs 2020 (\$) Variance	Budget 2021 vs 2020 (%) Variance	Budget 2022	Budget 2023	Budget 2024
Bonanza Shop	\$ 52,325	\$ 59,500	\$ 88,700	\$ 29,200	149.1%	\$ 76,100	\$ 76,300	\$ 76,500
Public Works Shop	\$ 120,729	\$ 172,000	\$ 165,500	\$ (6,500)	96.2%	\$ 169,500	\$ 171,100	\$ 171,700
Gravel Programs	\$ 3,160,571	\$ 3,856,000	\$ 4,186,000	\$ 330,000	108.6%	\$ 3,986,000	\$ 3,986,000	\$ 3,986,000
Water Administration	\$ 1,200,908	\$ 908,100	\$ 577,400	\$ (330,700)	63.6%	\$ 593,300	\$ 593,400	\$ 593,500
Water - Woking	\$ 282,622	\$ 341,300	\$ 583,300	\$ 242,000	170.9%	\$ 457,900	\$ 463,400	\$ 443,800
Water - Ksituan	\$ 326,187	\$ 352,500	\$ 498,500	\$ 146,000	141.4%	\$ 492,600	\$ 497,100	\$ 500,500
Water - Bonanza	\$ 390,553	\$ 354,200	\$ 542,200	\$ 188,000	153.1%	\$ 507,600	\$ 513,100	\$ 488,500
Water - Savanna	\$ 24,044	\$ 91,900	\$ 492,800	\$ 400,900	536.2%	\$ 505,400	\$ 510,000	\$ 513,800
Waste Water - Woking	\$ 89,611	\$ 181,300	\$ 87,000	\$ (94,300)	48.0%	\$ 88,300	\$ 88,500	\$ 88,900
Waste Water - Ksituan Lagoon	\$ 651	\$ -	\$ 11,700	\$ 11,700	0.0%	\$ 11,800	\$ 11,800	\$ 11,800
Waste Water - Bonanza Lagoon	\$ -	\$ -	\$ 40,700	\$ 40,700	0.0%	\$ 40,800	\$ 40,800	\$ 40,800
Waste Water - Savanna Lagoon	\$ -	\$ 18,000	\$ 57,700	\$ 39,700	320.6%	\$ 57,800	\$ 57,800	\$ 57,800
Solid Waste	\$ 1,060,195	\$ 862,200	\$ 954,100	\$ 91,900	110.7%	\$ 981,400	\$ 986,600	\$ 986,900
Family & Community Support Services	\$ 73,932	\$ 254,300	\$ 108,600	\$ (145,700)	42.7%	\$ 119,300	\$ 119,300	\$ 119,300
Child Care Expenses	\$ 25,139	\$ 50,000	\$ 90,000	\$ 40,000	180.0%	\$ 90,000	\$ 90,000	\$ 90,000
Subdivision & Development Appeal Board	\$ 1,270	\$ 12,200	\$ 9,100	\$ (3,100)	74.6%	\$ 12,200	\$ 12,200	\$ 12,200
Municipal Planning Commission	\$ 15,125	\$ 21,600	\$ 21,700	\$ 100	100.5%	\$ 16,700	\$ 16,700	\$ 16,700
Land Use Planning Services	\$ 338,216	\$ 626,000	\$ 356,200	\$ (269,800)	56.9%	\$ 320,200	\$ 323,900	\$ 325,900
ASB Administration	\$ 563,686	\$ 395,800	\$ 377,400	\$ (18,400)	95.4%	\$ 399,600	\$ 408,800	\$ 418,000
Agricultural Service Board	\$ 20,070	\$ 34,200	\$ 36,700	\$ 2,500	107.3%	\$ 48,700	\$ 50,700	\$ 43,700
Animal Industry	\$ 85,777	\$ 88,500	\$ 111,000	\$ 22,500	125.4%	\$ 111,000	\$ 111,000	\$ 111,000
ASB Extension	\$ 30,276	\$ 35,500	\$ 41,000	\$ 5,500	115.5%	\$ 20,000	\$ 20,000	\$ 20,000
Plant Industry	\$ 535,035	\$ 600,400	\$ 667,900	\$ 67,500	111.2%	\$ 679,300	\$ 684,100	\$ 679,500
Economic Development	\$ 107,012	\$ 208,800	\$ 161,700	\$ (47,100)	77.4%	\$ 181,800	\$ 181,800	\$ 181,800
Grants to Organizations	\$ 132,408	\$ 202,800	\$ 102,900	\$ (99,900)	50.7%	\$ 114,300	\$ 115,300	\$ 115,400
Recreation - Cotillion Campground	\$ 29,260	\$ 51,800	\$ 31,500	\$ (20,300)	60.8%	\$ 35,100	\$ 35,200	\$ 35,300
Recreation - Hilltop Campground	\$ 23,586	\$ 24,700	\$ 50,600	\$ 25,900	204.9%	\$ 41,200	\$ 41,300	\$ 41,400
Recreation - Spring Lake Campground	\$ 48,012	\$ 53,200	\$ 86,600	\$ 33,400	162.8%	\$ 82,000	\$ 80,300	\$ 79,200
Culture	\$ 124,173	\$ 125,000	\$ 125,000	\$ -	100.0%	\$ 125,000	\$ 125,000	\$ 125,000
Non-Municipal Requisitions	\$ 6,670,820	\$ 6,634,700	\$ 6,916,600	\$ 281,900	104.2%	\$ 6,916,600	\$ 6,916,600	\$ 6,916,600
Internet Rural	\$ 1,578,135	\$ 3,655,800	\$ 2,365,100	\$ (1,290,700)	64.7%	\$ 332,200	\$ 301,000	\$ 302,300
Total Expenses by Cost Center	\$ 54,159,209	\$ 50,639,200	\$ 48,564,700	\$ (2,074,900)	95.9%	\$ 46,489,200	\$ 46,489,200	\$ 46,487,200
Total Revenues by Cost Center	\$ 49,411,093	\$ 50,632,600	\$ 48,564,700	\$ (2,068,300)	95.9%	\$ 46,489,200	\$ 46,489,200	\$ 46,487,200
Total Expenses by Cost Center	\$ 54,159,209	\$ 50,632,600	\$ 48,564,700	\$ (2,068,300)	95.9%	\$ 46,489,200	\$ 46,489,200	\$ 46,487,200
Cost Center Net Total	\$ (4,748,116)	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -



