



ANNUAL REPORT

2016

For the year ending December 31, 2016

2016 ANNUAL REPORT

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Message from the Reeve



On behalf of Saddle Hills County Council, I am pleased to present the 2016 Annual Report to Saddle Hills County Ratepayers. It is the first annual report Saddle Hills County has ever published and the initiative is driven by our desire to increase accountability and transparency. The report contains:

- An overview of our organization
- A copy of our 2016 audited financial statements
- Highlights of our 2016 activities and our 2017 budget

PROGRESS

Saddle Hills County made major progress on a number of strategic priorities in 2016:

- While roads remain an ongoing challenge in Saddle Hills County, there were some major new investments in graveling, grading, road improvements, reconditioning and rebuilding throughout the County. The highlights included:
 - Approximately 980 kilometres of roads were brought up to a higher level of drivability by gravelling and reshaping
 - Of those, 75 kilometres of deteriorated oil roads were reclaimed and replaced with new gravel and calcium
 - Northmark, Happy Valley and Progress Roads were reconditioned and graveled as well as major reconditioning on Twp. Rd. 822
 - In partnership with Tourmaline Oil Corp. construction began on an 8.5 km road Spirit Ridge Road/Rge. Rd. 72) which will connect the central and south portions of the County
- The County successfully reached an agreement with Alberta Transportation for Mutual Aid, permitting County equipment to provide winter maintenance on the provincial secondary highways within its boundaries, increasing the level of safety and services to our ratepayers and to the general traveling public.
- Work was completed on two new water treatment plants and truck fills which were made ready for use in early 2017.
- The County's initiative to provide better internet service received a significant boost with a service provider co-locating on all nine towers through the County.

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CHANGES

The past year brought some noticeable changes within our organization:

- A new CAO, Joulia Whittleton, was hired and began her employment in July
- The County's administration underwent some restructuring, which resulted in the strengthening of our organization, the streamlining of some processes and in better internal and external communications.
- Our Council established a new Strategic Plan for moving forward for 2017-2019 which provides staff with clear direction and measureable goals.

The progress achieved on our 2016 strategic priorities lays the groundwork for additional improvements in 2017 to our roads, our commitment to provide better access to potable water, better access to internet and mobility services. This, in turn, provides more opportunities for Saddle Hills County residents, business and industry in the years to come.

FINANCIAL STABILITY

Through prudent financial management, the County has remained financially stable and has taken care of its current obligations to ratepayers while retaining opportunities for future councils to meet the challenges and opportunities which present themselves.

CONCLUSION

In conclusion, on behalf of Saddle Hills County, Council and Administration, I sincerely thank our ratepayers, our volunteers, our businesses, and our employees for making Saddle Hills County, a great place to live and work

Alvin Hubert
Reeve
June 20, 2017

Saddle Hills County Council 2016

ALVIN HUBERT
REEVE (WARD 2)



KRISTEN SMITH
DEPUTY REEVE (WARD 3)



CINDY CLARKE
COUNCILLOR (WARD 4)



WILLIS FITZSIMMONS
COUNCILLOR (WARD 5)



LAWRENCE ANDRUCHIW
COUNCILLOR (WARD 6)



JOHN MOEN
COUNCILLOR (WARD 7)



KEN TITFORD
COUNCILLOR (WARD 1)



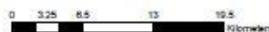
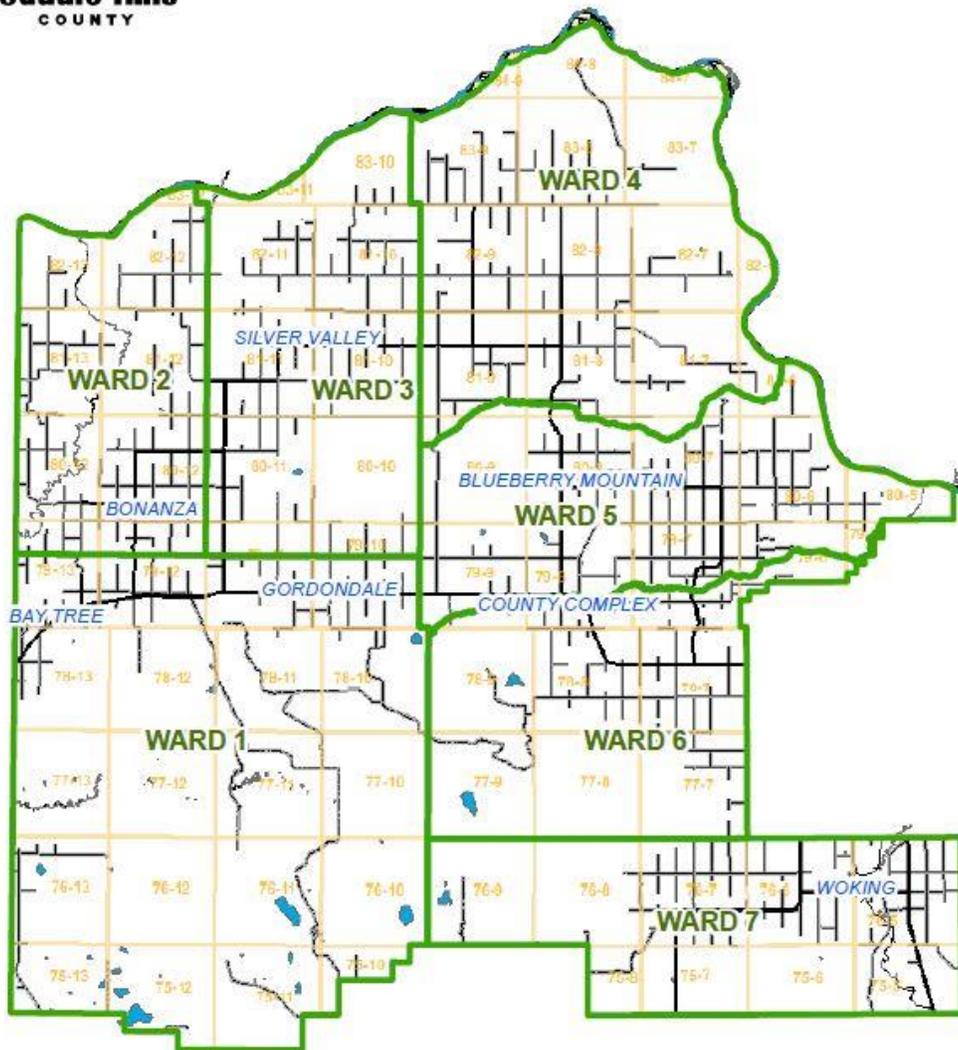
OUR VISION

A thriving rural municipality with: a growing population; safe, active communities; and, a strong, sustainable, diverse economy.

Ward Boundaries



WARD BOUNDARIES



History

Saddle Hills County began as Improvement District (I.D.) No. 134 in April 1, 1945 after the amalgamation of several smaller Improvement Districts. In 1969 it was renumbered I.D. No. 20 and, in 1995 became the Municipal District of Saddle Hills No. 20. On July 1, 1999, its name was changed to Saddle Hills County.

The improvement districts were governed by Alberta Municipal Affairs, with an Improvement District Manager as an employee of Municipal Affairs, who was assisted by an advisory council. This advisory council was elected by the residents of the improvement district.



Grant's Camp - 1926



Bay Tree Store - 1929

When Saddle Hills County became incorporated, the advisory Council became a municipal council with all of the power and privileges that the Municipal Government Act allows. Prior to incorporation, all road infrastructure was administered by Alberta Transportation. After incorporation, the municipality became responsible for all local roads and services. The role of administration changed dramatically after incorporation.

In 1981, Improvement District No. 20, built their first fire hall in Woking, Alberta. Other fire halls followed in the 1980's, with locations in Blueberry Mountain, Happy Valley, Savanna, and Bonanza. Since 1998, Saddle Hills County has promoted a very aggressive firefighting program in order to ensure the safety of all residents and businesses.

DEMOGRAPHICS

Saddle Hills County's population, according to the 2016 census, was 2,225 - down marginally (2.8%) from the figures from the 2011 census.

That population is spread across a land area of 5,838.15 square kilometres, giving Saddle Hills County a population density of 0.4 per square kilometre. Of 978 private dwellings 838 were occupied by current residents.



