

# Saddle Hills County



2019 Final Budget

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## 2019 - 2021 Operating Budget

Account	2017 Actual	2018 Actual	2018 Budget	2019 Budget	Variance	2020 Budget	2021 Budget
<b>Operating Revenues:</b>							
1-111 - Property Taxes	\$ 13,019,686	\$ 14,198,967	\$ 14,203,893	\$ 14,926,800	722,907	14,643,721	\$ 14,643,721
1-131 - Education Levy	\$ 5,888,935	\$ 5,500,951	\$ 5,506,516	\$ 5,506,516	0	5,506,516	\$ 5,506,516
1-141 - Grande Spirit Foundation Levy	\$ 103,365	\$ 106,925	\$ 107,009	\$ 117,558	10,549	107,009	\$ 107,009
1-151 - Designated Industrial Property Levy	\$ -	\$ 80,783	\$ 82,131	\$ 199,310	117,179	82,131	\$ 82,131
1-191 - Linear Taxes	\$ 15,587,458	\$ 16,625,216	\$ 16,644,347	\$ 18,125,240	1,480,893	16,644,347	\$ 16,644,347
1-231 - Federal Grants in Lieu	\$ 430	\$ 426	\$ -	\$ 407	407	0	\$ -
1-241 - Provincial Grants in Lieu	\$ 4,141	\$ 4,166	\$ -	\$ 4,818	4,818	0	\$ -
1-420 - Sales Of Goods & Services	\$ 405,232	\$ 687,136	\$ 549,096	\$ 657,321	108,225	577,321	\$ 395,140
1-421 - Water Distribution Sales	\$ 3,676	\$ 30,539	\$ 40,200	\$ 31,600	-8,600	31,600	\$ 31,600
1-430 - Road Allowance Lease/Crossing/Approach	\$ 20,853	\$ 17,050	\$ 15,000	\$ 15,000	0	15,000	\$ 15,000
1-435 - Bonanza Shop Farmland Rental Revenue	\$ 2,110	\$ 4,605	\$ 4,605	\$ 4,605	0	4,605	\$ 4,605
1-440 - Snowplow flags	\$ 200	\$ 1,800	\$ 1,000	\$ 1,500	500	1,500	\$ 1,500
1-450 - Subdivision/Land Development Fees	\$ 8,200	\$ 5,900	\$ 7,500	\$ 7,500	0	7,500	\$ 7,500
1-460 - Road Use Agreements/Inspection Fees	\$ 79,700	\$ 89,350	\$ 50,000	\$ 60,000	10,000	60,000	\$ 60,000
1-471 - Travis Fees	\$ 17,829	\$ 16,609	\$ 10,000	\$ 15,000	5,000	15,000	\$ 15,000
1-472 - Shared Services	\$ 1,988	\$ 14,288	\$ 3,000	\$ 3,000	0	3,000	\$ 3,000
1-490 - Land Title Charges Recovered	\$ 150	\$ 165	\$ 100	\$ 100	0	100	\$ 100
1-510 - Penalties & Costs On Taxes	\$ 137,940	\$ 83,970	\$ 100,000	\$ 100,000	0	100,000	\$ 100,000
1-519 - Appeal Fees/Amendments	\$ 1,350	\$ -	\$ 1,150	\$ 1,000	-150	1,000	\$ 1,000
1-520 - Development Permit Fees	\$ 13,551	\$ 18,480	\$ 10,000	\$ 15,000	5,000	15,000	\$ 15,000
1-530 - Municipal ByLaw Fines	\$ 477	\$ 503	\$ 22,000	\$ 6,000	-16,000	6,000	\$ 6,000
1-545 - Dividends RMA & WCB Rebate	\$ 20,956	\$ -	\$ 17,500	\$ 2,000	-15,500	17,500	\$ 17,500
1-550 - Return on Investment-Interest	\$ 1,580,426	\$ 1,690,352	\$ 1,200,000	\$ 1,300,000	100,000	1,300,000	\$ 1,300,000
1-560 - Rental & Lease Revenue	\$ 9,073	\$ 15,074	\$ 12,500	\$ 18,000	5,500	18,000	\$ 18,000
1-590 - Sale of Dog Licences	\$ 475	\$ 25	\$ 250	\$ 250	0	250	\$ 250
1-591 - Sale of Tax Certificate	\$ 8,025	\$ 7,700	\$ 8,000	\$ 8,000	0	8,000	\$ 8,000
1-592 - Oil Well Drilling Tax	\$ 2,526,835	\$ 2,621,435	\$ 1,500,000	\$ 1,500,000	0	1,500,000	\$ 1,500,000
1-593 - Sale of Photocopies, Photos, Maps	\$ 11,364	\$ 11,557	\$ 11,000	\$ 11,000	0	11,000	\$ 11,000
1-596 - Miscellaneous Revenue	\$ 58,140	\$ 44,356	\$ 24,600	\$ 19,000	-5,600	17,000	\$ 17,000
1-840 - Conditional Grants	\$ 528,709	\$ 502,511	\$ 825,789	\$ 1,356,273	530,484	322,108	\$ 307,808
1-911 - Contributed from Accrued Liability	\$ -	\$ -	\$ 50,000	\$ 50,000	0	50,000	\$ 50,000
1-920 - Contributed From Operating Reserve	\$ 415,569	\$ 1,892,603	\$ 1,984,736	\$ 2,570,120	585,384	1,100,000	\$ 1,100,000
1-940 - Contributed from Capital Reserve	\$ 6,079,458	\$ 760,871	\$ 1,127,367	\$ 4,696,350	3,568,983	65,850	\$ 65,850
1-999 - Municipal Revenue - Reduced Income	\$ (556,097)	\$ (604,769)	\$ (599,157)	\$ -	599,157	0	\$ -
<b>Total Revenue</b>	<b>\$ 45,980,204</b>	<b>\$ 44,429,542</b>	<b>\$ 43,520,132</b>	<b>\$ 51,329,267</b>	<b>\$ 7,809,135</b>	<b>\$ 42,231,058</b>	<b>\$ 42,034,577</b>
Less: Levies	\$ 5,992,301	\$ 5,688,659	\$ 5,665,836	\$ 5,823,384		\$ 5,695,656	\$ 5,695,656
Less: Reserve Transfers	\$ 6,495,028	\$ 2,653,474	\$ 3,112,103	\$ 7,266,470		\$ 1,165,850	\$ 1,165,850
<b>Revised Revenue</b>	<b>\$ 33,492,876</b>	<b>\$ 36,087,409</b>	<b>\$ 34,742,193</b>	<b>\$ 38,239,414</b>		<b>\$ 35,369,552</b>	<b>\$ 35,173,071</b>

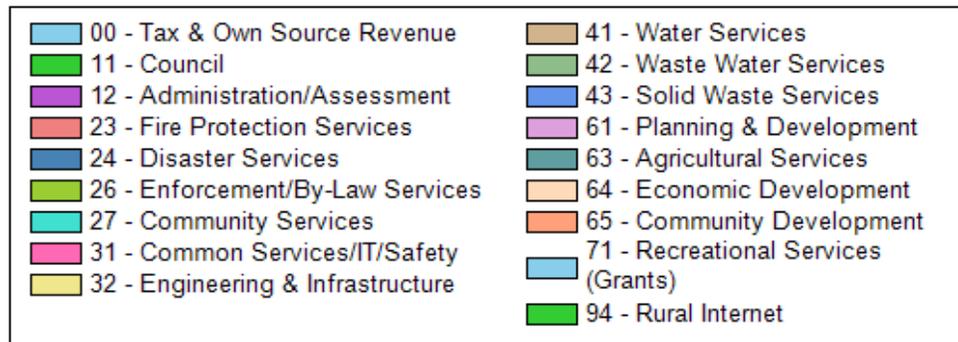
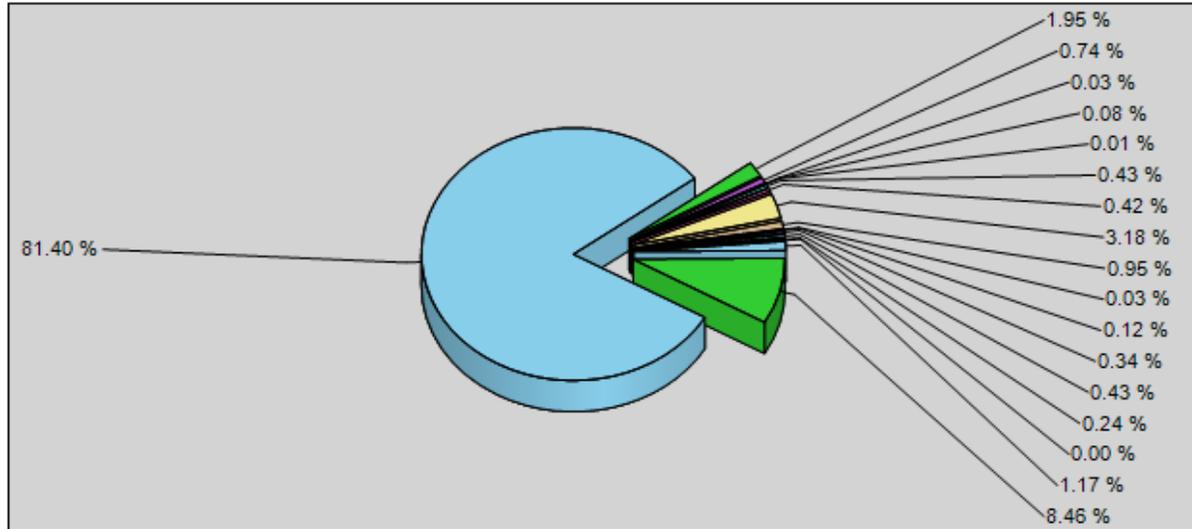
### Operating Expenses:

2-121 - Salaries & Wages	\$ 5,715,559	\$ 6,299,143	\$ 6,812,003	7,369,384	\$ 557,381	\$ 7,791,221	\$ 8,078,752
2-141 - Employer EI	\$ 79,529	\$ 87,386	\$ 93,041	99,682	\$ 6,641	\$ 101,522	\$ 103,527
2-142 - Employer CPP	\$ 170,006	\$ 181,248	\$ 205,386	225,689	\$ 20,303	\$ 225,573	\$ 227,817
2-143 - Employer WCB	\$ 72,278	\$ 93,486	\$ 88,059	143,798	\$ 55,739	\$ 106,764	\$ 117,665
2-144 - Employer LAPP	\$ 577,777	\$ 613,720	\$ 653,645	670,468	\$ 16,823	\$ 668,320	\$ 675,482
2-146 - Employer Group Benefits	\$ 224,346	\$ 273,744	\$ 303,542	328,514	\$ 24,972	\$ 329,614	\$ 333,045
2-147 - Accrued Sick Leave	\$ 178,046	\$ 68,541	\$ 174,993	184,092	\$ 9,100	\$ 183,270	\$ 185,020
2-149 - Health Spending Benefit	\$ 31,250	\$ 24,626	\$ 55,282	59,127	\$ 3,845	\$ 59,282	\$ 59,932
2-150 - Employee Child Care Subsidy	\$ 9,788	\$ 15,893	\$ 15,000	15,000	\$ -	\$ 15,000	\$ 15,000
2-151 - Honorarium	\$ 324,970	\$ 317,345	\$ 360,800	383,800	\$ 23,000	\$ 383,800	\$ 383,800
2-159 - Fees For Service	\$ 3,840	\$ 1,125	\$ 14,850	43,500	\$ 28,650	\$ 43,500	\$ 48,500
2-211 - Travel & Subsistence	\$ 111,623	\$ 130,372	\$ 166,564	215,600	\$ 49,036	\$ 214,000	\$ 214,900
2-212 - Mileage	\$ 43,544	\$ 38,096	\$ 75,800	68,100	\$ (7,700)	\$ 68,705	\$ 70,551
2-213 - Meals - County Business/Activities	\$ 16,821	\$ 17,949	\$ 28,540	30,240	\$ 1,700	\$ 29,540	\$ 30,370
2-214 - Memberships/Conferences/Workshops	\$ 111,877	\$ 111,107	\$ 136,900	141,585	\$ 4,685	\$ 141,645	\$ 141,645
2-215 - Freight/Express/Cartage	\$ 41,851	\$ 40,976	\$ 48,250	50,655	\$ 2,405	\$ 54,850	\$ 61,690
2-216 - Postage	\$ 19,355	\$ 8,935	\$ 19,000	12,000	\$ (7,000)	\$ 12,000	\$ 12,000
2-217 - Telephone	\$ 73,915	\$ 78,342	\$ 78,960	87,955	\$ 8,995	\$ 88,785	\$ 90,728
2-219 - Hospitality/Sponsorship	\$ 65,338	\$ 67,916	\$ 71,750	91,450	\$ 19,700	\$ 76,900	\$ 76,900
2-220 - Promotion	\$ 32,065	\$ 45,641	\$ 43,000	33,200	\$ (9,800)	\$ 33,200	\$ 33,200
2-221 - Advertising	\$ 35,370	\$ 20,773	\$ 61,190	52,690	\$ (8,500)	\$ 53,190	\$ 56,740
2-222 - Marketing/Tradeshows	\$ 24,663	\$ 9,826	\$ 30,000	22,000	\$ (8,000)	\$ 22,000	\$ 22,000
2-223 - Publications	\$ 958	\$ 2,700	\$ 3,000	3,100	\$ 100	\$ 3,100	\$ 3,100
2-224 - Communications	\$ 32,559	\$ 46,454	\$ 41,500	68,000	\$ 26,500	\$ 68,000	\$ 68,000
2-231 - Accounting & Audit	\$ 31,147	\$ 42,679	\$ 40,000	38,750	\$ (1,250)	\$ 40,650	\$ 42,600
2-232 - Legal	\$ 31,190	\$ 27,579	\$ 73,100	96,100	\$ 23,000	\$ 76,100	\$ 76,100
2-238 - MCR Training	\$ -	\$ 16,361	\$ 18,000	16,000	\$ (2,000)	\$ 16,000	\$ 16,000
2-239 - Training & Education	\$ 47,390	\$ 63,974	\$ 112,270	133,610	\$ 21,340	\$ 125,110	\$ 126,110
2-240 - Public Education	\$ 155	\$ 1,849	\$ 5,000	5,600	\$ 600	\$ 5,600	\$ 5,600
2-242 - Data Processing Services/Equipment	\$ 137,560	\$ 130,531	\$ 192,500	206,850	\$ 14,350	\$ 211,400	\$ 218,320
2-243 - Health & Safety	\$ 21,866	\$ 13,328	\$ 30,000	21,000	\$ (9,000)	\$ 21,000	\$ 21,000
2-249 - Professional Services	\$ 763,213	\$ 477,067	\$ 1,267,950	1,084,635	\$ (183,315)	\$ 885,850	\$ 849,630
2-251 - Professional Services - Other	\$ 171,691	\$ 190,229	\$ 454,142	463,915	\$ 9,773	\$ -	\$ -
2-252 - Contracted Building Maintenance	\$ 65,947	\$ 55,469	\$ 82,800	82,500	\$ (300)	\$ 87,500	\$ 91,150
2-253 - Equipment & Furnishings/Repair	\$ 66,687	\$ 20,382	\$ 54,000	56,000	\$ 2,000	\$ 64,300	\$ 74,690
2-256 - Animal Ind - Beaver Control	\$ 4,287	\$ 37,064	\$ 20,000	45,000	\$ 25,000	\$ 45,000	\$ 45,000