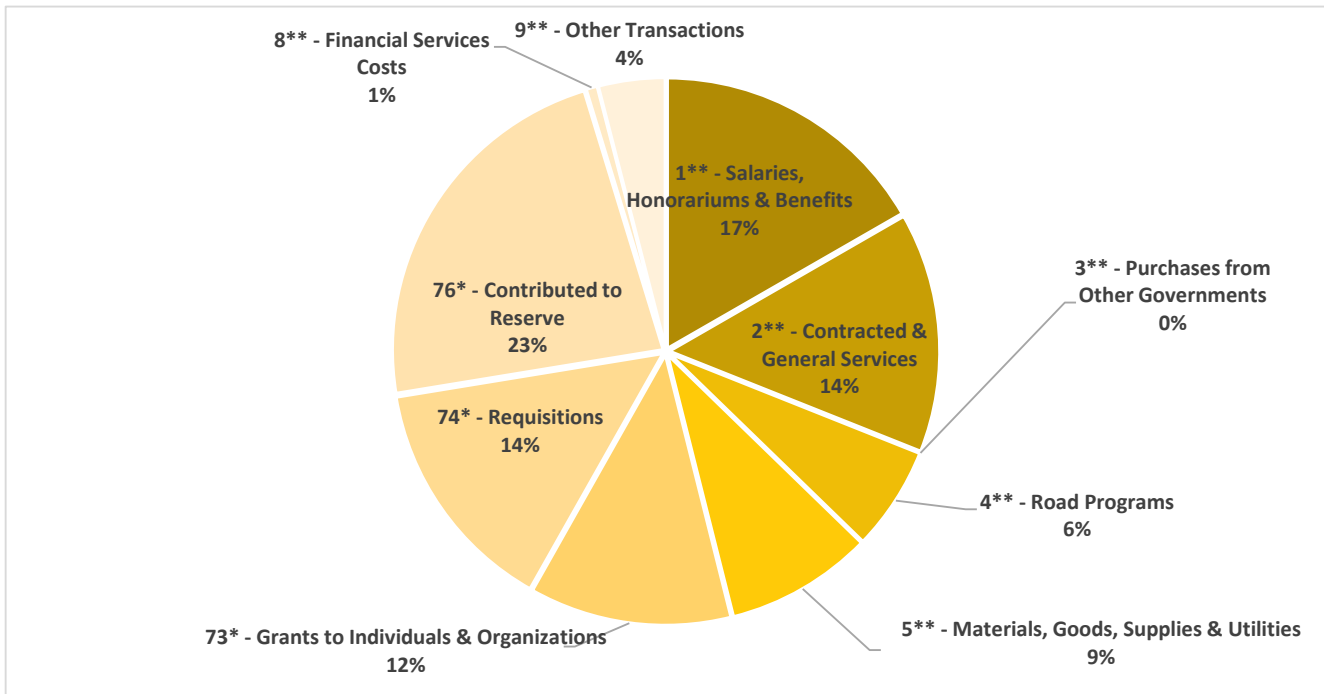
Operating Revenues by Account



Department	Budget Amount	Percent of Budget Total
Residential & Farmland Taxes	\$ 952,800	2.0%
Requisitions	\$ 6,897,200	14.2%
Linear Taxes	\$ 18,954,800	39.0%
Federal & Provincial Taxes in Lieu	\$ 6,300	0.0%
Industrial Taxes	\$ 14,959,100	30.8%
Commercial Taxes	\$ 137,600	0.3%
Minimum Tax Levy	\$ 32,000	0.1%
Sale of Goods, Services & Other	\$ 2,359,700	4.9%
Conditional Grants	\$ 419,100	0.9%
Reserve Transfers	\$ 3,846,100	7.9%
Total Revenues by Department	\$ 48,564,700	100.0%
Minus (-) Total Expenses by Department	\$ 48,564,700	
Net Surplus/Deficit	\$ -	



Operating Expenses by Account



Account Range	Budget Amount	Percent of Budget Total
1** - Salaries, Honorariums & Benefits	\$ 8,107,200	16.7%
2** - Contracted & General Services	\$ 6,961,900	14.3%
3** - Purchases from Other Governments	\$ -	0.0%
4** - Road Programs	\$ 3,029,000	6.2%
5** - Materials, Goods, Supplies & Utilities	\$ 4,283,900	8.8%
73* - Grants to Individuals & Organizations	\$ 5,870,600	12.1%
74* - Requisitions	\$ 6,916,600	14.2%
76* - Contributed to Reserve	\$ 11,107,300	22.9%
8** - Financial Services Costs	\$ 342,600	0.7%
9** - Other Transactions	\$ 1,945,600	4.0%
Total Expenses by Department	\$ 48,564,700	100.0%
Minus (-) Total Revenues by Department	\$ 48,564,700	
Net Surplus/Deficit	\$ -	



2021 - 2024 Operating Budget(s) by Account

Account	Actual 2020	Budget 2020	Budget 2021	Budget 2021 vs 2020 (\$) Variance	Budget 2021 vs 2020 (%) Variance	Budget 2022	Budget 2023	Budget 2024
Revenues								
1-111 - Residential Property Taxes	\$ 491,226	\$ 491,300	\$ 505,600	\$ 14,300	102.9%	\$ 505,600	\$ 505,600	\$ 505,600
1-121 - Farmland Property Taxes	\$ 446,937	\$ 489,400	\$ 447,200	\$ (42,200)	91.4%	\$ 447,200	\$ 447,200	\$ 447,200
1-131 - Education Levy	\$ 6,333,262	\$ 6,302,900	\$ 6,562,400	\$ 259,500	104.1%	\$ 6,562,400	\$ 6,562,400	\$ 6,562,400
1-141 - Grande Spirit Foundation Levy	\$ 128,244	\$ 128,300	\$ 129,300	\$ 1,000	100.8%	\$ 129,300	\$ 129,300	\$ 129,300
1-151 - Designated Industrial Property Levy	\$ 203,319	\$ 203,500	\$ 205,500	\$ 2,000	101.0%	\$ 205,500	\$ 205,500	\$ 205,500
1-191 - Telecom & Cable Linear Taxes	\$ 47,114	\$ 47,100	\$ 49,300	\$ 2,200	104.7%	\$ 49,300	\$ 49,300	\$ 49,300
1-192 - Electric Power & Dis Linear Taxes	\$ 518,167	\$ 518,200	\$ 524,600	\$ 6,400	101.2%	\$ 524,600	\$ 524,600	\$ 524,600
1-193 - Pipeline & Well Linear Taxes	\$ 18,253,768	\$ 18,258,200	\$ 18,374,900	\$ 116,700	100.6%	\$ 18,374,900	\$ 18,374,900	\$ 18,374,900
1-194 - Commercial Railway Linear Taxes	\$ 5,920	\$ 5,900	\$ 6,000	\$ 100	101.7%	\$ 6,000	\$ 6,000	\$ 6,000
1-231 - Federal Grants in Lieu	\$ 311	\$ 300	\$ 300	\$ -	100.0%	\$ 300	\$ 300	\$ 300
1-241 - Provincial Grants in Lieu	\$ 5,912	\$ 5,900	\$ 6,000	\$ 100	101.7%	\$ 6,000	\$ 6,000	\$ 6,000
1-242 - Industrial M&E Property Taxes	\$ 13,117,020	\$ 13,134,100	\$ 13,235,600	\$ 101,500	100.8%	\$ 13,235,600	\$ 13,235,600	\$ 13,235,600
1-243 - Industrial Imp Property Taxes	\$ 1,735,987	\$ 1,740,100	\$ 1,655,200	\$ (84,900)	95.1%	\$ 1,655,200	\$ 1,655,200	\$ 1,655,200
1-244 - Industrial Land Property Taxes	\$ 55,700	\$ 55,400	\$ 68,300	\$ 12,900	123.3%	\$ 68,300	\$ 68,300	\$ 68,300
1-251 - Commercial Property Taxes	\$ 65,753	\$ 65,800	\$ 59,000	\$ (6,800)	89.7%	\$ 59,000	\$ 59,000	\$ 59,000
1-252 - Small Business Property Taxes	\$ 70,929	\$ 70,900	\$ 78,000	\$ 7,100	110.0%	\$ 78,000	\$ 78,000	\$ 78,000
1-253 - Vacant Commercial Property Taxes	\$ 583	\$ 600	\$ 600	\$ -	100.0%	\$ 600	\$ 600	\$ 600
1-254 - Minimum Property Taxes	\$ 32,012	\$ -	\$ 32,000	\$ 32,000	0.0%	\$ 32,000	\$ 32,000	\$ 32,000
1-420 - Sales of Goods & Services	\$ 563,990	\$ 577,100	\$ 567,100	\$ (10,000)	98.3%	\$ 567,100	\$ 567,100	\$ 567,100
1-421 - Water Distribution Sales	\$ 43,046	\$ 31,600	\$ 48,000	\$ 16,400	151.9%	\$ 48,000	\$ 48,000	\$ 48,000
1-430 - Road Allowance Lease/Crossing/Approach	\$ 6,890	\$ 15,000	\$ 15,000	\$ -	100.0%	\$ 15,000	\$ 15,000	\$ 15,000
1-435 - Bonanza Shop Farmland Rental Revenue	\$ 5,270	\$ 4,600	\$ 4,600	\$ -	100.0%	\$ 4,600	\$ 4,600	\$ 4,600
1-440 - Snowplow Flags	\$ 565	\$ 1,000	\$ 1,000	\$ -	100.0%	\$ 1,000	\$ 1,000	\$ 1,000
1-450 - Subdivision/Land Development Fees	\$ 8,932	\$ 7,500	\$ 7,500	\$ -	100.0%	\$ 7,500	\$ 7,500	\$ 7,500
1-460 - Road Use Agreements/Inspection Fees	\$ 70,660	\$ 50,000	\$ 50,000	\$ -	100.0%	\$ 50,000	\$ 50,000	\$ 50,000
1-471 - Travis Fees	\$ 8,302	\$ 15,000	\$ 10,000	\$ (5,000)	66.7%	\$ 10,000	\$ 10,000	\$ 10,000
1-472 - Shared Services	\$ -	\$ 2,600	\$ 3,000	\$ 400	115.4%	\$ 3,000	\$ 3,000	\$ 3,000
1-490 - Other Revenues (Land tiles, Donations, Misc)	\$ 2,395	\$ 1,600	\$ 1,600	\$ -	100.0%	\$ 1,600	\$ 1,600	\$ 1,600
1-510 - Penalties & Costs on Taxes	\$ 200,071	\$ 95,000	\$ 95,000	\$ -	100.0%	\$ 95,000	\$ 95,000	\$ 95,000
1-519 - Appeal Fees/Amendments	\$ 1,220	\$ 1,000	\$ 1,000	\$ -	100.0%	\$ 1,000	\$ 1,000	\$ 1,000
1-520 - Development Permit Fees	\$ 15,370	\$ 15,000	\$ 15,000	\$ -	100.0%	\$ 15,000	\$ 15,000	\$ 15,000
1-530 - Municipal Bylaw Fines	\$ -	\$ 6,000	\$ 200	\$ (5,800)	3.3%	\$ 200	\$ 200	\$ 200
1-545 - Dividends RMA	\$ 2,908	\$ 2,000	\$ 2,000	\$ -	100.0%	\$ 2,000	\$ 2,000	\$ 2,000
1-550 - Return on Investment	\$ 1,583,465	\$ 1,300,000	\$ 1,500,000	\$ 200,000	115.4%	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000