Saddle Hills County Road - 1964

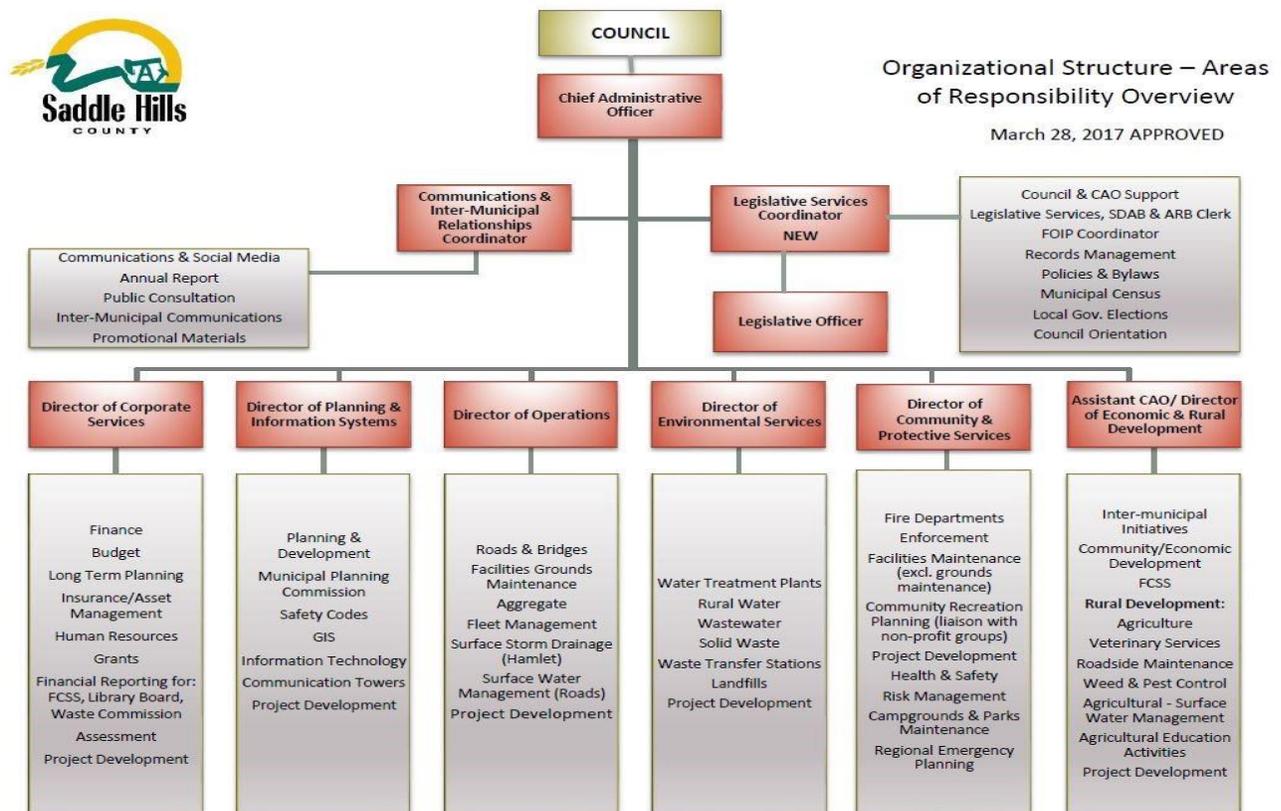
The Organization

Saddle Hills County was incorporated on January 1, 1995 and is governed by Alberta’s Municipal Government Act (MGA). The County provides services and operations as determined by policies, priorities and programs established by the elected Council.

Council is responsible for providing overall governance for our community including establishing municipal service levels, approving the annual budget and local taxation levels. Council has seven members and is headed by the Reeve. The Reeve is the Chief Elected Officer (CEO) and is elected from within Council. It is the Reeve's responsibility to chair all Council meetings and speak on behalf of Council and the community.

Along with its participation on a variety of regional boards and committee, Council appoints a number of local boards and committees to advise and assist it in its governance role.

Council provides direction to its Administration through the Chief Administrative Officer (CAO). The CAO is responsible for the overall administration of the County and for advising and making recommendations to Council on matters concerning the municipality.



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OUR PEOPLE

AGE CHARACTERISTICS	TOTAL	MALE	FEMALE
Number	2,225	1,155	1,065
Average Age	39,9	40.6	39.3
AGE DISTRIBUTION (%)			
0 - 14	20.7	20.8	21.1
15 - 64	63.8	63.2	64.8
65 and over	15.5	16.9	14.6
85 and over	0.7	0.9	0.5

OUR GEOGRAPHY

AREA

Total Area	5,838 km ²		
Farmland (Agricultural District)	2,580 km ²		
Crown Land	3,132 km ²		
Country Residential	1.7 km ²		
Hamlet Commercial	.01 km ²	Industrial .4 km ²	Residential .4 km ²
Rural Commercial	.1 km ²	Industrial 1.2 km ²	

OUR INFRASTRUCTURE

ROADS

Gravel 1800 km Paved 57 km

VEHICLES & EQUIPMENT

Corporate Services (fleet)	4
Planning & Information Services (fleet)	2
Operations (fleet)	13
Operations (equipment)	33
Operations (graders)	7
Environmental Services (fleet)	4
Environmental Services (equipment)	1
Protective Services (fleet)	4
Protective Services (equipment)	16
Economic & Rural Development (fleet)	6
Economic & Rural Development (equipment)	10

WATER TREATMENT PLANTS The County continued to operate its Woking plant and finished construction of two new plants – one at Ksituan and one in Bonanza.

2016 Boards and Committees

GOVERNANCE & LEADERSHIP

- CENTRAL PEACE ASSESSMENT REVIEW BOARD
- POLICY & BYLAW REVIEW COMMITTEE
- STRATEGIC PLANNING COMMITTEE

MUNICIPAL SERVICES

- AUPE NEGOTIATING COMMITTEE
- AGRICULTURAL SERVICE BOARD
- AGRICULTURAL APPEAL COMMITTEE
- CENTRAL PEACE REGIONAL EMERGENCY MANAGEMENT COMMITTEE
- CENTRAL PEACE REGIONAL WASTE MANAGEMENT COMMISSION
- G5 MEDICAL CLINIC COMMITTEE
- GRANDE SPIRIT FOUNDATION
- PEACE LIBRARY SYSTEM BOARD
- SADDLE HILLS COUNTY MUNICIPAL LIBRARY BOARD

ENVIRONMENTAL STEWARDSHIP

- MUNICIPAL PLANNING COMMISSION
- SUBDIVISION & DEVELOPMENT APPEAL BOARD

COMMUNITY DEVELOPMENT

- COMMUNITY DEVELOPMENT ADVISORY COMMITTEE
- OIL & GAS LIAISON COMMITTEE

EXTERNAL

- CENTRAL PEACE HEALTH COUNCIL
- DOCTORS RECRUITMENT & RETENTION COMMITTEE
- FORESTRY ISSUES, WEYERHAEUSER AINSWORTH, CANFOR
- GRANDE PRAIRIE REGIONAL TOURISM ASSOCIATION
- MIGHTY PEACE WATERSHED ALLIANCE
- NORTHERN ALBERTA ELECTED LEADERS
- NORTHERN ALBERTA MAYORS AND REEVES COMMITTEE
- PEACE AIR SHED ZONE ASSOCIATION
- PEACE REGION ECONOMIC DEVELOPMENT ALLIANCE, NORTHWEST TRANSPORTATION ADVISORY COUNCIL
- PEACE VALLEY CONSERVATION, RECREATION & TOURISM SOCIETY
- SENIORS ASSISTED LIVING COMMITTEE
- V.S.I. SERVICE (1980) LTD.
- WATER NORTH COALITION

Inter-municipal Partnerships

G5 CENTRAL PEACE MUNICIPALITIES SIGN MUTUAL DOCUMENT

The G5 Central Peace Municipalities held a special signing ceremony at the Rycroft Community Hall on Thursday, Nov. 3, 2016 at which the Reeves, Mayors and CAOs signed a document referred to as the 'G5 Principles and Protocols.'

While the ceremony was held during a regular meeting of the G5 (which includes: Birch Hills County, the Village of Rycroft, Saddle Hills County, the M.D. of Spirit River (133) and the Town of Spirit River), the event marked an important milestone for the group of municipalities which have been working together for years on matters of regional needs and inter-municipal cooperation.

Among the projects the G5 municipalities are working on, perhaps the most currently prominent project is the Central Peace Health Center project which is under construction in Spirit River and expected to open in 2017.

Saddle Hills County has invested in mutual aid, inter-municipal cost-sharing, protective services and emergency management agreements as well as providing \$500,000 supportive grants to each of the Town of Spirit River and the Village of Rycroft. In 2016 the County provided a variety of administrative services and shared resources to our municipal neighbours.



2016 Financial Statements



INDEPENDENT AUDITORS' REPORT

To the Reeve and Council of Saddle Hills County

We have audited the accompanying financial statements of Saddle Hills County (the "County"), which comprise the statement of financial position as at December 31, 2016, and the statements of operations, change in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Saddle Hills County as at December 31, 2016, and the results of its operations, change in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.



Edmonton, Alberta
April 25, 2017

Hawkings Epp Dumont LLP
Chartered Accountants

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MANAGEMENT'S RESPONSIBILITY FOR CONSOLIDATED FINANCIAL STATEMENTS

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgements and estimates in accordance with Canadian public sector accounting standards. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgement is required.

In discharging its responsibility for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded, and financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The elected Mayor and Council of the Saddle Hills County are composed entirely of individuals who are neither administration nor employees of the Town. The Mayor and Council have the responsibility of meeting with management and the external auditors to discuss the internal controls over the financial reporting process, auditing matters, and financial reporting issues. The Mayor and Council are also responsible for the appointment of the Town's external auditors.