## 2019 - 2021 Operating Budget

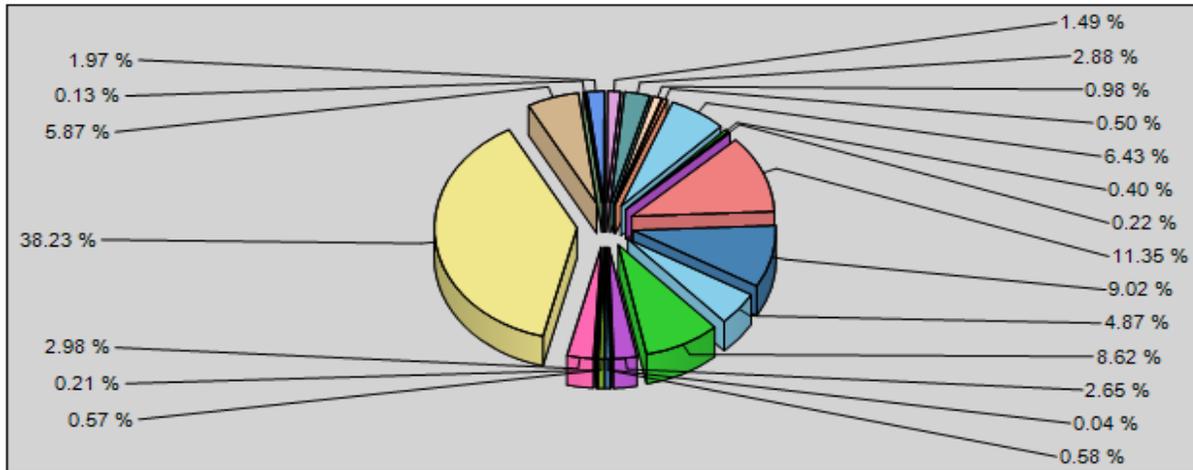
Account	2017 Actual	2018 Actual	2018 Budget	2019 Budget	Variance	2020 Budget	2021 Budget
2-258 - Pump Maintenance	\$ 8,627	\$ 8,087	\$ 13,000	14,000	\$ 1,000	\$ 14,000	\$ 14,000
2-259 - Other Contracted Services	\$ 2,762,374	\$ 3,271,521	\$ 2,919,800	2,939,400	\$ 19,600	\$ 2,947,550	\$ 3,009,015
2-260 - Contract Brushing	\$ 86,048	\$ 85,595	\$ 225,000	200,000	\$ (25,000)	\$ 225,000	\$ 230,000
2-261 - Other Contracted Serv - Recycle	\$ 90,863	\$ 36,823	\$ 100,000	75,000	\$ (25,000)	\$ 75,000	\$ 75,000
2-262 - Building Rental	\$ 340	\$ 125	\$ 1,500	1,500	\$ -	\$ 1,500	\$ 3,500
2-265 - Vehicle Rental	\$ 10,247	\$ 5,960	\$ 13,200	7,200	\$ (6,000)	\$ 7,200	\$ 7,200
2-266 - Mobile Communication Equipment rental	\$ 5,933	\$ 5,644	\$ 5,000	5,000	\$ -	\$ 5,000	\$ 6,000
2-271 - Licenses & Permits	\$ 103,091	\$ 97,998	\$ 117,670	141,265	\$ 23,595	\$ 144,265	\$ 144,765
2-273 - Property Tax	\$ 3,362	\$ 3,425	\$ 3,500	3,500	\$ -	\$ 3,600	\$ 3,700
2-274 - Insurance Premiums	\$ 129,811	\$ 143,746	\$ 154,991	168,110	\$ 13,119	\$ 165,340	\$ 171,840
2-279 - Other Rentals & Leases	\$ 36,184	\$ 11,442	\$ 56,700	63,200	\$ 6,500	\$ 67,500	\$ 74,995
2-401 - Gundy/Doe River Grader Beats - Contracted	\$ 327,359	\$ 297,813	\$ 275,000	275,000	\$ -	\$ 275,000	\$ 275,000
2-402 - Road Stabilization/Dust Control	\$ 485,929	\$ 884,168	\$ 700,000	800,000	\$ 100,000	\$ 825,000	\$ 850,000
2-403 - Ditching Erosion Control	\$ 93,742	\$ 216,827	\$ 300,000	300,000	\$ -	\$ 300,000	\$ 300,000
2-405 - Steaming Program	\$ 47,900	\$ 5,875	\$ 40,000	40,000	\$ -	\$ 40,000	\$ 40,000
2-406 - Slope Restoration	\$ 67,418	\$ 103,471	\$ 500,000	500,000	\$ -	\$ 500,000	\$ 500,000
2-407 - Bridge Engineering	\$ 17,091	\$ 12,068	\$ 15,000	16,000	\$ 1,000	\$ 16,000	\$ 16,000
2-408 - Bridge Maintenance Projects	\$ 34,800	\$ 155,397	\$ 290,000	369,000	\$ 79,000	\$ 369,000	\$ 369,000
2-409 - Pavement Maintenance - Contracted	\$ 82,527	\$ 143,184	\$ 145,000	145,000	\$ -	\$ 145,000	\$ 145,000
2-411 - Registered Drainage Ditches	\$ -	\$ -	\$ 100,000	100,000	\$ -	\$ -	\$ -
2-413 - Shoulder Pulls & Road Strengthening	\$ 735,738	\$ 186,267	\$ 485,000	485,000	\$ -	\$ 485,000	\$ 485,000
2-415 - Highway Cleanup Program	\$ 650	\$ 1,230	\$ 10,000	3,000	\$ (7,000)	\$ 3,500	\$ 4,000
2-416 - Woking Drainage Improvements	\$ 191,797	\$ -	\$ 50,000	-	\$ (50,000)	\$ -	\$ -
2-418 - Road Repairs	\$ -	\$ 550,348	\$ 765,000	765,000	\$ -	\$ 765,000	\$ 765,000
2-460 - Landfill Reclamation - Engineering	\$ 19,741	\$ -	\$ 50,000	50,000	\$ -	\$ 50,000	\$ 50,000
2-511 - Admin & Office Supplies	\$ 33,983	\$ 32,962	\$ 40,750	42,100	\$ 1,350	\$ 42,400	\$ 43,900
2-512 - Footwear Allowance	\$ 6,329	\$ 5,836	\$ 7,000	7,000	\$ -	\$ 7,000	\$ 7,000
2-513 - Clothing, Uniforms & Coveralls	\$ 6,169	\$ 3,478	\$ 8,300	8,300	\$ -	\$ 8,300	\$ 8,300
2-514 - Small Tools	\$ 5,597	\$ 9,156	\$ 11,000	13,000	\$ 2,000	\$ 15,200	\$ 17,660
2-519 - Other General Supplies	\$ 111,093	\$ 117,669	\$ 129,500	139,450	\$ 9,950	\$ 145,700	\$ 154,130
2-520 - Special Supplies	\$ 9,560	\$ 7,960	\$ 7,500	7,500	\$ -	\$ 7,500	\$ 7,500
2-521 - Fuel/Oil/Antifreeze	\$ 612,475	\$ 735,402	\$ 635,000	676,000	\$ 41,000	\$ 656,250	\$ 669,750
2-522 - Tires/Batteries/Accessories	\$ 20,645	\$ -	\$ -	-	\$ -	\$ -	\$ -
2-525 - Other Vehicle Operating Costs	\$ 344,776	\$ 473,405	\$ 343,050	388,750	\$ 45,700	\$ 367,850	\$ 399,110
2-531 - Chemicals	\$ 85,572	\$ 137,919	\$ 168,500	184,500	\$ 16,000	\$ 202,600	\$ 124,910
2-532 - Seed & Fertilizer	\$ 35	\$ 1,900	\$ 2,500	4,000	\$ 1,500	\$ 3,500	\$ 3,000
2-533 - Grader Blades	\$ 136,087	\$ 86,277	\$ 100,000	100,000	\$ -	\$ 100,000	\$ 110,000
2-534 - Roads - Sand & Salt	\$ 114,595	\$ 123,751	\$ 180,000	180,000	\$ -	\$ 185,000	\$ 190,000
2-536 - Gravel Materials	\$ 941,817	\$ 1,068,569	\$ 1,300,000	1,300,000	\$ -	\$ 1,300,000	\$ 1,300,000
2-537 - Roads-Steel Prod-Culverts & Signs	\$ 86,003	\$ 277,930	\$ 200,000	225,000	\$ 25,000	\$ 275,000	\$ 275,000
2-539 - Other Construction/Maintenance Materials	\$ 15,619	\$ 65,360	\$ 40,000	52,000	\$ 12,000	\$ 61,200	\$ 71,770
2-540 - Private Land Maintenance	\$ 12,781	\$ 5,488	\$ 50,000	50,000	\$ -	\$ 50,000	\$ 50,000
2-543 - Natural Gas	\$ 43,675	\$ 43,301	\$ 61,000	61,500	\$ 500	\$ 69,350	\$ 77,615
2-544 - Electrical Power	\$ 181,295	\$ 209,381	\$ 232,300	226,400	\$ (5,900)	\$ 218,310	\$ 245,611
2-545 - Other Utilities	\$ 74,426	\$ 81,974	\$ 72,700	81,700	\$ 9,000	\$ 85,950	\$ 94,185
2-551 - Non Capital Assets	\$ 149,478	\$ 232,277	\$ 256,250	247,850	\$ (8,400)	\$ 195,451	\$ 200,526
2-552 - EDP Plan - IT Purchases	\$ 27,569	\$ 56,768	\$ 115,700	245,850	\$ 130,150	\$ 61,350	\$ 61,350
2-731 - Grants - Other Governments	\$ 63,400	\$ 1,217,765	\$ 1,203,400	1,047,500	\$ (155,900)	\$ 1,010,000	\$ 1,010,000
2-735 to 739 - Grants to Individuals & Organizations	\$ 7,605,619	\$ 2,845,582	\$ 3,564,918	9,547,623	\$ 5,982,705	\$ 883,948	\$ 883,948
2-747 - Requisition - School Fund Program	\$ 5,917,867	\$ 5,477,174	\$ 5,477,604	5,506,516	\$ 28,912	\$ 5,506,516	\$ 5,506,516
2-748 - Requisition - Designated Industrial Property	\$ -	\$ 80,809	\$ 81,223	199,310	\$ 118,087	\$ 82,131	\$ 82,131
2-749 - Requisition - Seniors Foundation	\$ 103,889	\$ 107,009	\$ 107,009	117,558	\$ 10,549	\$ 107,009	\$ 107,009
2-763 - Contributed to Operating Reserve	\$ -	\$ 1,507	\$ -	-	\$ -	\$ 1,100,000	\$ 1,100,000
2-764 - Contributed to Capital Reserve	\$ 14,049,521	\$ 14,436,786	\$ 9,535,001	10,224,397	\$ 689,396	\$ 9,375,597	\$ 8,691,878
2-891 - Bank Service Charges	\$ 16,463	\$ 19,975	\$ 14,000	20,000	\$ 6,000	\$ 16,500	\$ 16,500
2-892 - Interest On Overdue Accounts	\$ 188	\$ 9	\$ 250	200	\$ (50)	\$ 200	\$ 200
2-893 - Commission Charges	\$ 9,141	\$ 10,319	\$ 9,500	9,500	\$ -	\$ 9,500	\$ 9,500
2-894 - Write Off Accounts	\$ 413,098	\$ 355,304	\$ 200,000	200,000	\$ -	\$ 200,000	\$ 200,000
2-951 - Accretion Expense	\$ 101,410	\$ 201,678	\$ 100,000	100,000	\$ -	\$ 100,000	\$ 100,000
<b>Total Expenses</b>	<b>\$ 45,980,204</b>	<b>\$ 44,429,542</b>	<b>\$ 43,520,132</b>	<b>\$ 51,329,267</b>	<b>\$ 7,809,135</b>	<b>\$ 42,231,058</b>	<b>\$ 42,034,577</b>
<b>Operating Surplus (Deficiency)</b>	<b>\$ 0</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 0</b>		<b>\$ 0</b>	<b>\$ 0</b>
Less: Requisitions	\$ 5,992,301	\$ 5,688,659	\$ 5,665,836	\$ 5,823,384		\$ 5,695,656	\$ 5,695,656
Less: Reserve Transfers	\$ 14,049,521	\$ 14,438,293	\$ 9,535,001	\$ 10,224,397		\$ 10,475,597	\$ 9,791,878
Revised Expense	\$ 25,938,382	\$ 24,302,590	\$ 28,319,296	\$ 35,281,487		\$ 26,059,805	\$ 26,547,043
<b>Revised Surplus (Deficiency)</b>	<b>\$ 7,554,493</b>	<b>\$ 11,784,818</b>	<b>\$ 6,422,898</b>	<b>\$ 2,957,927</b>		<b>\$ 9,309,747</b>	<b>\$ 8,626,028</b>
Contributions from Reserves	\$ 6,495,028	\$ 2,653,474	\$ 3,112,103	\$ 7,266,470		\$ 1,165,850	\$ 1,165,850
Contributions to Reserves	\$ 14,049,521	\$ 14,438,293	\$ 9,535,001	\$ 10,224,397		\$ 10,475,597	\$ 9,791,878
<b>Net Reserve Transfers</b>	<b>\$ 7,554,493</b>	<b>\$ 11,784,818</b>	<b>\$ 6,422,898</b>	<b>\$ 2,957,927</b>		<b>\$ 9,309,747</b>	<b>\$ 8,626,028</b>