2021 - 2024 Operating Budget(s) by Account

Account	Actual 2020	Budget 2020	Budget 2021	Budget 2021 vs 2020 (\$) Variance	Budget 2021 vs 2020 (%) Variance	Budget 2022	Budget 2023	Budget 2024
1-560 - Rental & Lease Revenue	\$ 49,085	\$ 29,000	\$ 52,000	\$ 23,000	179.3%	\$ 52,000	\$ 52,000	\$ 52,000
1-590 - Sale of Dog Licenses	\$ 250	\$ 300	\$ 300	\$ -	100.0%	\$ 300	\$ 300	\$ 300
1-591 - Sale of Tax Certificates	\$ 8,075	\$ 7,000	\$ 8,000	\$ 1,000	114.3%	\$ 8,000	\$ 8,000	\$ 8,000
1-592 - Oil Well Drilling Tax	\$ 1,257,961	\$ 1,500,000	\$ -	\$ (1,500,000)	0.0%	\$ -	\$ -	\$ -
1-593 - Sale of Photocopies, Photos, Maps etc	\$ 13,520	\$ 11,000	\$ 7,400	\$ (3,600)	67.3%	\$ 7,400	\$ 7,400	\$ 7,400
1-596 - Miscellaneous Revenue	\$ 3,869	\$ (51,900)	\$ 19,000	\$ 70,900	-36.6%	\$ 18,500	\$ 18,500	\$ 18,500
1-840 - Conditional Grants	\$ 566,854	\$ 712,700	\$ 371,100	\$ (341,600)	52.1%	\$ 368,100	\$ 368,100	\$ 368,100
1-911 - Contributed from Accrued Liability	\$ 50,000	\$ 50,000	\$ 10,000	\$ (40,000)	20.0%	\$ 10,000	\$ 10,000	\$ 10,000
1-920 - Contributed from Operating Reserve	\$ 2,119,532	\$ 1,742,900	\$ 1,688,400	\$ (54,500)	96.9%	\$ 1,688,400	\$ 1,688,400	\$ 1,688,400
1-940 - Contributed from Capital Reserve	\$ 1,316,700	\$ 2,988,700	\$ 2,147,700	\$ (841,000)	71.9%	\$ 75,700	\$ 75,700	\$ 73,700
1-999 - Municipal Revenue - Reduced Income	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -		
Total Revenues by Account	\$ 49,411,093	\$ 50,632,600	\$ 48,564,700	\$ (2,068,300)	0.0%	\$ 46,489,200	\$ 46,489,200	\$ 46,487,200
Total Revenues by Account (Excluding Reserve Draws, Requisition Levies & Provincial Grants)	\$ 38,946,501	\$ 38,757,100	\$ 37,665,800	\$ (1,091,700)	0.0%	\$ 37,665,300	\$ 37,665,300	\$ 37,665,300