Hawkings Epp Dumont LLP, an independent firm of Chartered Accountants, is appointed by Council to audit the consolidated financial statements and to report directly to them. The external auditors have full and free access to and meet periodically and separately with both the Mayor and Council and management to discuss their audit findings.

Joulia Whittledon, Chief Administrative Officer

Cary Merritt, Director of Corporate Services

April 25, 2017

The accompanying notes are an integral part of these financial statements.

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2016 ANNUAL REPORT

SADDLE HILLS COUNTY
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2016

	<u>2016</u>	<u>2015</u>
FINANCIAL ASSETS		
Cash and cash equivalents (Note 2)	\$ 16,718,608	\$ 31,993,338
Accounts receivable (Note 3)	5,475,877	6,452,524
Long-term investments (Note 4)	<u>60,704,321</u>	<u>54,631,557</u>
	<u>82,898,806</u>	<u>93,077,419</u>
LIABILITIES		
Accounts payable and accrued liabilities (Note 5)	5,922,763	14,697,340
Deferred revenue (Note 6)	375,598	305,414
Landfill closure and post-closure costs (Note 7)	<u>5,160,268</u>	<u>533,475</u>
	<u>11,458,629</u>	<u>15,536,229</u>
NET FINANCIAL ASSETS	<u>71,440,177</u>	<u>77,541,190</u>
NON-FINANCIAL ASSETS		
Inventory for consumption (Note 8)	936,753	1,181,475
Prepaid expenses	120,802	113,717
Tangible capital assets (Schedule 2)	<u>110,867,198</u>	<u>98,890,304</u>
	<u>111,924,753</u>	<u>100,185,496</u>
ACCUMULATED SURPLUS (Schedule 1, Note 9)	<u>\$ 183,364,930</u>	<u>\$ 177,726,686</u>
CONTINGENCIES (Note 12)		
 ON BEHALF OF COUNTY COUNCIL:		
	Reeve	
	Chief Administrative Officer	

The accompanying notes are an integral part of these financial statements.

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2016 ANNUAL REPORT

SADDLE HILLS COUNTY
CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE YEAR ENDED DECEMBER 31, 2016

	Budget 2016 (Note 20)	Actual 2016	Actual 2015
Revenue			
Net taxes for general municipal purposes (Schedule 3)	\$ 30,251,468	\$ 30,035,251	\$ 29,664,353
Return on investments	516,500	1,550,787	1,649,352
Other	2,196,400	1,492,186	294,040
Oil well drilling equipment tax	500,000	1,116,999	2,273,383
Government transfers (Schedule 4)	279,951	285,520	278,201
User fees and sale of goods	275,150	194,926	301,557
Penalties and costs on taxes	<u>50,000</u>	<u>176,239</u>	<u>118,004</u>
	<u>34,069,469</u>	<u>34,851,908</u>	<u>34,578,890</u>
Expenses			
Road and bridge projects	21,615,772	14,254,849	20,116,531
Waste management (Note 7)	643,163	5,418,643	654,161
Administrative	3,403,688	3,275,896	3,231,199
Recreation and culture	1,678,733	2,581,445	1,044,786
Legislative	1,801,369	2,051,325	1,405,831
Agriculture and land development	2,184,602	1,685,196	1,485,302
Protective services	2,225,177	1,014,857	1,259,385
Common services	994,752	807,841	438,333
Water and wastewater	425,451	646,155	337,660
Family and community support services	81,365	70,155	82,124
Contingency	<u>493,811</u>	<u>-</u>	<u>-</u>
	<u>35,547,883</u>	<u>31,806,362</u>	<u>30,055,312</u>
Excess of Revenue (Deficiency) over Expenses Before Other Items	<u>(1,478,414)</u>	<u>3,045,546</u>	<u>4,523,578</u>
Other Items			
Government transfers for capital (Schedule 4)	1,483,000	2,788,795	3,068,544
Gain (loss) on disposal of tangible capital assets	<u>-</u>	<u>(196,097)</u>	<u>(35,921)</u>
	<u>1,483,000</u>	<u>2,592,698</u>	<u>3,032,623</u>
Excess of Revenue over Expenses	<u>\$ 4,586</u>	<u>5,638,244</u>	<u>7,556,201</u>
Accumulated Surplus, Beginning of Year		<u>177,726,686</u>	<u>170,170,485</u>
Accumulated Surplus, End of Year		<u>\$183,364,930</u>	<u>\$177,726,686</u>

The accompanying notes are an integral part of these financial statements.

5.

2016 ANNUAL REPORT

SADDLE HILLS COUNTY

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS

FOR THE YEAR ENDED DECEMBER 31, 2016

	<u>2016</u>	<u>2015</u>
Excess of Revenue over Expenses	\$ <u>5,638,244</u>	\$ <u>7,556,201</u>
Acquisition of tangible capital assets	(16,127,005)	(11,428,401)
Proceeds on disposal of tangible capital assets	88,191	251,958
Amortization of tangible capital assets	3,865,823	3,748,007
Loss (gain) on sale of tangible capital assets	<u>196,097</u>	<u>35,921</u>
	<u>(11,976,894)</u>	<u>(7,392,515)</u>
Use (acquisition) of supplies inventories	244,722	(574,420)
Use (acquisition) of other assets	<u>(7,085)</u>	<u>36,439</u>
	<u>237,637</u>	<u>(537,981)</u>
Increase (Decrease) In Net Financial Assets	(6,101,013)	(374,295)
Net Financial Assets, Beginning of Year	<u>77,541,190</u>	<u>77,915,485</u>
Net Financial Assets, End of Year	<u>\$ 71,440,177</u>	<u>\$ 77,541,190</u>

The accompanying notes are an integral part of these financial statements.

6.

2016 ANNUAL REPORT

SADDLE HILLS COUNTY
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2016

	<u>2016</u>	<u>2015</u>
Operating Activities		
Cash from operations		
Excess of revenue over expenditures	\$ 5,638,244	\$ 7,556,201
Amortization	3,865,823	3,748,007
Loss (gain) on disposal of tangible capital assets	<u>196,097</u>	<u>35,921</u>
	<u>9,700,164</u>	<u>11,340,129</u>
Change in non-cash working capital balances related to operations:		
Accounts receivable	976,647	1,281,837
Inventory for consumption	244,722	(574,420)
Prepaid expenses	(7,085)	36,439
Accounts payable and accrued liabilities	(8,774,577)	12,328,496
Deferred revenue	70,184	165,414
Deposit liabilities	4,626,793	5,961
Provision for landfill closure and post-closure (Note 7)	<u>4,626,793</u>	<u>5,961</u>
	<u>(2,863,316)</u>	<u>13,243,727</u>
	<u>6,836,848</u>	<u>24,583,856</u>
Capital Activities		
Acquisition of tangible capital assets	(16,127,005)	(11,428,401)
Proceeds on sale of tangible capital assets	<u>88,191</u>	<u>251,958</u>
	<u>(16,038,814)</u>	<u>(11,176,443)</u>
Investing Activities		
Proceeds on sale of long-term investments	13,759,491	9,314,242
Purchase of long-term investments	<u>(19,832,255)</u>	<u>(12,404,489)</u>
	<u>(6,072,764)</u>	<u>(3,090,247)</u>
Change in Cash and Cash Equivalents for the Year	(15,274,730)	10,317,166
Cash and Cash Equivalents (Note 2), Beginning of Year	<u>31,993,338</u>	<u>21,676,172</u>
Cash and Cash Equivalents (Note 2), End of Year	<u>\$ 16,718,608</u>	<u>\$ 31,993,338</u>

The accompanying notes are an integral part of these financial statements.

7.

2016 ANNUAL REPORT

SADDLE HILLS COUNTY
SCHEDULE OF CHANGES IN ACCUMULATED SURPLUS **SCHEDULE 1**
FOR THE YEAR ENDED DECEMBER 31, 2016

	Equity in Tangible Capital Assets	Restricted	Unrestricted	Total
Balance, Beginning of Year	\$ 98,890,304	\$ 78,836,382	\$ -	\$177,726,686
Excess of Revenue over Expenses	-	-	5,638,244	5,638,244
Unrestricted funds designated for future use	-	(6,338,650)	6,338,650	-
Disposal of tangible capital assets, net book value	(284,288)	-	284,288	-
Current year funds used for tangible capital assets additions	16,127,005	-	(16,127,005)	-
Annual amortization expense	<u>(3,865,823)</u>	<u>-</u>	<u>3,865,823</u>	<u>-</u>
Balance, End of Year	<u>\$110,867,198</u>	<u>\$ 72,497,732</u>	<u>\$ -</u>	<u>\$183,364,930</u>

FOR THE YEAR ENDED DECEMBER 31, 2015

	Equity in Tangible Capital Assets	Restricted	Unrestricted	Total
Balance, Beginning of Year	\$ 91,497,789	\$ 78,672,696	\$ -	\$170,170,485
Excess of Revenue over Expenses	-	-	7,556,201	7,556,201
Unrestricted funds designated for future use	-	163,686	(163,686)	-
Disposal of tangible capital assets	(287,879)	-	287,879	-
Current year funds used for tangible capital assets additions	11,428,401	-	(11,428,401)	-
Annual amortization expense	<u>(3,748,007)</u>	<u>-</u>	<u>3,748,007</u>	<u>-</u>
Balance, End of Year	<u>\$ 98,890,304</u>	<u>\$ 78,836,382</u>	<u>\$ -</u>	<u>\$177,726,686</u>

The accompanying notes are an integral part of these financial statements.