## 2019 Operating Budget by Division - Revenues



Description	Value	Percent
00 - Tax & Own Source Revenue	41,783,649	81.40%
11 - Council	1,000,600	1.95%
12 - Administration/Assessment	380,527	0.74%
23 - Fire Protection Services	16,400	0.03%
24 - Disaster Services	41,640	0.08%
26 - Enforcement/By-Law Services	6,850	0.01%
27 - Community Services	219,290	0.43%
31 - Common Services/IT/Safety	213,850	0.42%
32 - Engineering & Infrastructure	1,633,351	3.18%
41 - Water Services	490,133	0.95%
42 - Waste Water Services	13,000	0.03%
43 - Solid Waste Services	61,500	0.12%
61 - Planning & Development	174,100	0.34%
63 - Agricultural Services	222,859	0.43%
64 - Economic Development	125,000	0.24%
65 - Community Development	800	0.00%
71 - Recreational Services (Grants)	600,713	1.17%
94 - Rural Internet	4,345,005	8.46%
	<b>51,329,267</b>	

## 2019 Operating Budget By Division - Expenses



11 - Council	43 - Solid Waste Services
12 - Administration/Assessment	61 - Planning & Development
23 - Fire Protection Services	63 - Agricultural Services
24 - Disaster Services	64 - Economic Development
26 - Enforcement/By-Law Services	65 - Community Development
27 - Community Services	71 - Recreational Services (Grants)
28 - Child Care Services	72 - Recreational Services
31 - Common Services/IT/Safety	74 - Cultural Services
32 - Engineering & Infrastructure	84 - Non-Municipal Requisitions
41 - Water Services	94 - Rural Internet
42 - Waste Water Services	

Description	Value	Percent
11 - Council	2,497,446	4.87%
12 - Administration/Assessment	4,426,256	8.62%
23 - Fire Protection Services	1,358,944	2.65%
24 - Disaster Services	18,000	0.04%
26 - Enforcement/By-Law Services	298,894	0.58%
27 - Community Services	294,006	0.57%
28 - Child Care Services	110,000	0.21%
31 - Common Services/IT/Safety	1,528,276	2.98%
32 - Engineering & Infrastructure	19,625,325	38.23%
41 - Water Services	3,013,999	5.87%
42 - Waste Water Services	69,075	0.13%
43 - Solid Waste Services	1,009,429	1.97%
61 - Planning & Development	764,098	1.49%
63 - Agricultural Services	1,480,146	2.88%
64 - Economic Development	502,362	0.98%
65 - Community Development	256,296	0.50%
71 - Recreational Services (Grants)	3,302,389	6.43%
72 - Recreational Services	206,334	0.40%
74 - Cultural Services	115,000	0.22%
84 - Non-Municipal Requisitions	5,823,384	11.35%
94 - Rural Internet	4,629,608	9.02%
	51,329,267	

## 2019 Capital Budget

Project Description	Project Cost	Proceeds from Sale of Asset	STIP	DRP	Federal Gas Tax Fund	MSI Grant	Other Grant or Funding	Internal Funding			Notes
								Municipal Levy	Restricted Surplus (Reserves)	Reserve Name	
<b>ADMINISTRATION/COUNCIL</b>											
County Complex Ground Improvements *	\$ 140,816								\$ 140,816	Current County Facilities Replacement Capital Reserve	
Administration Building Fire Sprinkler System	\$ 309,100								\$ 309,100	Current County Facilities Replacement Capital Reserve	
Divider Partition - Economic & Rural Development Area	\$ 15,000								\$ 15,000	Current County Facilities Replacement Capital Reserve	
Council Lounge Upgrades	\$ 55,000								\$ 55,000	Current County Facilities Replacement Capital Reserve	
County Roadside Welcome Signs	\$ 275,000								\$ 275,000	Infrastructure Development Capital Reserve	
Records Management Software	\$ 206,000								\$ 206,000	General Capital Reserve	
<b>Total</b>	<b>\$ 1,000,916</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,916</b>		
<b>MEDICAL SERVICES</b>											
G5 Medical Clinic *	\$ 180,000								\$ 180,000	G5 Clinic Capital Reserve	
<b>Total</b>	<b>\$ 180,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 180,000</b>		
<b>PROTECTIVE SERVICES</b>											
Savanna Firehall Construction *	\$ 130,795								\$ 130,795	New County Facilities Capital Reserve	
AFRCS Network Improvements *	\$ 101,000								\$ 101,000	Mobile Equipment Capital Reserve	
Blitzfire Monitor Bonanza & Woking (2 units @ \$5800)	\$ 11,600								\$ 11,600	General Capital Reserve	
Portable Pump - Woking	\$ 8,500								\$ 8,500	General Capital Reserve	
Firehall - Woking Site Preparation *	\$ 115,341								\$ 115,341	New County Facilities Capital Reserve	
Woking Fire Hall Construction	\$ 2,799,500								\$ 2,799,500	New County Facilities Capital Reserve	
Radar Signs	\$ 20,776								\$ 20,776	Infrastructure Development Capital Reserve	
<b>Total</b>	<b>\$ 3,187,512</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,187,512</b>		
<b>COMMUNITY/ECONOMIC DEVELOPMENT</b>											
New Vehicle	\$ 40,000								\$ 40,000	Mobile Equipment Capital Reserve	
<b>Total</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>		
<b>INFORMATION TECHNOLOGY</b>											
Backup system *	\$ 18,000								\$ 18,000	Computer/Information Technology Capital Reserve	Replacement Plan
Records Management Equipment *	\$ 36,000								\$ 36,000	Computer/Information Technology Capital Reserve	Replacement Plan
Replacement - Toshiba Estudio 4540C	\$ 15,000								\$ 15,000	Computer/Information Technology Capital Reserve	Replacement Plan
Replacement - Smart Board 8070i LCD	\$ 25,000								\$ 25,000	Computer/Information Technology Capital Reserve	Replacement Plan
Replacement - Audio/Visual Equipment	\$ 100,000								\$ 100,000	Computer/Information Technology Capital Reserve	Replacement Plan
Replacement - Panasonic Phone System	\$ 100,000								\$ 100,000	Computer/Information Technology Capital Reserve	Replacement Plan
<b>Total</b>	<b>\$ 294,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 294,000</b>		
<b>ENGINEERING &amp; INFRASTRUCTURE</b>											
Indoor Scissor Lift or Man Lift (Used)	\$ 40,000								\$ 40,000	General Capital Reserve	
Public Works Shop Apron Replacement	\$ 210,000								\$ 210,000	Current County Facilities Replacement Capital Reserve	
Sign Bay Conversion to Office Space	\$ 95,000								\$ 95,000	Current County Facilities Replacement Capital Reserve	
Sea Can - Signs Storage	\$ 9,500								\$ 9,500	General Capital Reserve	
BF 74437 - SW 23-80-7-W6 *	\$ 778,700		\$ 592,500						\$ 186,200	Infrastructure Development Capital Reserve	
BF 78845 - NW 4-79-10-W6 *	\$ 341,468		\$ 311,250						\$ 30,218	Infrastructure Development Capital Reserve	

Project Description	Project Cost	Proceeds from Sale of Asset	STIP	DRP	Federal Gas Tax Fund	MSI Grant	Other Grant or Funding	Internal Funding			Notes
								Municipal Levy	Restricted Surplus (Reserves)	Reserve Name	
BF 86168 - NW 6-80-7-W6 *	\$ 247,850		\$ 210,000						\$ 37,850	Infrastructure Development Capital Reserve	
BF 79755 - SE 27-78-7-W6 - RR 72 North of HWY 49	\$ 235,000			\$ 117,500					\$ 117,500	Infrastructure Development Capital Reserve	
BF 81127 - SE 36-76-13-W6 - RR 133 Gundy	\$ 70,000			\$ 35,000					\$ 35,000	Infrastructure Development Capital Reserve	
BF 09510 - SE 36-76-13-W6 - TWP 765 Gundy	\$ 701,000		\$ 525,750						\$ 175,250	Infrastructure Development Capital Reserve	
BF 86322 - SE 4-80-7-W6 - RR 73 Letersky	\$ 176,000			\$ 88,000					\$ 88,000	Infrastructure Development Capital Reserve	
BF 71131 - SE 16-76-7-W6 - Westmark Bridge	\$ 190,000		\$ 142,500						\$ 47,500	Infrastructure Development Capital Reserve	
Gundy Connector Study *	\$ 109,212						\$ 109,212		\$ -	Deferred Grant	
RR 102 Upgrading and Paving *	\$ 1,786,962								\$ 1,786,962	Well Drilling Equipment Tax Capital Reserve	
RR 134 Upgrade *	\$ 2,106,863		\$ 1,122,000				\$ 250,000		\$ 734,863	Well Drilling Equipment Tax Capital Reserve	
Road Construction - TWP 822 (1 km to gravel pit)	\$ 599,000				\$ 122,718				\$ 476,282	Infrastructure Development Capital Reserve	
Turning Lanes - HWY 725 to TWP 811 East	\$ 534,000						\$ 200,000		\$ 334,000	Well Drilling Equipment Tax Capital Reserve	
Rebuild - RR 72 (Northmark road to previous rebuilt section)	\$ 2,005,100								\$ 2,005,100	Infrastructure Development Capital Reserve	
Road Construction - TWP 824 Between RR 95 & RR 100	\$ 650,000								\$ 650,000	Infrastructure Development Capital Reserve	
Sergeant Creek Slide - RR 135	\$ 270,000			\$ 135,000					\$ 135,000	Infrastructure Development Capital Reserve	
Henderson Slide - RR 131 Construction	\$ 1,700,582								\$ 1,700,582	Infrastructure Development Capital Reserve	
Spirit Ridge Road Slide - RR 72	\$ 120,000			\$ 60,000					\$ 60,000	Infrastructure Development Capital Reserve	
Bonanza Drainage Ditch	\$ 70,000								\$ 70,000	Infrastructure Development Capital Reserve	
Replacement Tri-Axle Gravel Belly Dump Trailer - T36SH	\$ 105,000	\$ 10,000							\$ 95,000	Mobile Equipment Capital Reserve	Replacement Plan
Replacement Tri-Axle Gravel Belly Dump Trailer - T37SH	\$ 65,000	\$ 10,000							\$ 55,000	Mobile Equipment Capital Reserve	Replacement Plan
Replacement Gravel Haul Super B Lead & Pup - T49SH & T50SH	\$ 105,000	\$ 20,000							\$ 85,000	Mobile Equipment Capital Reserve	Replacement Plan
Replacement Peterbuilt SH50	\$ 163,000	\$ 10,000							\$ 153,000	Mobile Equipment Capital Reserve	Replacement Plan
Replacement of 1997 Volvo L90C - L9705	\$ 350,000	\$ 15,000							\$ 335,000	Mobile Equipment Capital Reserve	
Loader Fork Attachments - 2007 Volvo - SHL3	\$ 15,000								\$ 15,000	Mobile Equipment Capital Reserve	
Replacement of Case Backhoe w/Skid Steer - B9707	\$ 98,000	\$ 10,000							\$ 88,000	Mobile Equipment Capital Reserve	
Front Plow & Small Sander - SH46	\$ 32,000								\$ 32,000	Mobile Equipment Capital Reserve	
New Pickup Truck - Foreman	\$ 40,000								\$ 40,000	Mobile Equipment Capital Reserve	
<b>Total</b>	<b>\$ 14,019,237</b>	<b>\$ 75,000</b>	<b>\$ 2,904,000</b>	<b>\$ 435,500</b>	<b>\$ 122,718</b>	<b>\$ -</b>	<b>\$ 559,212</b>	<b>\$ -</b>	<b>\$ 9,922,807</b>		