2021 - 2024 Operating Budget(s) by Account

Account	Actual 2020	Budget 2020	Budget 2021	Budget 2021 vs 2020 (\$) Variance	Budget 2021 vs 2020 (%) Variance	Budget 2022	Budget 2023	Budget 2024
Expenses								
2-110 thru 159 - Salaries, Wages & Benefits	\$ 8,516,978	\$ 8,971,100	\$ 8,107,200	\$ (863,900)	90.4%	\$ 8,242,300	\$ 8,310,200	\$ 8,353,600
2-211 - Travel & Subsistence	\$ 23,266	\$ 134,900	\$ 87,600	\$ (47,300)	64.9%	\$ 180,500	\$ 182,500	\$ 178,100
2-212 - Mileage	\$ 17,236	\$ 45,300	\$ 41,300	\$ (4,000)	91.2%	\$ 62,800	\$ 62,800	\$ 62,800
2-213 - Meals - County Business/Activities	\$ 13,170	\$ 23,900	\$ 21,600	\$ (2,300)	90.4%	\$ 30,200	\$ 30,200	\$ 30,200
2-214 - Memberships/Conferences/Workshops	\$ 73,081	\$ 126,000	\$ 112,500	\$ (13,500)	89.3%	\$ 143,700	\$ 143,700	\$ 138,700
2-215 - Freight/Express/Cartage	\$ 38,785	\$ 57,000	\$ 59,400	\$ 2,400	104.2%	\$ 59,400	\$ 59,400	\$ 59,400
2-216 - Postage	\$ 9,324	\$ 18,300	\$ 18,300	\$ -	100.0%	\$ 18,300	\$ 18,300	\$ 18,300
2-217 - Telephone	\$ 76,402	\$ 92,100	\$ 86,300	\$ (5,800)	93.7%	\$ 91,500	\$ 91,500	\$ 91,500
2-219 - Hospitality/Sponsorship	\$ 34,900	\$ 91,600	\$ 89,500	\$ (2,100)	97.7%	\$ 100,700	\$ 100,700	\$ 100,700
2-220 - Promotion	\$ 24,327	\$ 28,000	\$ 37,500	\$ 9,500	133.9%	\$ 37,500	\$ 37,500	\$ 37,500
2-221 - Advertising	\$ 15,307	\$ 40,000	\$ 74,400	\$ 34,400	186.0%	\$ 86,800	\$ 86,800	\$ 86,800
2-222 - Marketing/Tradeshows	\$ 2,805	\$ 5,000	\$ 15,000	\$ 10,000	300.0%	\$ 15,000	\$ 15,000	\$ 15,000
2-223 - Publications	\$ -	\$ 3,200	\$ 2,800	\$ (400)	87.5%	\$ 3,700	\$ 3,700	\$ 3,700
2-224 - Communications	\$ 29,136	\$ 88,000	\$ 40,000	\$ (48,000)	45.5%	\$ 40,000	\$ 40,000	\$ 40,000
2-231 - Accounting & Audit	\$ 53,346	\$ 40,600	\$ 55,000	\$ 14,400	135.5%	\$ 55,000	\$ 55,000	\$ 55,000
2-232 - Legal	\$ 152,134	\$ 90,300	\$ 73,300	\$ (17,000)	81.2%	\$ 71,300	\$ 71,300	\$ 71,300
2-238 - MCR Training	\$ -	\$ 8,400	\$ 28,400	\$ 20,000	338.1%	\$ 28,400	\$ 28,400	\$ 28,400
2-239 - Training & Education	\$ 37,866	\$ 88,700	\$ 69,500	\$ (19,200)	78.4%	\$ 105,400	\$ 104,400	\$ 104,400
2-240 - Public Education	\$ -	\$ 5,000	\$ 7,000	\$ 2,000	140.0%	\$ 7,000	\$ 7,000	\$ 7,000
2-242 - Data Processing Services/Equipment	\$ 177,839	\$ 275,100	\$ 299,600	\$ 24,500	108.9%	\$ 299,600	\$ 299,600	\$ 290,600
2-243 - Health & Safety	\$ 26,270	\$ 25,000	\$ 31,000	\$ 6,000	124.0%	\$ 31,000	\$ 31,000	\$ 31,000
2-249 - Professional Services	\$ 587,827	\$ 1,032,000	\$ 1,345,600	\$ 313,600	130.4%	\$ 1,375,700	\$ 1,337,700	\$ 1,350,100
2-250 - Senior Services Program	\$ 45,348	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
2-251 - Professional Services - Other	\$ 72,494	\$ 377,600	\$ 160,900	\$ (216,700)	42.6%	\$ 110,900	\$ 110,900	\$ 110,900
2-252 - Contracted Building Maintenance	\$ 48,790	\$ 85,600	\$ 91,500	\$ 5,900	106.9%	\$ 91,500	\$ 91,500	\$ 91,500
2-253 - Equipment & Furnishings/Repairs	\$ 63,936	\$ 68,500	\$ 95,000	\$ 26,500	138.7%	\$ 95,000	\$ 95,000	\$ 95,000
2-256 - Animal Ind - Beaver Control	\$ 33,872	\$ 30,000	\$ 45,000	\$ 15,000	150.0%	\$ 45,000	\$ 45,000	\$ 45,000
2-258 - Pump Maintenance	\$ 7,370	\$ 13,200	\$ 15,000	\$ 1,800	113.6%	\$ 15,000	\$ 15,000	\$ 15,000
2-259 - Other Contracted Services	\$ 2,249,213	\$ 2,729,500	\$ 2,977,000	\$ 247,500	109.1%	\$ 2,971,500	\$ 2,971,500	\$ 2,971,500
2-260 - Contract Brushing	\$ 182,240	\$ 155,000	\$ 172,600	\$ 17,600	111.4%	\$ 172,600	\$ 172,600	\$ 172,600
2-261 - Other Contracted Serv - Recycle	\$ 11,183	\$ 20,000	\$ 20,000	\$ -	100.0%	\$ 20,000	\$ 20,000	\$ 20,000
2-262 - Building Rental	\$ 200	\$ 1,500	\$ 3,500	\$ 2,000	233.3%	\$ 1,500	\$ 1,500	\$ 1,500
2-263 - Equipment/Vehicle Project Costing	\$ 373,272	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
2-265 - Vehicle Rental	\$ 80	\$ 1,000	\$ 1,000	\$ -	100.0%	\$ 1,000	\$ 1,000	\$ 1,000
2-266 - Mobile Communication Equipment rental	\$ 3,163	\$ 6,200	\$ 10,000	\$ 3,800	161.3%	\$ 10,000	\$ 10,000	\$ 10,000
2-271 - Licenses & Permits	\$ 175,300	\$ 227,000	\$ 266,000	\$ 39,000	117.2%	\$ 266,000	\$ 266,000	\$ 266,000
2-273 - Property Tax	\$ 8,946	\$ 3,600	\$ 3,700	\$ 100	102.8%	\$ 3,800	\$ 3,900	\$ 4,000
2-274 - Insurance Premiums	\$ 179,523	\$ 188,600	\$ 244,100	\$ 55,500	129.4%	\$ 202,500	\$ 211,500	\$ 220,900
2-279 - Other Rentals & Leases	\$ 32,471	\$ 35,200	\$ 40,800	\$ 5,600	115.9%	\$ 38,800	\$ 38,800	\$ 38,800