8.

2016 ANNUAL REPORT

SADDLE HILLS COUNTY
SCHEDULE OF TANGIBLE CAPITAL ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2016

SCHEDULE 2

	<u>Land</u>	<u>Land Improvements</u>	<u>Buildings</u>	<u>Engineered Structures</u>	<u>Machinery and Equipment</u>	<u>Vehicles</u>	<u>2016</u>	<u>2015</u>
COST:								
Balance, Beginning of Year	\$ 1,316,306	\$ 1,906,077	\$ 15,942,788	\$ 116,614,686	\$ 10,789,441	\$ 933,691	\$ 147,483,000	\$ 136,874,332
Acquisition of tangible capital assets	6,188	503,162	1,559,736	12,438,562	1,055,407	563,950	16,127,005	11,428,401
Disposal of tangible capital assets	(24,414)	(46,229)	-	-	(523,584)	-	(594,227)	(819,733)
Transfers	22,960	(22,960)	-	-	-	-	-	-
Balance, End of Year	<u>1,321,040</u>	<u>2,340,050</u>	<u>17,502,525</u>	<u>129,053,258</u>	<u>11,301,264</u>	<u>1,497,641</u>	<u>163,015,778</u>	<u>147,483,000</u>
ACCUMULATED AMORTIZATION:								
Balance, Beginning of Year	-	378,614	1,153,680	40,656,943	5,921,962	481,497	48,592,696	45,376,543
Annual amortization	-	30,064	307,288	2,634,262	735,745	158,464	3,865,823	3,748,007
Accumulated amortization on disposals	-	(275)	-	-	(309,664)	-	(309,939)	(531,854)
Balance, End of Year	<u>-</u>	<u>408,403</u>	<u>1,460,968</u>	<u>43,291,205</u>	<u>6,348,043</u>	<u>639,961</u>	<u>52,148,580</u>	<u>48,592,696</u>
2016 NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	<u>\$ 1,321,040</u>	<u>\$ 1,931,647</u>	<u>\$ 16,041,557</u>	<u>\$ 85,762,053</u>	<u>\$ 4,953,221</u>	<u>\$ 857,680</u>	<u>\$ 110,867,198</u>	<u>\$ 98,890,304</u>
2015 NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	<u>\$ 1,316,306</u>	<u>\$ 1,527,463</u>	<u>\$ 14,789,109</u>	<u>\$ 75,957,753</u>	<u>\$ 4,847,479</u>	<u>\$ 452,194</u>	<u>\$ 98,890,304</u>	<u>\$ 98,890,304</u>

The accompanying notes are an integral part of these financial statements.

9.

SADDLE HILLS COUNTY
SCHEDULE OF PROPERTY TAXES LEVIED
FOR THE YEAR ENDED DECEMBER 31, 2016

SCHEDULE 3

	<u>Budget 2016</u> <i>(Note 20)</i>	<u>Actual 2016</u>	<u>Actual 2015</u>
Taxation			
Real property taxes	\$ 18,168,663	\$ 19,103,420	\$ 17,812,558
Linear	18,490,713	17,648,679	18,128,150
Government grants in lieu of property taxes	-	5,117	6,377
Early payment discount	<u>(600,000)</u>	<u>(600,017)</u>	<u>(592,217)</u>
	<u>36,059,376</u>	<u>36,157,199</u>	<u>35,354,868</u>
Deduct:			
Alberta School Foundation Fund	5,710,648	6,024,764	5,595,066
Senior's Foundation	<u>97,260</u>	<u>97,184</u>	<u>95,449</u>
	<u>5,807,908</u>	<u>6,121,948</u>	<u>5,690,515</u>
Net Taxes for General Municipal Purposes	<u>\$ 30,251,468</u>	<u>\$ 30,035,251</u>	<u>\$ 29,664,353</u>

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SADDLE HILLS COUNTY
SCHEDULE 4
SCHEDULE OF GOVERNMENT TRANSFERS
FOR THE YEAR ENDED DECEMBER 31, 2016

	Budget 2016 (Note 20)	Actual 2016	Actual 2015
Provincial Transfers			
Operating	\$ 279,951	\$ 285,520	\$ 278,201
Capital	<u>1,483,000</u>	<u>2,788,795</u>	<u>3,068,544</u>
	<u>\$ 1,762,951</u>	<u>\$ 3,074,315</u>	<u>\$ 3,346,745</u>

SADDLE HILLS COUNTY
SCHEDULE 5
CONSOLIDATED SCHEDULE OF SEGMENTED INFORMATION
FOR THE YEAR ENDED DECEMBER 31, 2016

	General Government	Protective Services	Transportation Services	Planning & Development	Recreation & Culture	Environment Services	Other	Total
Revenue								
Net taxes for general municipal purposes	\$ 30,035,251	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,035,251
Provincial government transfers	-	47,500	2,785,795	168,359	72,661	-	-	3,074,315
Oil well drilling equipment taxes	-	-	1,116,999	-	-	-	-	1,116,999
Investment income	1,550,787	-	-	-	-	-	-	1,550,787
Other	192,544	2,460	58,300	12,395	-	-	1,402,727	1,668,426
User fees and sale of goods	<u>12,940</u>	<u>175</u>	<u>123,185</u>	<u>-</u>	<u>-</u>	<u>58,626</u>	<u>-</u>	<u>184,926</u>
	<u>31,791,522</u>	<u>50,135</u>	<u>4,084,279</u>	<u>180,754</u>	<u>72,661</u>	<u>58,626</u>	<u>1,402,727</u>	<u>37,840,704</u>
Expenses								
Contracted and general services	153,802	262,156	6,245,026	532,981	46,505	604,740	1,189,206	9,034,416
Salaries, wages and benefits	274,601	425,108	2,734,065	919,208	-	438,032	1,858,889	6,649,903
Transfers to governments, agencies and organizations	1,622,795	2,500	-	76,500	2,507,219	-	37,500	4,246,514
Materials, goods and supplies	126	151,412	2,080,152	99,044	23,045	226,008	386,980	2,965,767
Other	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,626,793</u>	<u>416,147</u>	<u>5,042,940</u>
	<u>2,051,324</u>	<u>841,176</u>	<u>11,059,243</u>	<u>1,627,733</u>	<u>2,576,769</u>	<u>5,895,573</u>	<u>3,888,722</u>	<u>27,940,540</u>
Excess (Deficiency) of Revenue over Expenses Before Amortization	29,740,198	(791,041)	(6,974,964)	(1,446,979)	(2,504,108)	(5,836,947)	(2,485,995)	9,700,164
Amortization	-	173,681	3,195,604	57,462	4,676	169,225	265,174	3,865,823
Loss (Gain) on disposal of tangible capital assets	<u>-</u>	<u>-</u>	<u>4,000</u>	<u>35,993</u>	<u>-</u>	<u>157,280</u>	<u>(1,176)</u>	<u>196,097</u>
Excess (Deficiency) of Revenue over Expenses	<u>\$ 29,740,198</u>	<u>\$ (964,722)</u>	<u>\$ (10,174,568)</u>	<u>\$ (1,540,434)</u>	<u>\$ (2,508,784)</u>	<u>\$ (6,163,452)</u>	<u>\$ (2,749,993)</u>	<u>\$ 5,638,244</u>

The accompanying notes are an integral part of these financial statements.