#### WATER

Reservoir & WTP Improvements - Bonanza *	\$ 276,655								\$ 276,655	Rural Water Capital Reserve	
Concrete around Bonanza WTP *	\$ 40,000								\$ 40,000	Rural Water Capital Reserve	
Concrete around Ksituan WTP and truckfill *	\$ 40,000								\$ 40,000	Rural Water Capital Reserve	
Cement Pad for Truck Fill Ksituan *	\$ 210,000								\$ 210,000	Rural Water Capital Reserve	
WTP Upgrade and Clear Well Expansion - Woking *	\$ 1,927,997						\$ 988,997		\$ 939,000	Environmental Services Capital Reserve	
Savanna Water Project *	\$ 11,959,203					\$ 2,146,524			\$ 9,812,679	Rural Water Capital Reserve	
Rural Potable Waterline - Baytree to Bonanza Project *	\$ 3,381,446					\$ 201,888			\$ 3,179,558	Rural Water Capital Reserve	
Line Locator - Rural Water	\$ 8,990								\$ 8,990	Environmental Services Capital Reserve	
Reserve Reservoir Upgrade - Woking	\$ 30,000								\$ 30,000	Environmental Services Capital Reserve	
New Vehicle - Savanna Water Treatment Plant	\$ 40,000								\$ 40,000	General Capital Reserve	
Lift Station Arm - Bonanza Wet Well	\$ 10,000								\$ 10,000	Environmental Services Capital Reserve	
<b>Total</b>	<b>\$ 17,924,291</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,348,412</b>	<b>\$ 988,997</b>	<b>\$ -</b>	<b>\$ 14,586,882</b>		

#### COMMUNITY/RECREATION

Peace River Boat Launch/Cotillion-Hilltop Park Expansions *	\$ 20,075								\$ 20,075	New County Facilities Capital Reserve	
Cotillion Park - Power Line *	\$ 350,000								\$ 350,000	New County Facilities Capital Reserve	
Rim Rocks Project	\$ 50,000								\$ 50,000	New County Facilities Capital Reserve	

Project Description	Project Cost	Proceeds from Sale of Asset	STIP	DRP	Federal Gas Tax Fund	MSI Grant	Other Grant or Funding	Internal Funding		Notes
								Municipal Levy	Restricted Surplus (Reserves)	
Boat Launch Design, Survey, Site Acquisition & Permitting	\$ 120,000							\$ 120,000		New County Facilities Capital Reserve
Cotillion Park Expansion - Detailed Design	\$ 120,000							\$ 120,000		New County Facilities Capital Reserve
Hilltop Lake Park Expansion - Detailed Design	\$ 120,000							\$ 120,000		New County Facilities Capital Reserve
Cotillion Playground Fall Protection	\$ 17,000							\$ 17,000		New County Facilities Capital Reserve
<b>Total</b>	<b>\$ 797,075</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 797,075</b>	

**SOLID WASTE/WASTE WATER**

Waste Water Lagoons (engineering) *	\$ 79,812							\$ 79,812		Environmental Services Capital Reserve
Bonanza Wastewater Lagoon Project	\$ 233,000							\$ 233,000		Rural Water Capital Reserve
Savanna Wastewater Lagoon Project	\$ 647,000							\$ 647,000		Rural Water Capital Reserve
Gundy Transfer Station Improvements *	\$ 96,070				\$ 53,788			\$ 42,282		Environmental Services Capital Reserve
Sanitary Waste Water Lift Station Upgrade - Woking *	\$ 90,479						\$ -	\$ 90,479		Environmental Services Capital Reserve
Blueberry Landfill (construction) *	\$ 2,200,000							\$ 2,200,000		Environmental Services Capital Reserve
Blueberry Landfill (engineering) *	\$ 122,074							\$ 122,074		Environmental Services Capital Reserve
Sea Cans - Bonanza & Blueberry Transfer Stations	\$ 12,000							\$ 12,000		Environmental Services Capital Reserve
Ride-On Lawn Mower - Bonanza Transfer Station	\$ 5,000							\$ 5,000		Mobile Equipment Capital Reserve
New Pickup Truck - Transfer Station	\$ 40,000							\$ 40,000		Mobile Equipment Capital Reserve
Tire Storage - Gundy Transfer Station	\$ 30,000						\$ 30,000	\$ -		Covered by grant
Take it or Leave it Shed - Bonanza	\$ 5,000							\$ 5,000		Environmental Services Capital Reserve
<b>Total</b>	<b>\$ 3,560,435</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 53,788</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 3,476,647</b>	

**AGRICULTURE**

Rural Development Bay (2 year project) - Construction Blueprints	\$ 25,000							\$ 25,000		New County Facilities Capital Reserve
Skid Steer Mower Header	\$ 7,500							\$ 7,500		Mobile Equipment Capital Reserve
Roller Crimper	\$ 25,000							\$ 25,000		Mobile Equipment Capital Reserve
<b>Total</b>	<b>\$ 57,500</b>	<b>\$ -</b>	<b>\$ 57,500</b>							

**UTILITY COMMUNICATIONS NETWORK**

Generator Setup - Iverson Lake Tower	\$ 25,000							\$ 25,000		Utilities Communications Network Capital Reserve
<b>Total</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 25,000</b>							

**TOTALS** \$ 41,085,967 \$ 75,000 \$ 2,904,000 \$ 435,500 \$ 176,506 \$ 2,348,412 \$ 1,578,209 \$ - \$ 33,568,339

Capital projects composed of:  
 \*2018 carryforwards to 2019 \$ 26,886,819 \$ 20,000,000  
 New capital projects for 2019 \$ 14,199,148 \$ 12,067,000

## 2019 Budget Cash Flow Requirement

Operating Cash Requirements:			
Operating costs	\$	35,281,487	"4"
Less:			
Other operating revenue	\$	(5,182,149)	
Transfers from reserves for operating	\$	(7,266,470)	"1"
<b>Tax Levy - Operations</b>	<b>\$</b>	<b>22,832,868</b>	<b>"A"</b>

Capital Cash Requirements:			
Capital costs - new projects	\$	14,199,148	"5"
Capital costs - carry forward projects	\$	26,886,819	
Less:			
Capital grants	\$	(7,442,627)	
Other capital revenue sources	\$	(75,000)	
Prior year capital revenue sources	\$	(108,000)	
Contributions from capital (restricted) reserves (carry forwards)	\$	(20,900,659)	"2"
Contributions from capital reserves (new projects - per policy definition or motion)	\$	(12,667,680)	"2"
Reduced contributions - prior year sale of assets	\$	108,000	"2"
<b>Tax Levy - Capital</b>	<b>\$</b>	<b>-</b>	<b>"B"</b>

**Minimum Tax Levy Required** \$ 22,832,868

**Municipal Tax Revenue** \$ 33,057,265

**Surplus/(Deficit)** \$ 10,224,397

<b>Tax Levy - Contributions to Reserves</b>	\$	10,224,397	"C" & "3"
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<b>Total Tax Levy (A+B+C)</b>	\$	33,057,265	
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**Net Draw on Restricted Surplus Accounts (1+2-3)** \$ 30,502,413

<b>Restricted Surplus (Reserves) beginning</b>	\$	75,233,652
<b>Restricted Surplus (Reserves) ending</b>	\$	44,731,240
<b>Net Reserve Change</b>	\$	30,502,411

<b>Total Budgeted Operating and Capital Costs (excluding non-cash items)</b>	\$	49,480,635	"4" + "5"
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**2018 Assessment & 2019 Tax Revenues**