2021 - 2024 Operating Budget(s) by Account

Account	Actual 2020	Budget 2020	Budget 2021	Budget 2021 vs 2020 (\$) Variance	Budget 2021 vs 2020 (%) Variance	Budget 2022	Budget 2023	Budget 2024
2-290 - Other General Services - Policing	\$ 130,042	\$ 130,000	\$ 220,200	\$ 90,200	169.4%	\$ 285,100	\$ 415,400	\$ 415,400
2-399 - Recoverable Expenses	\$ 6,447	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
2-401 - Gundy/Doe River Grader Beats - Contracted	\$ 261,301	\$ 285,000	\$ 285,000	\$ -	100.0%	\$ 285,000	\$ 285,000	\$ 285,000
2-402 - Road Stabilization/Dust Control	\$ 250,853	\$ 425,000	\$ 425,000	\$ -	100.0%	\$ 425,000	\$ 425,000	\$ 425,000
2-403 - Ditching Erosion Control	\$ 259,397	\$ 225,000	\$ 300,000	\$ 75,000	133.3%	\$ 300,000	\$ 300,000	\$ 300,000
2-405 - Steaming Program	\$ 69,032	\$ 40,000	\$ 80,000	\$ 40,000	200.0%	\$ 80,000	\$ 80,000	\$ 80,000
2-406 - Slope Restoration	\$ 389,873	\$ 200,000	\$ 400,000	\$ 200,000	200.0%	\$ 400,000	\$ 400,000	\$ 400,000
2-407 - Bridge Engineering	\$ (6,240)	\$ 16,500	\$ 16,500	\$ -	100.0%	\$ 16,500	\$ 16,500	\$ 16,500
2-408 - Bridge Maintenance Projects	\$ 22,263	\$ 277,000	\$ 300,000	\$ 23,000	108.3%	\$ 300,000	\$ 300,000	\$ 300,000
2-409 - Pavement Maintenance - Contracted	\$ 183,678	\$ 135,000	\$ 210,000	\$ 75,000	155.6%	\$ 210,000	\$ 210,000	\$ 210,000
2-411 - Registered Drainage Ditches	\$ 59,266	\$ 72,000	\$ 100,000	\$ 28,000	138.9%	\$ 100,000	\$ 100,000	\$ 100,000
2-413 - Shoulder Pulls & Road Strengthening	\$ 126,155	\$ 100,000	\$ 300,000	\$ 200,000	300.0%	\$ 300,000	\$ 300,000	\$ 300,000
2-415 - Highway Cleanup Program	\$ -	\$ 2,500	\$ 2,500	\$ -	100.0%	\$ 2,500	\$ 2,500	\$ 2,500
2-418 - Road Repairs	\$ 331,925	\$ 565,000	\$ 600,000	\$ 35,000	106.2%	\$ 600,000	\$ 600,000	\$ 600,000
2-460 - Landfill Reclamation - Engineering	\$ -	\$ 10,000	\$ 10,000	\$ -	100.0%	\$ 10,000	\$ 10,000	\$ 10,000
2-511 - Admin & Office Supplies	\$ 17,804	\$ 37,700	\$ 39,700	\$ 2,000	105.3%	\$ 41,200	\$ 41,200	\$ 41,200
2-512 - Footwear Allowance	\$ 2,319	\$ 7,000	\$ 7,000	\$ -	100.0%	\$ 7,000	\$ 7,000	\$ 7,000
2-513 - Clothing, Uniforms & Coveralls	\$ 2,101	\$ 8,300	\$ 8,300	\$ -	100.0%	\$ 8,300	\$ 8,300	\$ 8,300
2-514 - Small Tools	\$ 14,265	\$ 20,500	\$ 18,500	\$ (2,000)	90.2%	\$ 18,500	\$ 18,500	\$ 18,500
2-519 - Other General Supplies	\$ 118,799	\$ 139,700	\$ 160,200	\$ 20,500	114.7%	\$ 163,400	\$ 163,400	\$ 158,400
2-520 - Special Supplies	\$ 29,365	\$ 36,500	\$ 38,300	\$ 1,800	104.9%	\$ 38,300	\$ 38,300	\$ 38,300
2-521 - Fuel/Oil/Antifreeze	\$ 549,304	\$ 474,800	\$ 638,900	\$ 164,100	134.6%	\$ 652,800	\$ 652,800	\$ 652,800
2-522 - Tires/Batteries/Accessories	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
2-525 - Other Vehicle Operating Costs	\$ 342,357	\$ 387,500	\$ 404,000	\$ 16,500	104.3%	\$ 410,000	\$ 410,000	\$ 410,000
2-531 - Chemicals	\$ 207,818	\$ 137,500	\$ 211,500	\$ 74,000	153.8%	\$ 211,700	\$ 211,800	\$ 212,000
2-532 - Seed & Fertilizer	\$ 2,376	\$ 4,500	\$ 5,000	\$ 500	111.1%	\$ 5,000	\$ 5,000	\$ 5,000
2-533 - Grader Blades	\$ 99,908	\$ 85,000	\$ 85,000	\$ -	100.0%	\$ 85,000	\$ 85,000	\$ 85,000
2-534 - Roads - Sand & Salt	\$ 118,624	\$ 140,000	\$ 180,000	\$ 40,000	128.6%	\$ 180,000	\$ 180,000	\$ 180,000
2-536 - Gravel Materials	\$ 444,000	\$ 612,000	\$ 680,000	\$ 68,000	111.1%	\$ 680,000	\$ 680,000	\$ 680,000
2-537 - Roads-Steel Prod-Culverts & Signs	\$ 183,985	\$ 271,000	\$ 275,000	\$ 4,000	101.5%	\$ 275,000	\$ 275,000	\$ 275,000
2-538 - Gravel Materials (Crushed Gravel Purchased)	\$ 458,827	\$ 558,000	\$ 640,000	\$ 82,000	114.7%	\$ 631,500	\$ 631,500	\$ 631,500
2-539 - Other Construction/Maintenance Materials	\$ 40,014	\$ 56,000	\$ 82,000	\$ 26,000	146.4%	\$ 82,000	\$ 82,000	\$ 82,000
2-540 - Private Land Maintenance	\$ -	\$ 10,000	\$ 10,000	\$ -	100.0%	\$ 10,000	\$ 10,000	\$ 10,000
2-543 - Natural Gas	\$ 44,067	\$ 69,800	\$ 73,300	\$ 3,500	105.0%	\$ 74,800	\$ 76,300	\$ 77,800
2-544 - Electrical Power	\$ 207,979	\$ 253,900	\$ 239,300	\$ (14,600)	94.2%	\$ 241,300	\$ 243,300	\$ 192,300
2-545 - Other Utilities	\$ 86,452	\$ 95,400	\$ 106,700	\$ 11,300	111.8%	\$ 108,000	\$ 112,500	\$ 113,000
2-551 - Non Capital Assets	\$ 80,282	\$ 201,400	\$ 289,200	\$ 87,800	143.6%	\$ 286,300	\$ 284,500	\$ 283,300
2-552 - EDP Plan - IT Purchases	\$ 34,345	\$ 73,700	\$ 92,000	\$ 18,300	124.8%	\$ 71,700	\$ 71,700	\$ 71,700
2-599 - Equip/Veh Project Costs Recovered	\$ (373,272)	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -