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SADDLE HILLS COUNTY
CONSOLIDATED SCHEDULE OF SEGMENTED INFORMATION

SCHEDULE 6

FOR THE YEAR ENDED DECEMBER 31, 2015

	General Government	Protective Services	Transportation Services	Planning & Development	Recreation & Culture	Environmental Services	Other	Total
Revenue								
Net taxes for general municipal purposes	\$ 29,664,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,664,353
Oil well drilling equipment taxes	-	-	2,273,383	-	-	-	-	2,273,383
Provincial government transfers	624,342	44,500	2,444,202	168,609	65,092	-	-	3,346,745
Investment income	1,649,352	-	-	-	-	-	-	1,649,352
User fees and sale of goods	14,487	28,037	198,055	-	-	60,978	-	301,557
Other	<u>133,334</u>	<u>20,931</u>	<u>70,446</u>	<u>41,715</u>	<u>-</u>	<u>-</u>	<u>145,618</u>	<u>412,044</u>
	<u>32,085,868</u>	<u>93,468</u>	<u>4,986,086</u>	<u>210,324</u>	<u>65,092</u>	<u>60,978</u>	<u>145,618</u>	<u>37,647,434</u>
Expenses								
Salaries, wages and benefits	243,118	356,590	2,219,256	860,109	-	205,201	1,691,825	5,576,099
Contracted and general services	102,048	412,630	13,194,076	477,806	17,665	512,911	890,831	15,607,967
Transfers to governments, agencies and organizations	1,056,540	263,000	-	53,276	1,014,011	-	3,400	2,390,227
Materials, goods and supplies	4,124	99,868	1,488,238	61,775	7,362	115,371	182,949	1,959,687
Other	<u>-</u>	<u>-</u>	<u>2,336</u>	<u>-</u>	<u>-</u>	<u>3,625</u>	<u>767,364</u>	<u>773,325</u>
	<u>1,405,830</u>	<u>1,132,088</u>	<u>16,903,906</u>	<u>1,452,966</u>	<u>1,039,038</u>	<u>837,108</u>	<u>3,536,369</u>	<u>26,307,305</u>
Excess (Deficiency) of Revenue over Expenses Before Amortization	30,680,038	(1,038,620)	(11,917,820)	(1,242,642)	(973,946)	(776,130)	(3,390,751)	11,340,129
Amortization	-	127,297	3,212,624	32,336	5,748	154,713	215,289	3,748,007
Loss (Gain) on disposal of tangible capital assets	<u>-</u>	<u>1,139</u>	<u>(247,877)</u>	<u>99,066</u>	<u>-</u>	<u>-</u>	<u>183,593</u>	<u>35,921</u>
Excess (Deficiency) of Revenue over Expenses	<u>\$ 30,680,038</u>	<u>\$ (1,167,056)</u>	<u>\$ (14,882,567)</u>	<u>\$ (1,374,044)</u>	<u>\$ (979,694)</u>	<u>\$ (930,843)</u>	<u>\$ (3,789,633)</u>	<u>\$ 7,556,201</u>

The accompanying notes are an integral part of these financial statements.

12.

2016 ANNUAL REPORT

SADDLE HILLS COUNTY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

DECEMBER 31, 2016

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the County are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments established by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants. Significant aspects of the accounting policies adopted by the County are as follows:

(a) Reporting Entity

The consolidated financial statements reflect the assets, liabilities, revenues, expenses, and change in net financial assets and cash flows of the reporting entity. This entity is comprised of the municipal operations plus all of the organizations that are owned or controlled by the County, and are therefore, accountable to the Council for the administration of their financial affairs and resources. They include the County's proportionate share of the Central Peace Regional Waste Management Commission (25%).

The schedule of taxes levied includes requisitions for education and housing that are not part of the municipal reporting entity.

The statements exclude trust assets that are administered for the benefit of external parties. Interdepartmental and organizational transactions and balances are eliminated

(b) Basis of Accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenue. Expenses are recognized as they are incurred and measurable based upon receipt of goods and services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

(c) Deferred Revenue

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation and agreement and may only be used in completion of certain programs, in the completion of specific work, or for the purchase of tangible capital assets. These funds and the earnings thereon are accounted for as deferred revenue until the related expenses are incurred, the services are performed or the tangible assets are acquired.

(d) Use of Estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Where management uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. These estimates and assumptions are based on the County's best information and judgement and actual results could differ from these estimates.

(e) Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand, balances with the banks net of outstanding cheques and term deposits with original maturities of 90 days or less at the date of acquisition and are recorded at cost.

(CONT'D)

13.

2016 ANNUAL REPORT

SADDLE HILLS COUNTY

NOTES TO FINANCIAL STATEMENTS (CONT'D)

DECEMBER 31, 2016

1. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(f) Investments

Investments are recorded at amortized cost. Investment premiums and discounts are amortized on a net present value basis over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written down to recognize the loss.

(g) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the period that the events giving rise to the transfer occurred, providing the transfers are authorized, any eligibility criteria have been met by the County, and reasonable estimates of the amounts can be made.

(h) Requisition of Over-Levies and Under-Levies

Over-levies and under-levies arise from the difference between the actual levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. In situations where the actual levy is less than the requisition amount, the under levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

(i) Landfill Closure and Post-Closure Liability

Pursuant to the *Alberta Environmental Protection and Enhancement Act*, the County is required to fund the closure of its landfill sites and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control, and visual inspection. The requirement being provided for over the estimated remaining life of the landfill sites is based on usage.

(j) Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic, or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of a contaminated site is recognized when a site is not in productive use and is management's estimate of the cost of remediation including post remediation costs of operations, maintenance and monitoring.

(k) Employee Future Benefits

Selected employees of the County are members of the Local Authority Pension Plan ("LAPP"), a multi-employer define benefit pension plan. The trustee of the plan is the Alberta Treasurer and the plan is administered by a Board of Trustees. Since the plan is a multi-employer plan, it is accounted for as a defined contribution plan and, accordingly, the County does not recognize its share of any of the LAPP's surplus or deficit.

(CONT'D)

2016 ANNUAL REPORT

NOTES TO FINANCIAL STATEMENTS (CONT'D)

DECEMBER 31, 2016

1. SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(l) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated change in net financial assets for the year.

i) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

Land improvements	15-25 years
Buildings	25-50 years
Engineered structures	
Water system	30-75 years
Wastewater system	30-75 years
Roads and bridges	30-75 years
Machinery and equipment	3-20 years
Vehicles	7-20 years

One-half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

ii) Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also are recorded as revenue.

iii) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

iv) Inventories

Inventories of materials and supplies for consumption are recorded at the lower of cost or net realizable value with cost determined by the first-in, first-out method. Inventories largely represent the stockpile of gravel maintained for County purposes.

(m) Accumulated Surplus

Accumulated surpluses are established at the discretion of Council to set aside funds for future operating and capital expenditures. Transfers to and/or from reserves are reflected as an adjustment to the respective fund.

Equity in capital assets consist of the net investments in total capital assets after deducting the portion financed by third parties.

2016 ANNUAL REPORT

SADDLE HILLS COUNTY

NOTES TO FINANCIAL STATEMENTS (CONT'D)

DECEMBER 31, 2016

2. CASH AND CASH EQUIVALENTS

	<u>2016</u>	<u>2015</u>
Cash	\$ 3,447,899	\$ 1,750,252
Temporary investments	<u>13,270,709</u>	<u>30,243,086</u>
	<u>\$ 16,718,608</u>	<u>\$ 31,993,338</u>

Cash held in deposit accounts earns interest at tiered rates between 0.80% and 1.15%.

A portion of the cash balances above are restricted for reserves and deferred revenue. The total restricted capital, including long-term investments, is \$72,497,732 (2015 - \$78,836,382).

3. ACCOUNTS RECEIVABLE

	<u>2016</u>	<u>2015</u>
Accrued interest	\$ 2,846,832	\$ 2,540,353
Property taxes	1,611,080	1,069,994
Trade	1,293,233	1,213,462
Government grants	745,364	2,193,690
Goods and Services Tax	<u>78,660</u>	<u>188,330</u>
	6,575,169	7,205,829
Less: Allowance for doubtful accounts	<u>(1,099,292)</u>	<u>(753,305)</u>
	<u>\$ 5,475,877</u>	<u>\$ 6,452,524</u>

4. LONG-TERM INVESTMENTS

	<u>2016</u>	<u>2015</u>
RBC bond portfolio	\$ 60,703,355	\$ 54,630,591
Alberta Association of Municipal Districts and Counties Member's Equity	856	856
Alberta Capital Finance Authority shares	<u>110</u>	<u>110</u>
	<u>\$ 60,704,321</u>	<u>\$ 54,631,557</u>

RBC bond portfolio has effective interest rates ranging from 1.104% to 2.750% (2015 - 1.535% to 3.500%) with maturity dates from January 30, 2017 to August 5, 2021.

2016 ANNUAL REPORT

SADDLE HILLS COUNTY

NOTES TO FINANCIAL STATEMENTS (CONT'D)

DECEMBER 31, 2016

5. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	<u>2016</u>	<u>2015</u>
Trade	\$ 4,900,917	\$13,808,780
Vacation, sick leave and overtime	929,069	854,783
Security deposits	<u>92,777</u>	<u>33,777</u>
	<u>\$ 5,922,763</u>	<u>\$14,697,340</u>

The vacation, sick leave and overtime liability is comprised of the vacation, sick leave and overtime that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary years.

6. DEFERRED REVENUE

Deferred revenue consists of the following amounts, which have been restricted by third parties for a specified purpose. These amounts are recognized as revenue in the period in which the related expenses are incurred.

	<u>2015</u>	<u>Additions</u>	<u>Revenue Recognized</u>	<u>2016</u>
Disaster services	\$ 3,000	\$ -	\$ 3,000	\$ -
Capital for Emergent Projects	162,414	-	38,816	123,598
Peace River Water Hauling Infrastructure Program	140,000	-	140,000	-
Alberta Community Partnership	-	250,000	-	250,000
Vancouver Foundation	<u>-</u>	<u>2,000</u>	<u>-</u>	<u>2,000</u>
	<u>\$ 305,414</u>	<u>\$ 252,000</u>	<u>\$ 181,816</u>	<u>\$ 375,598</u>

2016 ANNUAL REPORT

SADDLE HILLS COUNTY

NOTES TO FINANCIAL STATEMENTS (CONT'D)

DECEMBER 31, 2016

7. LANDFILL CLOSURE AND POST-CLOSURE COSTS

Alberta environmental law requires closure and post-closure care of landfill sites, which includes final covering and landscaping, pumping of ground water and leachates from the site, ongoing environmental monitoring, and site inspections and maintenance.