Assessment Divisions	Assessment Codes	Assessment Description	2017 Assessment			2018 Assessment				
			Land	Improvements	Total Assessed Value	Estimated Percent Change	Land	Estimated Percent Change	Improvements	Total Projected Assessed Value
M01-Farm	F	Farm Land	49,173,040		49,173,040	-0.02%	49,161,110			49,161,110
M01-Farm	FM	Farm Grazing Lease	734,480		734,480	-0.54%	730,490			730,490
M01-Farm	E	Farm Grazing Reserve	368,180		368,180	0.00%	368,180			368,180
M02-Residential	RN	Residential Improvements	29,736,540	83,294,910	113,031,450	9.02%	32,419,480	5.53%	87,901,670	120,321,150
M02-Residential	VN	Vacant Residential	1,355,120		1,355,120	26.10%	1,708,800			1,708,800
M02-Residential	QR	GIL Provincial Residential	27,310	143,510	170,820	37.13%	37,450	0.94%	144,860	182,310
M03-Non Residential	BA	GIL Federal Commercial	3,770	22,610	26,380	0.00%	3,770	-5.26%	21,420	25,190
M03-Non Residential	CM	Railroad		440,680	440,680			2.96%	453,740	453,740
M03-Non Residential	CN	Commercial	1,986,990	8,281,780	10,268,770	9.28%	2,171,390	38.24%	11,448,700	13,620,090
M03-Non Residential	II	Industrial Building & Structures		121,375,970	121,375,970			8.41%	131,583,460	131,583,460
M03-Non Residential	IN	Industrial Land	14,263,240	448,980	14,712,220	-75.69%	3,467,750	-100.00%		3,467,750
M03-Non Residential	QA	GIL Provincial Commercial	4,080	27,380	31,460	691.18%	32,280	1476.11%	431,540	463,820
M03-Non Residential	IE	Industrial Machinery & Equip		909,483,870	909,483,870			5.79%	962,174,820	962,174,820
M04-Linear	G	Telephone		4,226,290	4,226,290			5.14%	4,443,450	4,443,450
M04-Linear	PE	Electric		17,967,020	17,967,020			4.01%	18,687,400	18,687,400
M04-Linear	PL-P	Pipelines		541,140,340	541,140,340			7.25%	580,399,080	580,399,080
M04-Linear	PL-W	Wells		741,178,720	741,178,720			10.38%	818,112,000	818,112,000
M04-Linear	PG	Co-generation		16,467,580	16,467,580			2.44%	16,869,210	16,869,210
			<b>97,652,750</b>	<b>2,444,499,640</b>	<b>2,542,152,390</b>		<b>90,100,700</b>		<b>2,632,671,350</b>	<b>2,722,772,050</b>

Assessment Values	2017 Assessment			
	Description	Land	Improvements	Total
	Farm Land Properties	50,275,700	0	50,275,700
	Residential Properties	31,118,970	83,438,420	114,557,390
	Non-Residential Properties	16,258,080	130,597,400	146,855,480
	Machinery & Equipment	0	909,483,870	909,483,870
	Power & Pipeline Properties	0	1,320,979,950	1,320,979,950
	<b>Totals</b>	<b>97,652,750</b>	<b>2,444,499,640</b>	<b>2,542,152,390</b>

2018 Assessment		
Land	Improvements	Total
50,259,780	0	50,259,780
34,165,730	88,046,530	122,212,260
5,675,190	143,938,860	149,614,050
0	962,174,820	962,174,820
0	1,438,511,140	1,438,511,140
<b>90,100,700</b>	<b>2,632,671,350</b>	<b>2,722,772,050</b>

Taxation Revenues	2018 Tax Revenues			
	Description	Land	Improvements	Total
	Farm Land Properties	\$424,955.35	\$0.00	\$424,955.35
	Residential Properties	\$120,341.72	\$322,668.89	\$443,010.61
	Non-Residential Properties	\$204,851.81	\$1,645,527.24	\$1,850,379.05
	Machinery & Equipment	\$0.00	\$11,459,496.76	\$11,459,496.76
	Power & Pipeline Properties	\$0.00	\$16,644,347.37	\$16,644,347.37
	<b>Totals</b>	<b>\$750,148.89</b>	<b>\$30,072,040.26</b>	<b>\$30,822,189.14</b>

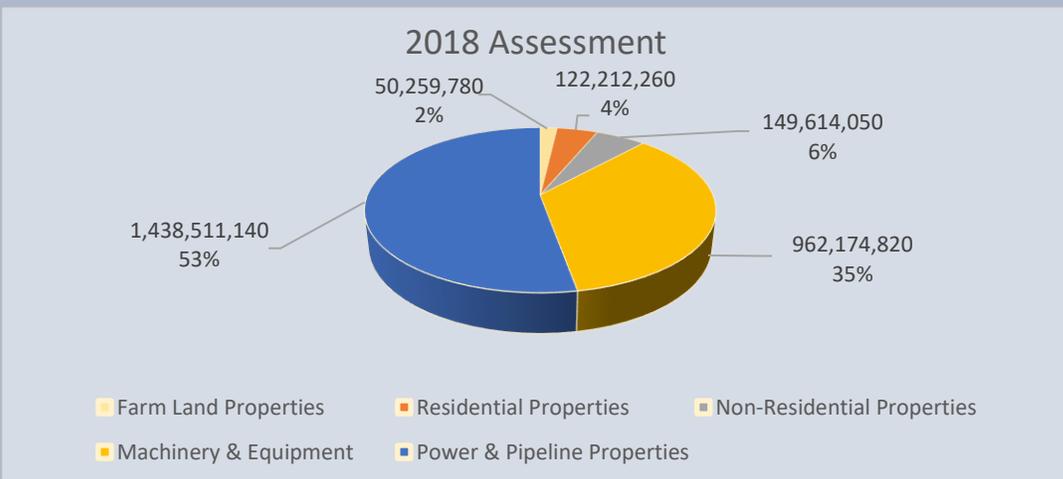
2019 Tax Revenues		
Land	Improvements	Total
\$424,820.79	\$0.00	\$424,820.79
\$132,124.00	\$340,489.14	\$472,613.14
\$71,507.39	\$1,813,629.64	\$1,885,137.03
\$0.00	\$12,123,402.73	\$12,123,402.73
\$0.00	\$18,125,240.36	\$18,125,240.36
<b>\$628,452.19</b>	<b>\$32,402,761.87</b>	<b>\$33,031,214.06</b>

<b>(\$121,696.70)</b>	<b>\$2,330,721.61</b>	<b>\$2,209,024.91</b>
Change in Taxation Revenues		

Minimum tax of approximately \$26,050 not reflected **Added to budget**

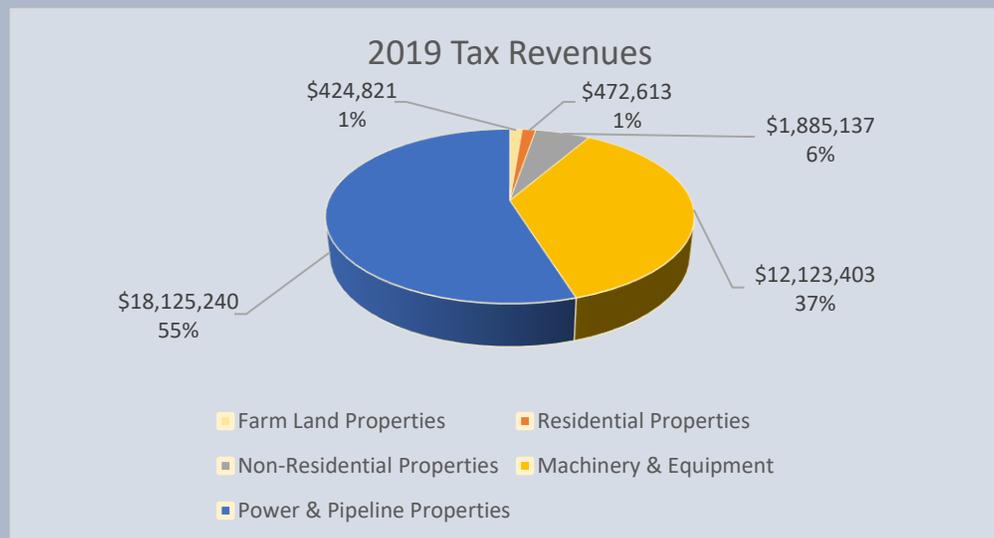
## 2017 - 2018 ASSESSMENT COMPARISON

The assessment changes from 2017 to 2018 are accounted for primarily due to increases in linear and industrial machinery and equipment.



## 2018 - 2019 TAXATION REVENUE COMPARISON

The tax revenue changes from 2018 - 2019 are primarily due to increases in linear and industrial machinery and equipment.