2021 - 2024 Operating Budget(s) by Account

Account	Actual 2020	Budget 2020	Budget 2021	Budget 2021 vs 2020 (\$) Variance	Budget 2021 vs 2020 (%) Variance	Budget 2022	Budget 2023	Budget 2024
2-731 - Grants - Other Governments	\$ 1,024,449	\$ 1,020,000	\$ 1,010,000	\$ (10,000)	99.0%	\$ 1,010,000	\$ 1,010,000	\$ 1,010,000
2-735 thru 739 - Grants to Individuals & Organizations	\$ 3,826,570	\$ 6,348,700	\$ 4,860,600	\$ (1,488,100)	76.6%	\$ 2,516,600	\$ 2,516,600	\$ 2,516,600
2-747 - Requisition - School Fund Program	\$ 6,339,319	\$ 6,302,900	\$ 6,581,800	\$ 278,900	104.4%	\$ 6,581,800	\$ 6,581,800	\$ 6,581,800
2-748 - Requisition - Designated Industrial Property	\$ 203,216	\$ 203,500	\$ 205,500	\$ 2,000	101.0%	\$ 205,500	\$ 205,500	\$ 205,500
2-749 - Requisition - Seniors Foundation	\$ 128,285	\$ 128,300	\$ 129,300	\$ 1,000	100.8%	\$ 129,300	\$ 129,300	\$ 129,300
2-763 - Contributed to Operating Reserve	\$ (2,211)	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
2-764 - Contributed to Capital Reserve	\$ 16,175,049	\$ 10,993,100	\$ 11,107,300	\$ 114,200	101.0%	\$ 12,781,600	\$ 12,605,000	\$ 12,611,100
2-891 - Bank Service Charges	\$ 27,688	\$ 20,200	\$ 32,500	\$ 12,300	160.9%	\$ 32,500	\$ 32,500	\$ 32,500
2-892 - Interest On Overdue Accounts	\$ -	\$ -	\$ 200	\$ 200	0.0%	\$ 200	\$ 200	\$ 200
2-893 - Commission Charges	\$ 8,900	\$ 9,900	\$ 9,900	\$ -	100.0%	\$ 9,900	\$ 9,900	\$ 9,900
2-894 - Write Off Accounts	\$ (10,382)	\$ 504,800	\$ 300,000	\$ (204,800)	59.4%	\$ 300,000	\$ 300,000	\$ 300,000
2-910 - Tax Rebates & Discounts	\$ 3,474,202	\$ 3,606,000	\$ 1,750,600	\$ (1,855,400)	48.5%	\$ -	\$ -	\$ -
2-951 - Accretion Expense	\$ 195,946	\$ 100,000	\$ 195,000	\$ 95,000	195.0%	\$ 195,000	\$ 195,000	\$ 195,000
2-950 - Amortization Expense	\$ 4,570,921	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
2- -	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	\$ -	\$ -
Total Expenses by Account	\$ 54,155,058	\$ 50,632,200	\$ 48,564,700	\$ (2,067,900)	95.9%	\$ 46,489,200	\$ 46,489,200	\$ 46,487,200
Total Revenues by Account	\$ 49,411,093	\$ 50,632,200	\$ 48,564,700	\$ (2,068,300)	95.9%	\$ 46,489,200	\$ 46,489,200	\$ 46,487,200
Total Expenses by Account	\$ 54,155,058	\$ 50,632,200	\$ 48,564,700	\$ (2,067,900)	95.9%	\$ 46,489,200	\$ 46,489,200	\$ 46,487,200
Net Total	\$ (4,743,965)	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
Total Expenses by Account	\$ 54,155,058	\$ 50,632,200	\$ 48,564,700			\$ 46,489,200	\$ 46,489,200	\$ 46,487,200
Excess (Deficiency)	\$ (4,743,965)	\$ -	\$ -			\$ -	\$ -	\$ -
Less Requisitions (Includes over/under levies)	\$ 6,670,820	\$ 6,634,700	\$ 6,916,600			\$ 635,600	\$ 640,300	\$ 588,600
Less Reserve Transfers	\$ 16,172,838	\$ 10,993,100	\$ 11,107,300			\$ 12,781,600	\$ 12,605,000	\$ 12,611,100
Revised Expenses	\$ 31,311,399	\$ 33,004,400	\$ 30,540,800			\$ 33,072,000	\$ 33,243,900	\$ 33,287,500
Contributions from Reserve	\$ 3,436,232	\$ 4,731,600	\$ 3,836,100			\$ 1,764,100	\$ 1,764,100	\$ 1,762,100
Contributions to Reserve	\$ 16,172,838	\$ 10,993,100	\$ 11,107,300			\$ 12,781,600	\$ 12,605,000	\$ 12,611,100
Net Reserve Transfers	\$ 12,736,606	\$ 6,261,500	\$ 7,271,200			\$ 11,017,500	\$ 10,840,900	\$ 10,849,000



Mill Rates/Assessments/Taxation Municipal Portion						
Mill Rate	2016	2017	2018	2019	2020	2021
Farm	8.4525	8.4525	8.4525	8.4525	8.9597	8.95965
Residential	3.86715	3.86715	3.86715	3.86715	3.86715	3.86715
Non-Residential	12.6000	12.6000	12.6000	12.6000	12.6000	12.60000
Non-Res - Small Business	12.6000	12.6000	12.6000	12.6000	12.6000	12.60000
Machinery & Equipment	12.6000	12.6000	12.6000	12.6000	12.6000	12.60000
Power & Pipeline Property	12.6000	12.6000	12.6000	12.6000	12.6000	12.60000
Assessment						
Farm	49,577,530	50,250,470	50,271,290	50,259,690	50,251,530	50,288,850
Residential	106,286,120	109,211,680	114,487,220	122,326,430	127,694,480	131,410,420
Non-Residential	123,907,540	126,061,060	146,414,800	149,075,260	145,511,170	142,255,790
Non-Res - Small Business	-	-	-	-	5,629,270	5,481,640
Machinery & Equipment	838,153,820	838,105,460	909,483,870	961,405,870	1,041,033,290	1,050,438,660
Power & Pipeline Property	1,401,126,250	1,237,463,250	1,319,902,230	1,439,526,690	1,494,045,100	1,504,347,060
Total	2,519,051,260	2,361,091,920	2,540,559,410	2,722,593,940	2,864,164,840	2,884,222,420
Taxes						
Farm	\$ 419,054.07	\$ 424,742.10	\$ 424,918.08	\$ 424,820.03	\$ 450,236.12	\$ 450,570.49
Residential	\$ 411,024.37	\$ 422,337.95	\$ 442,739.25	\$ 473,054.65	\$ 493,813.71	\$ 508,183.81
Non-Residential	\$ 1,561,235.00	\$ 1,588,369.36	\$ 1,844,826.48	\$ 1,878,348.28	\$ 1,833,440.74	\$ 1,792,422.95
Non-Res - Small Business	\$ -	\$ -	\$ -	\$ -	\$ 70,928.80	\$ 69,068.66
Machinery & Equipment	\$ 10,560,738.13	\$ 10,560,128.80	\$ 11,459,496.76	\$ 12,113,713.96	\$ 13,117,019.45	\$ 13,235,527.12
Power & Pipeline Property	\$ 17,654,190.75	\$ 15,592,036.95	\$ 16,630,768.10	\$ 18,138,036.29	\$ 18,824,968.26	\$ 18,954,772.96
Total	\$ 30,606,242.33	\$ 28,587,615.15	\$ 30,802,748.67	\$ 33,027,973.22	\$ 34,790,407.09	\$ 35,010,545.99
Tax Discount	\$ 600,017.47	\$ 556,097.39	\$ 604,769.41	\$ -	\$ 3,623,591.51	\$ 1,750,527.30