The estimated total liability represents the net present value of the discounted cash flows of the total estimated cost for closure and post-closure activities for 25 years after closing using a discount rate of 3.245% and assuming annual inflation of 3.000%.

The accrued liability is based on the cumulative capacity used at year end compared to the total estimated landfill capacity. The estimated remaining capacity of the landfill sites is 847,706 (2015 - 847,706) cubic metres and the total capacity of the site is estimated at 952,000 cubic metres.

The County stopped receiving municipal solid waste at these landfills in prior years. Some of these unused landfills were converted to waste transfer stations. The County intends to commence closure work for a portion of these unused landfills in the near future.

The County obtained revised cost estimates related to its closure and post-closure obligations during the year. These revised cost estimates result in an increase of \$4,626,793 to the closure and post-closure obligations, which is included in waste management expense on the Statement of Operations.

	<u>2016</u>	<u>2015</u>
Estimated closure costs	\$ 3,652,235	\$ 533,475
Estimated post-closure costs	<u>1,508,033</u>	<u>-</u>
	5,160,268	533,475
Portion of liability remaining to be recognized	<u>-</u>	<u>-</u>
Accrued liability portion	<u>\$ 5,160,268</u>	<u>\$ 533,475</u>

2016 ANNUAL REPORT

SADDLE HILLS COUNTY

NOTES TO FINANCIAL STATEMENTS (CONT'D)

DECEMBER 31, 2016

8. INVENTORY FOR CONSUMPTION

	<u>2016</u>	<u>2015</u>
Gravel	\$ 665,289	\$ 925,886
Parts, culverts and other	<u>271,464</u>	<u>255,589</u>
	<u>\$ 936,753</u>	<u>\$ 1,181,475</u>

9. ACCUMULATED SURPLUS

	<u>2016</u>	<u>2015</u>
Unrestricted surplus	\$ _____ -	\$ _____ -
Restricted surplus:		
Operating reserves:		
Due to others	1,443,546	1,540,988
ASB brushing and VSI	790,560	902,103
Operating fund	639,270	1,996,806
Tax reassessment	-	586,453
Community recreation	<u>-</u>	<u>50,000</u>
	<u>2,873,376</u>	<u>5,076,350</u>
Capital reserves:		
Infrastructure development	17,547,673	15,378,929
Rural water	15,759,585	21,424,047
Well drilling equipment tax	9,522,035	9,935,056
Paving overlay	9,352,572	7,144,172
Mobile equipment	4,019,430	3,954,573
County facilities	3,912,818	4,430,036
Environmental services	3,224,247	3,354,599
General capital	1,906,130	4,140,648
Emergency services equipment	1,590,493	1,474,234
Computer and information technology	921,478	985,112
Emergency command centre	709,190	696,516
Utility communication network	688,940	391,002
Paving project	366,945	360,387
Community development	98,195	86,179
Municipal development	<u>4,625</u>	<u>4,542</u>
	<u>69,624,356</u>	<u>73,760,032</u>
	<u>72,497,732</u>	<u>78,836,382</u>
Equity in tangible capital assets	<u>110,867,198</u>	<u>98,890,304</u>
	<u>\$183,364,930</u>	<u>\$177,726,686</u>

2016 ANNUAL REPORT

SADDLE HILLS COUNTY
NOTES TO FINANCIAL STATEMENTS (CONT'D)

DECEMBER 31, 2016

10. SALARIES AND BENEFITS DISCLOSURE

Disclosure of salaries and benefits for municipal officials, the Chief Administrative Officers and designated officer as required by Alberta Regulation 313/2000 is as follows:

	<u>Salary (1)</u>	<u>Benefits and Allowances (2)</u>	<u>Total</u> <u>2016</u>	<u>Total</u> <u>2015</u>
Councillors				
Division 1	\$ 33,675	\$ 4,373	\$ 38,048	\$ 38,601
Division 2	46,050	4,825	50,875	44,440
Division 3	27,525	4,163	31,688	20,700
Division 4	30,025	4,231	34,256	31,772
Division 5	40,100	4,564	44,664	45,500
Division 6	37,200	3,406	40,606	38,258
Division 7	37,975	3,288	41,263	35,490
Chief Administrative Officers	181,205	30,607	211,812	350,363
Designated Officer	<u>109,554</u>	<u>21,257</u>	<u>130,811</u>	<u>120,724</u>
	<u>\$ 543,309</u>	<u>\$ 80,714</u>	<u>\$ 624,023</u>	<u>\$ 725,848</u>

(1) Salary includes regular base pay, per diems and any other direct cash remuneration.

(2) Benefits and allowances include the employer's share of the employee benefits and contributions or payments made on behalf of employees including pension and health care benefits.

2016 ANNUAL REPORT

SADDLE HILLS COUNTY NOTES TO FINANCIAL STATEMENTS (CONT'D)

DECEMBER 31, 2016

11. DEBT LIMITS

Section 276(2) of the *Municipal Government Act* requires that debt and debt limits as defined by Alberta Regulation 255/2000 for the County be disclosed as follows:

	<u>2016</u>	<u>2015</u>
Total debt limit	\$ 52,277,862	\$ 51,868,335
Total debt	<u>-</u>	<u>-</u>
Amount of total debt limit unused	<u>\$ 52,277,862</u>	<u>\$ 51,868,335</u>
Debt servicing limit	\$ 8,712,977	\$ 8,644,723
Debt servicing	<u>-</u>	<u>-</u>
Amount of debt servicing limit unused	<u>\$ 8,712,977</u>	<u>\$ 8,644,723</u>

The debt limit is calculated at 1.50 times revenue of the County (as defined in the Alberta Regulation 255/2000) and the debt service limit is calculated as 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are a conservative guideline used by Alberta Municipal Affairs to identify municipalities that could be at a financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the County. Rather, the financial statements must be interpreted as a whole.

12. CONTINGENCIES

(a) MUNIX

The County is a member of the Alberta Municipal Insurance Exchange ("MUNIX"). Under the terms of membership, the County could become liable for its proportionate share of any claim losses in excess of the funds held by MUNIX. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.

(b) Legal Claims

The County is defendant in various lawsuits as at December 31, 2016. Where the occurrence of future events is considered likely to result in a loss with respect to an existing condition, and the amount of the loss can be reasonably estimated, amounts have been included in accrued liabilities. Where the resulting losses, if any, cannot be determined or the occurrence of future events is unknown, amounts have not been recorded.

SADDLE HILLS COUNTY

NOTES TO FINANCIAL STATEMENTS (CONT'D)

DECEMBER 31, 2016

13. COMMITMENTS

As at December 31, 2016, the County has the following outstanding commitments:

- (a) Construction of a new medical clinic at Spirit River, along with its regional partners, of approximately \$3,439,934.
- (b) Construction of a water treatment plant at Bonanza and a water treatment plant at Ksituan, of approximately \$903,618.
- (c) Grading and other work on Spirit Ridge Road, of approximately \$1,157,720.
- (d) Grading and other work on Township Road 822, of approximately \$680,997.
- (e) Engineering services for the potential development of a future landfill site, of approximately \$226,918.
- (f) Bridge culvert installation and other work at four different locations, of approximately \$818,539.
- (g) Engineering services for the feasibility of a Gundy Connector between Highway 43 and Highway 49, of approximately \$114,166.

14. LOCAL AUTHORITIES PENSION PLAN

Employees of the County participate in the Local Authorities Pension Plan ("LAPP"), which is covered by the *Public Sector Pension Plans Act*. LAPP services about 237,612 people and 423 employers. Contributions are collected from employees and employers and the money is invested in equities, bonds and other investment vehicles. The investment income and the contributions are used to pay pension benefits to LAPP retirees, now and in the future.

The County is required to make current service contributions to the LAPP of 11.39% of pensionable earnings up to the Canada Pension Plan yearly maximum pensionable earnings and 15.84% on pensionable earnings above this amount. Employees of the County are required to make current service contributions of 10.39% of pensionable earnings up to the yearly maximum pensionable earnings and 14.84% on pensionable earnings above this amount.

Total current and past service contributions made by the County to the LAPP in 2016 were \$506,092 (2015 - \$405,934). Total current and past service contributions made by the employees of the County to the LAPP in 2016 were \$466,978 (2015 - \$374,483).

At December 31, 2015, the LAPP disclosed an actuarial deficit of \$0.92 billion (2014 - \$2.45 billion).

SADDLE HILLS COUNTY

NOTES TO FINANCIAL STATEMENTS (CONT'D)

DECEMBER 31, 2016

15. FINANCIAL INSTRUMENTS

The County's financial instruments consist of cash and cash equivalents, accounts receivables, long-term investments, accounts payable and accrued liabilities, deferred revenue and provision for landfill closure. It is management's opinion that the County is not exposed to significant interest, currency or credit risk arising from these financial instruments.

The County is subject to credit risk with respect to taxes and grants in lieu of taxes receivable and trade and other accounts receivables. Credit risk arises from the possibility that taxpayers and entities to which the County provides services may experience financial difficulty and be unable to fulfil their obligation. The large number and diversity of taxpayers and customers minimizes the credit risk.