## 2019 Saddle Hills County Restricted Surplus Reserves

	2018 Year-End Balance	2019 Projects (Includes Carryovers)	2019 Funding From Operating	2019 Funding to Operating	2019 Reserve Transfers	Funding From Other Sources	Interest Revenue	Projected 2019 Ending Balance	Net Change
<b>Operating Reserves:</b>									
Operating Fund	\$ 205,855			\$ (941,005)	\$ 1,074,000			\$ 338,850	\$ 132,995
Operating Fund Carryover	\$ 278,401			\$ (278,401)				\$ 0	\$ (278,401)
Grant Program Carryover	\$ 600,713			\$ (600,713)				\$ 0	\$ (600,713)
Community Facility	\$ 61							\$ 61	\$ -
Gravel Usage	\$ 1,550,169			\$ (750,000)				\$ 800,169	\$ (750,000)
<b>Capital Reserves:</b>									
Computer & Information Technology *	\$ 689,901	\$ (294,000)	\$ 229,924	\$ (245,850)			\$ 9,836	\$ 389,811	\$ (300,090)
New County Facilities	\$ 1,147,526	\$ (3,867,711)			\$ 3,024,500		\$ 7,878	\$ 312,193	\$ (835,333)
Mobile Equipment *	\$ 4,469,686	\$ (1,231,500)	\$ 1,328,727			\$ 183,000	\$ 122,962	\$ 4,872,874	\$ 403,189
Emergency Command Centre	\$ 736,687						\$ 19,071	\$ 755,757	\$ 19,071
Infrastructure Development	\$ 8,301,623	\$ (8,559,689)		\$ (1,000,000)	\$ (454,500)	\$ 2,449,431	\$ 19,075	\$ 755,941	\$ (7,545,683)
Paving Project	\$ 696,686				\$ (250,000)		\$ 11,563	\$ 458,250	\$ (238,437)
Environmental Services	\$ 3,289,303	\$ (4,612,422)			\$ 550,000	\$ 1,072,785	\$ 7,757	\$ 307,423	\$ (2,981,880)
Current County Facilities *	\$ 4,624,132	\$ (824,916)	\$ 885,628				\$ 121,277	\$ 4,806,121	\$ 181,989
General Capital	\$ 2,991,039	\$ (275,600)	\$ 2,170,575		\$ 56,000		\$ 127,935	\$ 5,069,949	\$ 2,078,910
Paving Overlay *	\$ 13,406,890		\$ 2,041,250		\$ (700,000)		\$ 381,787	\$ 15,129,927	\$ 1,723,037
Municipal Development	\$ 4,804						\$ 124	\$ 4,929	\$ 124
Rural Water	\$ 16,490,313	\$ (16,787,305)	\$ 968,293		\$ (503,560)	\$ 2,348,412	\$ 65,136	\$ 2,581,290	\$ (13,909,024)
Well Drilling Equipment Tax	\$ 14,426,558	\$ (4,427,824)	\$ 1,500,000	\$ (3,413,000)	\$ (2,000,000)	\$ 1,572,000	\$ 198,237	\$ 7,855,970	\$ (6,570,588)
Utility Communications Network	\$ 783,523	\$ (25,000)			\$ (750,000)		\$ 221	\$ 8,744	\$ (774,779)
Community Development	\$ 133,396				\$ (46,440)		\$ 2,251	\$ 89,207	\$ (44,189)
G5 Clinic	\$ 406,385	\$ (180,000)		\$ (37,500)			\$ 4,890	\$ 193,775	\$ (212,610)
<b>Total:</b>	<b>\$ 75,233,652</b>	<b>\$ (41,085,967)</b>	<b>\$ 9,124,397</b>	<b>\$ (7,266,469)</b>	<b>\$ -</b>	<b>\$ 7,625,628</b>	<b>\$ 1,100,000</b>	<b>\$ 44,731,240</b>	<b>\$ (30,502,411)</b>

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\* Represents Reserves Supported By Replacement Schedules

\*\* Includes 2018 Carryforwards to 2019 - total of \$26,886,819

## 10 Year Capital Plan - Replacement Schedules

Project Description	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
<b>ADMINISTRATION</b>										
Tahoe	\$ 50,000							\$ 55,000		
Custom Parade Trailer									\$ 16,000	
Durango						\$ 50,000				
F-150						\$ 50,000				
<b>ASSESSMENT</b>										
Chev Silverado			\$ 45,000							\$ 50,000
Jeep						\$ 50,000				
<b>PROTECTIVE SERVICES</b>										
Ford F-250 Longbox										
F-550		\$ 225,000								
Freightliner FL-80		\$ 335,000								
F-550			\$ 225,000							
Freightliner FL-80			\$ 335,000							
F-550 ****					\$ 265,000					
F-550 ****					\$ 265,000					
F-550 ****					\$ 265,000					
Freightliner M2					\$ 335,000					
Freightliner M2-106							\$ 335,000			
Freightliner M2-106							\$ 335,000			
Hydraulic Rescue Tool										
Hydraulic Rescue Tool										
Hydraulic Rescue Tool										
Freightliner M-106										
Freightliner M-106										
Self-Contained Breathing Apparatus	\$ 57,600	\$ 57,600	\$ 57,600	\$ 57,600	\$ 57,600					
Breathing Compressor								\$ 42,500		
Ford F-150					\$ 50,000					
Chev 1500			\$ 50,000							\$ 55,000
<b>ENFORCEMENT</b>										
Chevrolet Tahoe		\$ 73,597					\$ 80,000			
<b>SAFETY</b>										
Dodge Ram 2500				\$ 50,000						
Porta Count Fit Tester										

Project Description	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
<b>INFORMATION TECHNOLOGY</b>										
PowerEdge R530 SRV HostA										
PowerEdge R320 SRV HostB	\$ 100,000				\$ 100,000				\$ 100,000	
New Server SRVHOST0				\$ 45,000					\$ 45,000	
Offsite Back-Up System			\$ 20,000						\$ 20,000	
PowerEdge R620	\$ 25,000						\$ 25,000			
GPS Handheld (x2) Trimble Geo7x	\$ 25,000					\$ 25,000				
HP5500PS Plotter 42"/Scanner		\$ 20,000						\$ 20,000		
Security & Alarm System County Complex						\$ 45,000				
Security & Alarm System Bonanza WTP				\$ 15,000						
Security & Alarm System Ksituan WTP				\$ 15,000						
Toshiba 5560CSaddleStitcher		\$ 15,000					\$ 15,000			
Toshiba 5560CStandard		\$ 15,000					\$ 15,000			
Toshiba Estudio4540c						\$ 15,000				
Smart Board 8070i LCD							\$ 25,000			
Panasonic Phone System					\$ 100,000					
Audio/Visual Equip incl inst.						\$ 100,000				

<b>ENGINEERING &amp; INFRASTRUCTURE</b>										
Super PAC 540 PC **										
Dodge 3500 **										
Volvo L90C **										
Caterpillar 325 DL **										
Peterbilt ***										\$ 160,000
Triaxle Gravel Trailer ***										\$ 60,000
Triaxle Gravel Trailer ***										\$ 60,000
Gravhaul Super-B Lead ****										\$ 65,000
Gravhaul Super-B Pup ***										\$ 50,000
Chevrolet Silverado 2500	\$ 40,000							\$ 50,000		
Chevrolet Silverado 2500	\$ 40,000							\$ 50,000		
Kenworth	\$ 250,000							\$ 260,000		
Ford F-550 w/Picker			\$ 85,000							
Chev Silverado 2500			\$ 45,000							\$ 50,000
Chev Silverado 2500			\$ 45,000							\$ 50,000
Chev Silverado 2500			\$ 45,000							\$ 50,000
Freightliner 114SD			\$ 250,000							\$ 260,000
F-550 Diesel Flat deck				\$ 80,000						
Silverado 2500 Crew Cab				\$ 50,000						
Silverado 2500 Crew Cab				\$ 50,000						
Silverado 2500 Crew Cab				\$ 50,000						
Silverado 2500 Crew Cab				\$ 50,000						
Hotsy Steamer						\$ 14,000				
Kubota skid steer						\$ 80,000				
Case 580 Super N Backhoe								\$ 115,000		
CAT 950M-2 Loader								\$ 400,000		
Backhoe										
Gravel/Plow Truck						\$ 320,000				

Project Description	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Gravel Pup									\$ 45,000	
Gravel Pup									\$ 45,000	
Gravel Pup									\$ 45,000	
Dodge Truck 2500						\$ 50,000				
Dodge Truck 2500						\$ 50,000				
Cat Grader 160M				\$ 500,000					\$ 525,000	
Cat Grader 140M				\$ 500,000					\$ 525,000	
Cat Grader 160M				\$ 500,000					\$ 525,000	
Cat Grader 140M (snow gate)				\$ 500,000					\$ 525,000	
Cat Grader 140M				\$ 500,000					\$ 525,000	
Cat Grader 140M (wobbly)				\$ 500,000					\$ 525,000	
Cat Grader 140M (wobbly)				\$ 500,000					\$ 525,000	
Freightliner									\$ 175,000	
Freightliner									\$ 210,000	
Freightliner									\$ 175,000	
Brushing Head									\$ 60,000	
Taxem Axle Trailer									\$ 10,000	
Water Tanker									\$ 40,000	
Triaxle Gravel Trailer									\$ 20,000	
Steamer Trailer									\$ 40,000	
Tridem Lowboy									\$ 80,000	
Windrow Eliminator									\$ 30,000	
RR 84 Fourth Creek Paving Overlay *	\$ 2,300,000									
RR 115 Pillsworth Paving Overlay		\$ 4,600,000								
Twp 801 Paving Overlay		\$ 1,725,000								
RR 131 Paving Overlay		\$ 1,437,500								
RR 120 Cotillion Paving Overlay				\$ 5,750,000						
RR 93 Paving Overlay				\$ 4,600,000						

**WATER**

Chev Silverado 2500			\$ 45,000							\$ 50,000
F-150 Crew Cab				\$ 50,000						
F-150 Crew Cab				\$ 50,000						
Silverado 2500 Crew Cab				\$ 50,000						
Dodge Truck 2500						\$ 50,000				
Woking WTP							\$ 2,539,206			

**WASTE WATER**

Sewage Lift Station							\$ 366,803			
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**SOLID WASTE**