Saddle Hills County

2021

Final

Capital Budget

& Plan



Saddle Hills County - 2021 Capital Projects

Project Description				2020 Project Cost Carry Forward	2021 Project Cost	Total Project Cost	Interim Budget Amounts	Final Budget Adjustments	Budget Meeting Comments
Building Replacement Plan			Funding Reserve			\$ -3,000,000.00	\$ -	\$ -3,000,000.00	
New Fire Station	Motion 162.04.13.21			\$ -	\$ 3,000,000.00	\$ 3,000,000.00	\$ -	\$ 3,000,000.00	Motion to include in Capital Budget
				\$ -	\$ -	\$ -	\$ -	\$ -	
Building Replacement Plan Total				\$ -	\$ 3,000,000.00	\$ 3,000,000.00	\$ -	\$ 3,000,000.00	
	Self-Contained Breathing Apparatus (SCBA) Packs	6 at each site		\$ -	\$ 288,000.00	\$ 288,000.00	\$ 288,000.00	\$ -	Motion 012.01.12.21
SHQ2	2011 Honda TRX500	Quad TRXFMB	Do not Replace	\$ -	\$ -	\$ -	\$ -	\$ -	
SH81	2016 Chev Tahoe (Norm's Vehicle)			\$ -	\$ 73,600.00	\$ 73,600.00	\$ 73,600.00	\$ -	
F5/R-5	2001 Ford F-550	Woking Rescue		\$ -	\$ 225,000.00	\$ 225,000.00	\$ -	\$ -	Bring back to a future council meeting
T3	2001 Frieghtliner FL-80	Water Pumper		\$ -	\$ 335,000.00	\$ 335,000.00	\$ -	\$ -	Bring back to a future council meeting
SH112	2020 F-150 XLT (Enterprise Lease)	4x4 SuperCrew Cab		\$ -	\$ 42,000.00	\$ 42,000.00	\$ 42,000.00	\$ -	
SH116	2020 F-150 XLT (Enterprise Lease)	4x4 SuperCrew Cab		\$ -	\$ 44,000.00	\$ 44,000.00	\$ 44,000.00	\$ -	
SH118	2020 F-150 XLT (Enterprise Lease)	4x4 SuperCrew Cab		\$ -	\$ 44,000.00	\$ 44,000.00	\$ 44,000.00	\$ -	
WTP1	2016 Rainbow HE235-121	12ft Trailer	Do not Replace	\$ -	\$ -	\$ -	\$ -	\$ -	
SH114	2020 F-150 XLT (Enterprise Lease)	4x4 SuperCrew Cab		\$ -	\$ 42,000.00	\$ 42,000.00	\$ 42,000.00	\$ -	
SH115	2020 F-150 XLT (Enterprise Lease)	4x4 SuperCrew Cab		\$ -	\$ 42,000.00	\$ 42,000.00	\$ 42,000.00	\$ -	
SH117	2020 F-150 XLT (Enterprise Lease)	4x4 SuperCrew Cab		\$ -	\$ 42,000.00	\$ 42,000.00	\$ 42,000.00	\$ -	
SH119	2020 F-150 XLT (Enterprise Lease)	4x4 SuperCrew Cab		\$ -	\$ 44,000.00	\$ 44,000.00	\$ 44,000.00	\$ -	
SH120	2020 F-150 XLT (Enterprise Lease)	4x4 SuperCrew Cab		\$ -	\$ 42,000.00	\$ 42,000.00	\$ 42,000.00	\$ -	
Mobile Equipment Replacement Plan Total				\$ -	\$ 1,263,600.00	\$ 1,263,600.00	\$ 703,600.00	\$ -	
	Toshiba 5560CSaddleStitcher			\$ -	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ -	
	Toshiba 5560CStandard			\$ -	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ -	
	GPS Handheld (x2) Trimble Geo7x (Purchase was put on hold in 2020)			\$ -	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ -	
	HP5500PS Plotter 44"			\$ -	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ -	
	Network Server			\$ -	\$ 45,000.00	\$ 45,000.00	\$ -	\$ 45,000.00	Motion to add to Capital Budget
	Audio/Visual Equip incl inst. (Council Chambers & Training Room) (Purchase was put on hold in 2020)			\$ -	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ -	Bring to council with options prior to commitment
Capital IT Replacement Plan Total				\$ -	\$ 265,000.00	\$ 310,000.00	\$ 265,000.00	\$ 45,000.00	

Saddle Hills County - 2021 Capital Projects

Project Description			2020 Project Cost Carry Forward	2021 Project Cost	Total Project Cost	Interim Budget Amounts	Final Budget Adjustments	Budget Meeting Comments
All Carry Forward Projects							Year End Adjustments	
Expense	Capital - Bridge Projects (BF 72464)		\$ 3,649,096.86	\$ -	\$ 3,649,096.86	\$ 3,660,000.00	\$ -10,903.14	This project is contingent on both the DRP & the STIP grant approvals
Expense	Capital - Road Projects (Sergeant Creek - RR135)		\$ 300,000.00	\$ -	\$ 300,000.00	\$ 300,000.00	\$ -	Project contingent on DRP funding
Expense	Capital - Bridge Projects (BF 78842)		\$ 1,006,490.00	\$ -	\$ 1,006,490.00	\$ 1,029,000.00	\$ -22,510.00	
Expense	Capital - Buildings (Fuel Pump move & upgrade-Wok)		\$ 8,500.00	\$ -	\$ 8,500.00	\$ 8,500.00	\$ -	
Expense	Capital - Machine & Equip (Sign Rack for Flatbed)		\$ 7,000.00	\$ -	\$ 7,000.00	\$ 6,700.00	\$ 300.00	
Expense	Capital - Road Projects (RR63)		\$ 96,599.69	\$ -	\$ 96,599.69	\$ 102,100.00	\$ -5,500.31	
Expense	Capital - Road Projects (RR72 TWP775-774)		\$ 49,497.00	\$ 992,000.00	\$ 1,041,497.00	\$ 992,000.00	\$ 49,497.00	
Expense	Capital - Road Projects (RR 134 Upgrade)		\$ 276,893.03	\$ -	\$ 276,893.03	\$ -	\$ 276,893.03	
Expense	Capital - Road Projects (TWP 822)		\$ 14,671.00	\$ -	\$ 14,671.00	\$ -	\$ 14,671.00	
Expense	Capital - Road Projects (Henderson Slide - RR131)		\$ 16,426.50	\$ -	\$ 16,426.50	\$ -	\$ 16,426.50	
Expense	CAP-Eng Struc - Bon. Reservoir & WTP Improvements		\$ 27,877.45	\$ -	\$ 27,877.45	\$ 35,300.00	\$ -7,422.55	
Expense	CAP-Eng Struc - Savanna Water Project		\$ 1,508,333.10	\$ -	\$ 1,508,333.10	\$ 1,994,200.00	\$ -485,866.90	
Expense	CAP-Eng Struc - Baytree to Bon. Waterline Project		\$ 377,198.16	\$ -	\$ 377,198.16	\$ 379,100.00	\$ -1,901.84	
Expense	CAP-Eng Struc - (Ksituan Res Pump Proj)		\$ 23,252.00	\$ 9,100.00	\$ 32,352.00	\$ 35,000.00	\$ -2,648.00	
Expense	CAP-Eng Struc (2020 Rural Waterline)		\$ 2,034,323.05	\$ -	\$ 2,034,323.05	\$ 2,533,900.00	\$ -499,576.95	
Expense	CAP-CP Regional Water Project (Phase 1 &2)		\$ 39,942,501.20	\$ -	\$ 39,942,501.20	\$ 39,956,900.00	\$ -14,398.80	
Expense	CAP - Engin Struc (Waste H2O Moonshine Lagoon)		\$ 80,000.00	\$ -	\$ 80,000.00	\$ 80,000.00	\$ -	
Expense	CAP - Engin Struct (Bon. Waste H2O Lagoon)		\$ 10,547.25	\$ -	\$ 10,547.25	\$ 11,500.00	\$ -952.75	
Expense	CAP - Engin Struct (Sav. Waste H2O Lagoon)		\$ 31,306.37	\$ 17,800.00	\$ 49,106.37	\$ 50,000.00	\$ -893.63	
Expense	Capital - Machine & Equip (Kubota Side by Side)		\$ 25,000.00	\$ 9,000.00	\$ 34,000.00	\$ 34,000.00	\$ -	
Expense	Capital - Buildings (Spring Lake Campgrd Improv)		\$ 116,200.04	\$ 50,000.00	\$ 166,200.04	\$ 84,200.00	\$ 82,000.04	Motion to include in budget
Expense	Capital - Land Dev (Cotillion - Power Line)		\$ 200,000.00	\$ -	\$ 200,000.00	\$ 200,000.00	\$ -	
Expense	Capital -Land Dev (Cotillion River Access)		\$ 14,180.00	\$ 500,000.00	\$ 514,180.00	\$ 514,180.00	\$ -	
Expense	Capital - Machine & Equip (Radio System)		\$ 6,192.81	\$ 50,000.00	\$ 56,192.81	\$ 119,000.00	\$ -62,807.19	
All Carry Forward Projects Total			\$ 49,822,085.51	\$ 1,627,900.00	\$ 51,449,985.51	\$ 52,125,580.00	\$ -675,594.49	