The County is subject to interest rate risk with respect to its cash equivalents and long-term investments. Interest rate risk arises from the risk that the fair value of financial instruments or future cash flows associated with instruments will fluctuate due to changes in market interest rates. The County manages this risk by investing in diverse and low risk assets.

Unless otherwise noted, the carrying value of the financial instruments approximate their fair value.

16. SEGMENTED INFORMATION

The County provides a range of services to its residents. For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1. For additional information see the Consolidated Schedule of Segment Disclosure (Schedule 5).

17. ACCOUNTING POLICY ADOPTION

In June 2010, the Public Sector Accounting Board issued PS - 3260 Liability for Contaminated Sites applicable for fiscal years starting on or after April 1, 2014. Contaminated sites are a result of contamination being introduced into the air, soil, water, or sediment of a chemical, organic, or radioactive material, or live organism that exceeds an environmental standard. The County adopted this accounting standard retroactively as of January 1, 2015. There was no impact to the County's financial statement due to this adoption.

18. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform with the current year's financial statement presentation.

19. APPROVAL OF FINANCIAL STATEMENTS

These financial statements were approved by Council and management.

2016 ANNUAL REPORT

SADDLE HILLS COUNTY
NOTES TO FINANCIAL STATEMENTS (CONT'D)
DECEMBER 31, 2016

20. RECONCILIATION OF OPERATING RESULTS TO BUDGETING SYSTEM

The budget presented in these financial statements are based upon the 2016 operating and capital budgets approved by Council on December 8, 2015.

Amortization was not contemplated on development of the budget and, as such, has not been included. The table below reconciles the approved budget to the budget figures reporting in these financial statements.

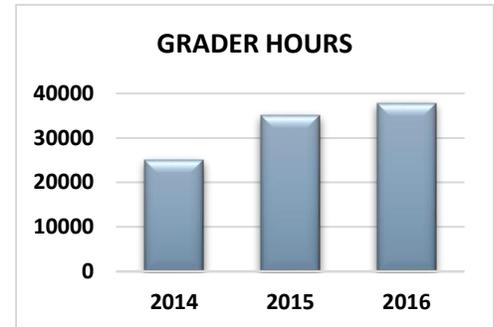
	<u>Budget</u> <u>2016</u>	<u>Actual</u> <u>2016</u>	<u>Actual</u> <u>2015</u>
Excess of Revenue over Expenses, per financial statements	\$ <u>4,586</u>	\$ <u>5,638,244</u>	\$ <u>7,556,201</u>
Add back:			
Amortization expense	-	3,865,823	3,748,007
Net transfers (to) from reserves	22,544,296	6,338,650	(163,686)
Net transfers (to) from capital projects	<u>(13,944,906)</u>	<u>-</u>	<u>-</u>
	<u>8,599,390</u>	<u>10,204,473</u>	<u>3,584,321</u>
Deduct:			
(Gain) loss on disposal of tangible capital assets	-	196,097	35,921
Purchase of tangible capital asset	<u>(36,503,587)</u>	<u>(16,127,005)</u>	<u>(11,428,401)</u>
	<u>(36,503,587)</u>	<u>(15,930,908)</u>	<u>(11,392,480)</u>
Results of Operations as Budgeted	<u>\$ (27,899,611)</u>	<u>\$ (88,191)</u>	<u>\$ (251,958)</u>

2016 Activities Highlights

OPERATIONS

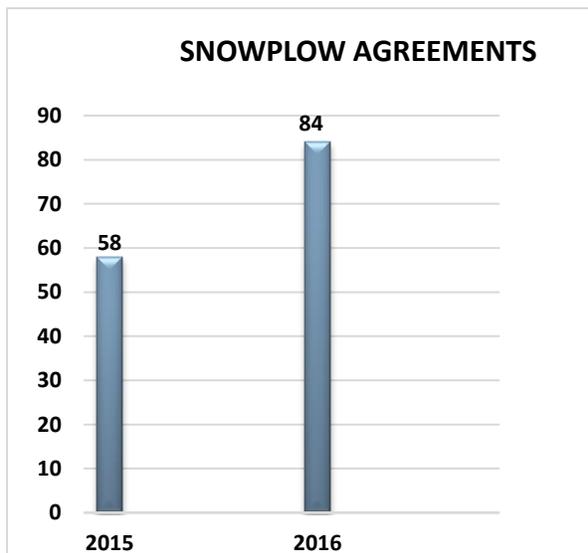
CULVERTS

Our crews worked on 23 culverts throughout Saddle Hills County. These were mainly small culverts in need of maintenance or replacement as well as erosion control at some locations. The work required some lane closures and reduced speed zones. The County tendered and awarded the replacement of four large culverts with the work to be performed in 2015.



PRIORITY ROADS PROJECT

An estimated 980 kilometres of roads were brought up to a higher level of drivability for residents, farmers and industry. This was accomplished through graveling and grading; the construction of a new road (with private industry) and the re-building of others.



Through the Priority Roads Project the County reclaimed close to 75 kilometres of deteriorated oil-surfaced roads and replaced the surface with new gravel and calcium. (These included roads such as Northmark Road Happy Valley Road and Progress Road).

Due to heavy rains in 2016 the County experienced several road slides. One of the slides was on Rge. Rd. 133 at Henderson Creek which made the road impassable. The crews used equipment to cut into the hillside and make the road wide enough to drive on.

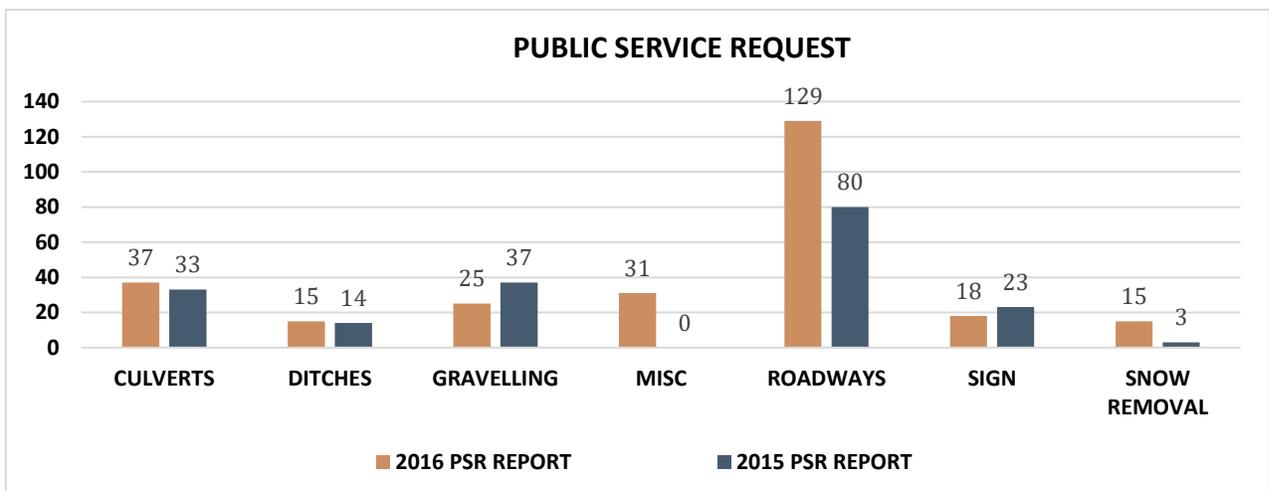
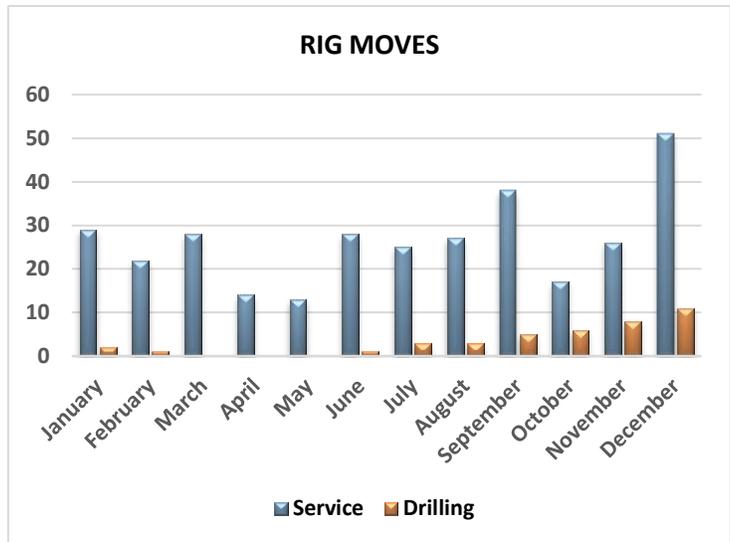
2016 ANNUAL REPORT

SPIRIT RIDGE ROAD

The County began work March 18, 2016, on the first phase of road construction on the Spirit Ridge Road (Rge. Rd. 72) project, which will facilitate transportation between Highway 49 and Twp. Rd. 771 in Northmark.

The road will join up to Twp. Rd. 774 at its intersection with Rge. Rd. 72. The work is being done as a joint project funded by Saddle Hills County and Tourmaline Oil Corp.