Peterbilt Garbage Truck				\$ 300,000						
Honda Side by Side									\$ 12,000	

**DEVELOPMENT/PLANNING**

Tahoe				\$ 50,000						
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Project Description	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
<b>AGRICULTURE</b>										
Chev Silverado 2500	\$ 40,000							\$ 45,000		
Kubota Side by Side	\$ 25,000					\$ 25,000				
Honda TRX500		\$ 8,000								
Chev Silverado 2500			\$ 45,000							\$ 50,000
Grain Bag Roller	\$ 12,000							\$ 12,000		
Silverado 2500 Crew Cab				\$ 50,000						
Cjay Carago Trailer					\$ 14,000					
ABU Flat Deck Trailer					\$ 8,000					
Leon 1000 Scraper							\$ 35,000			
Husqvarna MZT61				\$ 10,000						\$ 10,000
John Deere Select Series X570					\$ 8,000					
Kubota M6								\$ 120,000		
Degelman Rev 100			\$ 25,000							\$ 25,000
Protec Skid Mount Sprayer								\$ 15,000		
1820 Sidearm			\$ 27,000					\$ 27,000		
Ford Expedition					\$ 55,000					
Dodge Truck 2500						\$ 50,000				
Dodge Truck 2500						\$ 50,000				
Dodge Truck 2500						\$ 50,000				
Spray Truck						\$ 120,000				
Quad									\$ 10,000	
Zero Turn Mower						\$ 10,000				
<b>RECREATION</b>										
Playground structure - Cotillion									\$ 93,960	
Homebuilt BBQ trailer						\$ 12,000				
<b>TOTALS:</b>	<b>\$ 2,964,600</b>	<b>\$ 8,511,697</b>	<b>\$ 1,324,600</b>	<b>\$ 14,892,600</b>	<b>\$ 1,522,600</b>	<b>\$ 1,216,000</b>	<b>\$ 3,771,009</b>	<b>\$ 1,211,500</b>	<b>\$ 4,946,960</b>	<b>\$ 1,045,000</b>

\* Deferred from 2019

\*\* Deferred for replacement

\*\*\* Due for replacement in 2019

\*\*\*\* Values under review

## 2019 COUNTY GRANTS

	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Notes
<b>GRANTS TO OTHER GOVERNMENTS</b>					
Rycroft and Spirit River (\$500K each)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	New Agreements 2019-2022
Rycroft CAO Support		\$60,000		\$0	
Spirit River Airport	\$3,400	\$3,400	\$3,400	\$10,000	
G5 Clinic *			\$200,000	\$37,500	Carryover
Government of Alberta (HWY 677E)	\$0	\$3,000,000	\$731,667	\$0	
Seniors Assisted Living Facility				\$1,000,000	Grande Spirit Foundation
CN Culvert				\$50,000	
	<b>\$1,003,400</b>	<b>\$4,063,400</b>	<b>\$1,935,067</b>	<b>\$2,097,500</b>	
<b>RECREATION GRANTS</b>					
Cemetery	\$2,800	\$7,000	\$7,000	\$7,500	
Operating Grants (formerly Operating & Capital)	\$997,200	\$993,000	\$221,916	\$239,596	
Capital Grants **			\$1,253,800	\$2,254,580	
Program & Activity	\$62,000	\$100,000	\$100,000	\$100,000	
Capital Grants Carryover *			\$83,912	\$600,713	Carryover
Grants to others	\$54,490	\$75,000	\$230,000	\$100,000	CIB (\$4,622 included)
	<b>\$1,116,490</b>	<b>\$1,175,000</b>	<b>\$1,896,628</b>	<b>\$3,302,389</b>	
<b>COUNCIL GRANTS</b>					
Bursary	\$3,500	\$21,000	\$21,000	\$21,000	
<b>ASB GRANTS</b>					
Agricultural Grants	\$27,500	\$27,500	\$31,000	\$35,500	
Wild Boar	\$2,000	\$1,000	\$1,000	\$1,000	
VSI	\$55,000	\$55,000	\$56,000	\$56,000	
Livestock Protection	\$10,000	\$15,000	\$10,000	\$9,000	
	<b>\$94,500</b>	<b>\$98,500</b>	<b>\$98,000</b>	<b>\$101,500</b>	
<b>PROTECTIVE SERVICES</b>					
FD/MFR Operating	\$3,000	\$3,000	\$3,000	\$3,000	
Shared Highway Calls	\$9,000	\$9,000	\$5,000	\$5,000	
Technical Search & Rescue (2018-2021)	\$0	\$15,000	\$22,500	\$22,500	
STARS (2019-2021)	\$150,000	\$150,000	\$150,000	\$200,000	
Corporate Clothing - Volunteers			\$16,000	\$16,000	
AED Training/Defibrulators/Courses	\$18,100	\$14,000	\$15,000	\$6,500	
	<b>\$180,100</b>	<b>\$191,000</b>	<b>\$211,500</b>	<b>\$253,000</b>	
<b>COMMUNITY SERVICES</b>					
Library Board (2017-2019)	\$89,640	\$100,000	\$100,000	\$100,000	
FCSS	\$81,365	\$105,826	\$117,448	\$111,448	
Child Care - County Residents	\$78,000	\$85,000	\$95,000	\$95,000	
Cistern program *		\$500,000	\$293,675	\$184,281	Carryover
	<b>\$249,005</b>	<b>\$790,826</b>	<b>\$606,123</b>	<b>\$490,729</b>	
<b>COMMUNICATIONS</b>					
ISP Grant		\$75,000		\$0	
Telus Communication Towers (co-locates) *		\$1,200,000		\$916,005	Carryover
Telus Communication Towers				\$3,413,000	Sites A & D (new), E (colocate)
	<b>\$0</b>	<b>\$1,275,000</b>	<b>\$0</b>	<b>\$4,329,005</b>	
	<b>\$2,646,995</b>	<b>\$7,614,726</b>	<b>\$4,768,318</b>	<b>\$10,595,123</b>	

\* 2018 Carryovers covered by reserves

\$1,738,500

**Total grants from 2019**

**\$8,856,624**

\*\* Includes \$375K each for Fourth Creek Community Association & Gordondale Community Club

## 2019 Capital Grants

Association	Scope	Amount Approved
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### Grants \$25,000 or Less

Alberta Conservation Association *	Purchase and install barricade boulders to line the parking area, install a culvert and gravel the inflow/outflow ditch	\$3,200
Bay Tree Community Park Association	Upgrade park RV sites: strip soil, remove debris, haul shale/gravel to pads, purchase picnic tables, barricade boulders	\$24,900
Blueberry Mountain Goodwill Society	Gravel/shale for RV parking, equipment rental and labor to begin clearing trail system, repair storage shed roof	\$25,000
Central Peace Health and Wellness Coalition *	Purchase two covered tables and benches for the open deck of the Spirit River pool	\$6,500
Spirit River and District Agricultural Society *	Replace auto floor scrubber, replace fluorescent lighting with LED bulbs	\$12,000
Spirit River Settlement Historical Society *	Repairs and maintenance on existing buildings. Upgrade the smithy to working order for demonstrations.	\$2,710
Westmark Farmer's League	Purchase and installation of a furnace condenser, sound system, television and two windows	\$25,000
<b>Total Grants \$25,000 or Less</b>		<b>\$99,310</b>

### Grants Exceeding \$25,000

Bonanza & District Agricultural Society	Light posts, benches, trashcan/ashtray (deck); Fencing - east side of hall; Lights in viewing room; Roll up door - beer gardens; Air conditioning - entrance & kitchen; Renovation - old firehall; Security system	\$107,750
Dunvegan River Rats Society *	Fill in existing boat launch and make a new run of the river low maintenance launch	\$42,500
Fourth Creek Community Association	Building a new main hall, demolishing the old hall. Create outdoor accessible showers, install ten powered camp sites.	\$364,285
Gordondale Community Club	Build a new hall.	\$250,000
Happy Valley Agricultural & Recreation Society	Perimeter fence, Open recreational structure with a concrete floor.	\$80,771
Rycroft Agricultural Society *	Expand existing parking lot, gravel/shale, chairs, food carts, improve wifi capabilities, upgrades to dance studio, gates at entrances	\$35,864
Rycroft Arena Board *	Upgrade the Rycroft arena	\$400,000
Savanna Agricultural Society	Boot racks, picnic tables, arena lighting, gravel/shale, pergola A-frames	\$39,100
Woking Skating Rink Association	Resurface the Woking Skating Arena	\$85,000
<b>Total Grants Exceeding \$25,000</b>		<b>\$1,405,270</b>

<b>Total Capital Grants</b>	<b>\$1,504,580</b>
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\*External Organizations

# 2019 Operating & Cemetery Grants

## Organizations

## Approved Amount

### OPERATING

Bay Tree Community Park Association	\$713
Blueberry Mountain Goodwill Society	\$10,725
Bonanza & District Agricultural Society	\$32,625
Cotillion Butte Recreation Society	\$8,250
Fourth Creek Community Association	\$6,544
Gordondale Community Club	\$5,878
Happy Hour Club of Spirit River *	\$4,000
Happy Valley Ag. & Recreation Club	\$3,825
Royal Canadian Legion Auxilary #72 *	\$4,000
Rycroft Agricultural Society *	\$10,000
Rycroft Municipal Library *	\$3,600
Savanna Agricultural Society	\$59,475
Silver Valley Community Club	\$4,050
Spirit River District Agricultural Society *	\$15,000
Spirit River Municipal Library *	\$900
Spirit River Settlement Historical Society *	\$5,000
Spring Lake Ski Hill Association	\$11,314
Town of Spirit River (Hall,Arena,Curling,Pool) *	\$40,000
Westmark Farmers League	\$6,323
Woking Skating Rink Association	\$1,675
Woking Willing Workers	\$5,700
<b>TOTAL OPERATING GRANTS</b>	<b>\$239,596</b>

### CEMETERY

Alexview Cemetery	\$500
Blueberry Mountain Cemetery	\$500
Briar Ridge Cemetery *	\$500
Gordondale Cemetery	\$500
Greenway Cemetery *	\$500
Gundy-Hays Cemetery	\$500
Hillhaven Cemetery	\$500
Holy Trinity Russian Greek Orthodox Church	\$500
Ksituan Ukranian Catholic Cemetery	\$500
Land of Rest Cemetery	\$500
Northmark Church Cemetery	\$500
Northmark Public Cemetery	\$500
St Peter & Paul Ukranian Orthodox	\$500
Ukranian Baptist Cemetery	\$500
White Mountain Cemetery*	\$500
<b>TOTAL CEMETERY GRANTS</b>	<b>\$7,500</b>

\*External Organizations