Saddle Hills County - 2021 Capital Projects

Project Description				2020 Project Cost Carry Forward	2021 Project Cost	Total Project Cost	Interim Budget Amounts	Final Budget Adjustments	Budget Meeting Comments
New Projects and/or Equipment for Public Works									
Expense	Pouce Slide-Repair slide area (pending funds from DRP 2020)			\$ -	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ -	Project contingent on DRP funding
Expense	Doe Hill Slide-Repair slide area (pending funds from DRP 2020)			\$ -	\$ 1,264,500.00	\$ 1,264,500.00	\$ 1,264,500.00	\$ -	Part of the project contingent on DRP funding. MSP funding has been approved
Expense	TWP 814 west of RR 113 Slide-Repair slide area (pending funds from DRP 2020)			\$ -	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ -	Project contingent on DRP funding
Expense	RR 80 slide south of TWP 764-Repair slide area (pending funds from DRP 2020)			\$ -	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ -	Project contingent on DRP funding
Expense	RR 95 slide south of TWP 810-Repair slide area (pending funds from DRP 2020)			\$ -	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ -	Project contingent on DRP funding
Expense	Repair RR 131 road culvert north of TWP 814-Repair slide area (pending funds from DRP 2018)			\$ -	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ -	Project contingent on DRP funding
Expense	Repair RR 72 road culvert north of HWY 49-Repair slide area (pending funds from DRP 2018)			\$ -	\$ 320,000.00	\$ 320,000.00	\$ 320,000.00	\$ -	Project contingent on DRP funding
Expense	Rebuild a portion of TWP Road 811 from HWY 725 to RR 91 as the base is soft and a seed cleaning plant is being constructed			\$ -	\$ 1,480,000.00	\$ 1,480,000.00	\$ 60,000.00	\$ -	Upgrade 4kms of road Engineering \$60,000 Construction \$1,420,000
Expense	Replacement of BF 71648 (SW 05-76-13-W6) Replacement of large culvert as it is showing signs of failure Pending STIP approval.			\$ -	\$ 520,000.00	\$ 520,000.00	\$ 520,000.00	\$ -	Project contingent on STIP funding
Expense	Replacement of BF 74932 (SW 22-79-08-W6) Replacement of large culvert as the existing structure is showing signs of failure. Pending Stip approval			\$ -	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ -	Project contingent on STIP funding
Expense	construction of Township Road 784 from Range Road 83 to Range Road 84 and the construction of Range Road 84 from Township Road 784 for 1/2 mile going south			\$ -	\$ 712,000.00	\$ -	\$ -	\$ -	Motion to table to next meeting of council
Expense	Fork Extensions for CAT Loader			\$ -	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ -	
Expense	Post Hole Auger for Skid Steer			\$ -	\$ 7,500.00	\$ 7,500.00	\$ 7,500.00	\$ -	
Expense	Blade for Loader			\$ -	\$ 25,000.00	\$ 25,000.00	\$ 16,500.00	\$ 8,500.00	Motion to include in Capital Budget
Expense	Pavement for Pillsworth Salt Shed			\$ -	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ -	
Expense	Dump Trailer			\$ -	\$ 16,500.00	\$ 16,500.00	\$ 16,500.00	\$ -	
Expense	Used Snow Blower			\$ -	\$ 85,000.00	\$ 85,000.00	\$ 85,000.00	\$ -	
New Projects and/or Equipment for Public Works Total				\$ -	\$ 5,635,500.00	\$ 4,923,500.00	\$ 3,495,000.00	\$ 8,500.00	

Saddle Hills County - 2021 Capital Projects

Project Description				2020 Project Cost Carry Forward	2021 Project Cost	Total Project Cost	Interim Budget Amounts	Final Budget Adjustments	Budget Meeting Comments
New Projects and/or Equipment for Environmental Services									
Expense	Raw Water Pump			\$ -	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ -	
Expense	Hamlet of Woking Install Water Line Flushing Points			\$ -	\$ 70,000.00	\$ 70,000.00	\$ 70,000.00	\$ -	
Expense	Savanna Raw Water Reservoirs-Erosion Protection			\$ -	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ -	
Expense	Operations Plan-Bonanza			\$ -	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ -	
Expense	Bonanza Processed Waste Drain			\$ -	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ -	
Expense	Rural Waterline (2021) New areas as determined by Council			\$ -	\$ 2,237,000.00	\$ 2,237,000.00	\$ 2,237,000.00	\$ -	Ksituan Area 1- \$1,374,000 & Baytree Area 1- \$348,000 & Area 1A \$515,000
Expense	Additional hookups within the rural water service area			\$ -	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ -	
Expense	Waste Transfer Site Modifications			\$ -	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ -	Bins for \$30,000
Expense	Gundy Transfer Site-Take it or Leave it Shed			\$ -	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ -	
New Projects and/or Equipment for Environmental Services Total		-	\$ -	\$ -	\$ 2,667,000.00	\$ 2,667,000.00	\$ 2,667,000.00	\$ -	
New Projects for AG, Community & Protective Services									
Expense	Ag shed move and InstaBerm			\$ -	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00		Motion 163.04.13.21
Expense	Rim Rock Lease			\$ -	\$ 80,000.00	\$ 80,000.00	\$ 80,000.00		Motion 53.02.09.21
Expense	Water Softner for Admin & PW Buildings			\$ -	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ -	
New Projects for AG, Community & Protective Services Total		-	\$ -	\$ -	\$ 117,000.00	\$ 117,000.00	\$ 117,000.00	\$ -	
New Projects and/or Equipment for Broadband Strategy									
Expense	Tower Generators (9), Fuel tanks & Fencing			\$ -	\$ 800,000.00	\$ 800,000.00	\$ -	\$ -	Accept for information
Expense	Tower Partnership-West of Savanna			\$ -	\$ 722,000.00	\$ 722,000.00	\$ 722,000.00	\$ -	
Expense	Hamlet of Woking-Fibre to Residents, Municipal Facilities, business etc			\$ -	\$ 350,000.00	\$ 350,000.00	\$ -	\$ -	
Expense	Tower TELUS Co-location-Swan Lake			\$ -	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ -	
Expense	Equipment & License Upgrade-Equipment 5 years old (needs to be replaced 3-5 years)			\$ -	\$ 500,000.00	\$ 500,000.00	\$ -	\$ -	Need more information and details before proceeding
Expense	Ksituan Tower to Bonanza SuperNet (SH7-BSN-SH9) and Henderson Creek Tower-Year 1 Planning			\$ -	\$ 80,000.00	\$ 80,000.00	\$ 80,000.00	\$ -	Use for the broadband grant application and snapshot of current system status (capacity testing)
New Projects and/or Equipment for Broadband Strategy Total		-	\$ -	\$ -	\$ 2,952,000.00	\$ 2,952,000.00	\$ 1,302,000.00	\$ -	
Saddle Hills County - 2021 Capital Projects Total(s)		-	\$ 49,822,085.51	\$ 17,528,000.00	\$ 66,683,085.51	\$ 60,675,180.00	\$ 2,377,905.51		