In 2016 the County successfully reached an agreement for Mutual Aid, permitting County equipment to provide winter maintenance on the provincial secondary highways within its boundaries, increasing the level of safety and services to our ratepayers and to the general traveling public.



The County uses a public service request (PSR) system to track and address ratepayer concerns and issues in an open and timely fashion. Either by phoning the County office, or through 24/7 online access, ratepayers can receive updates on their concerns and follow the notes of staff who have been assigned to their service request.

ENVIRONMENTAL SERVICES

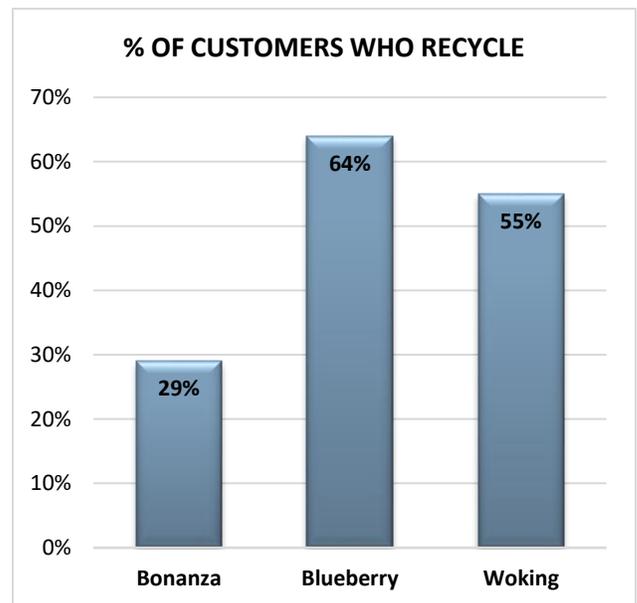
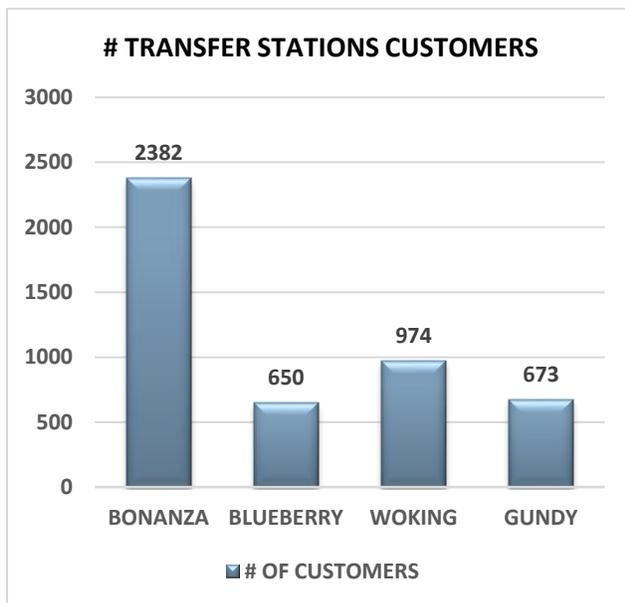
WASTE BINS & GARBAGE TRUCK

New bear-proof waste bins and recycling bins were purchased and placed at County transfer stations and collection sites. Crews spent much of the beginning of the year working on site-preparation at each of the County's transfer stations and collection sites as part of a major initiative to improve solid waste and recycling disposal in the County.

The County purchased a new garbage truck in 2016. This truck is used to empty bins at collection sites and transfer stations.

The top types of items brought to County Transfer Stations for recycling in 2016 were:

1. Metal
2. Tires
3. Pesticide containers
4. Oil containers
5. Electronics
6. Paint
7. Grain bags
8. Cardboard
9. Plastics

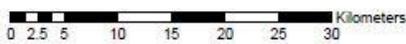
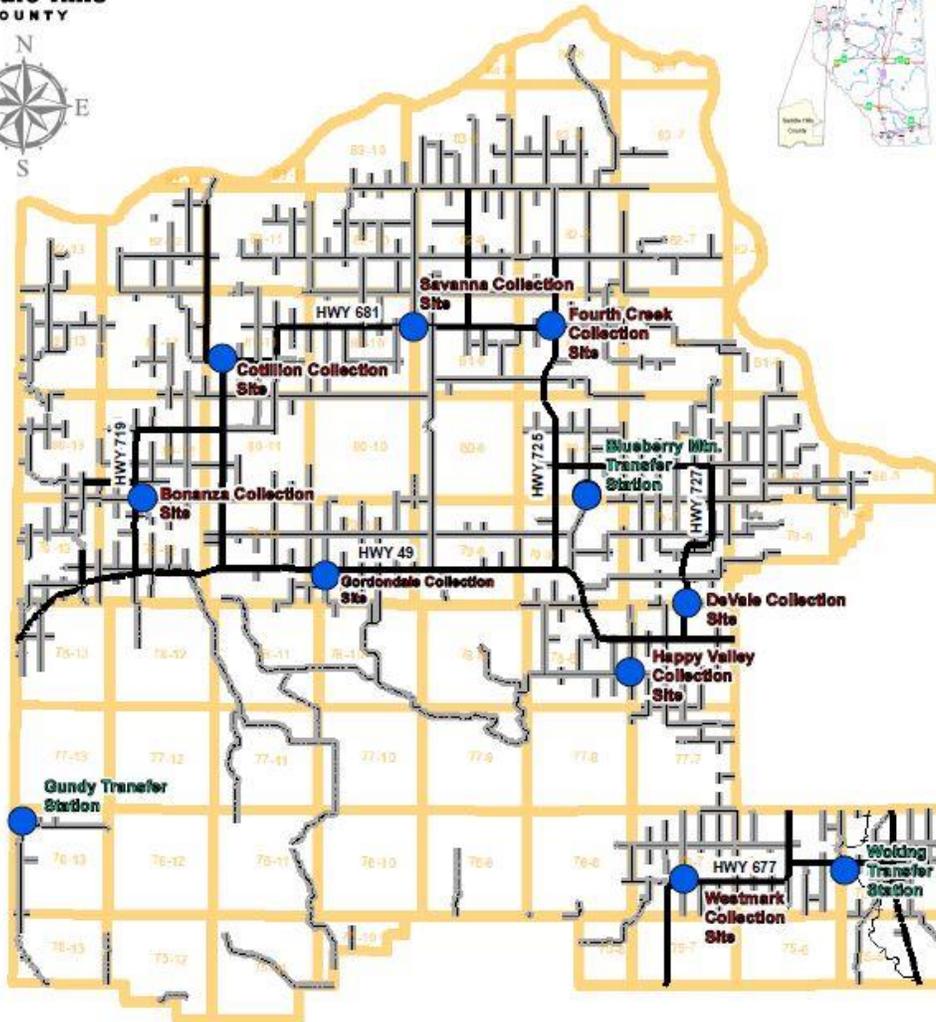


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TRANSFER STATIONS & COLLECTION BIN SITES



TRANSFER STATIONS AND COLLECTION SITES



2016 ANNUAL REPORT

WATER TREATMENT PLANTS

The County operates a water treatment plant and distribution lines in the Hamlet of Woking which provides clean, safe drinking water to the households, businesses and public buildings. The County also operates a truck fill for rural residents.



Work continued throughout 2016 on the County's two new water treatment plants and associated distribution lines. The Bonanza and Ksituan plants are scheduled to be open for business in 2017.

Distribution lines were installed at both locations. The distribution line from the Ksituan plant was designed to supply the County Complex and also provide access to potable water in the event of future development as allowed by the County Complex Area Structure Plan.

Similarly, a distribution line was built from the Bonanza plant into the community of Bonanza supplying the fire hall, community hall, school and several properties along the route.



The two plants are expected to form a significant part of the County's potable water initiative and supply residents and businesses with potable water for years to come.

PLANNING & INFORMATION SYSTEMS

PLANNING & DEVELOPMENT

The Planning department is responsible for ensuring the orderly, and sustainable development and use of land within Saddle Hills County. The planning function is governed by provincial legislation as well as by municipal bylaws and policies.

The role of the department includes the processing of applications for development, subdivision and rezoning; providing certificates of compliance; creating and updating planning documents; preparing reports to council and boards; as well as other land use and planning related matters.

Existing land use planning documents include:

- Municipal Development Plan
- Working Area Structure Plan
- Bay Tree Area Structure Plan (adopted in July 2016)
- County Complex Area Structure Plan (recently adopted in February 2017)
- Land Use Bylaw

The Municipal Government Act (MGA) provides direction with respect to planning and development, and requires that all County bylaws and policies comply with the MGA, the Subdivision and Development Regulations and various other pieces of legislation while maintaining consistency with one another. The MGA has recently undergone a major review and update with respect to the planning sections of the Act. As a result, the County is required to update its planning documents and processes over the next couple of years to comply with the amendments. Further, the modernized MGA requires the County to establish a Regional Collaboration Framework and Inter-municipal Development Plan with each of our four adjacent neighbours. In 2017, the County has initiated a complete review and update of the Land Use Bylaw and Municipal Development Plan, so we will have a good start on keeping current with the new legislation.

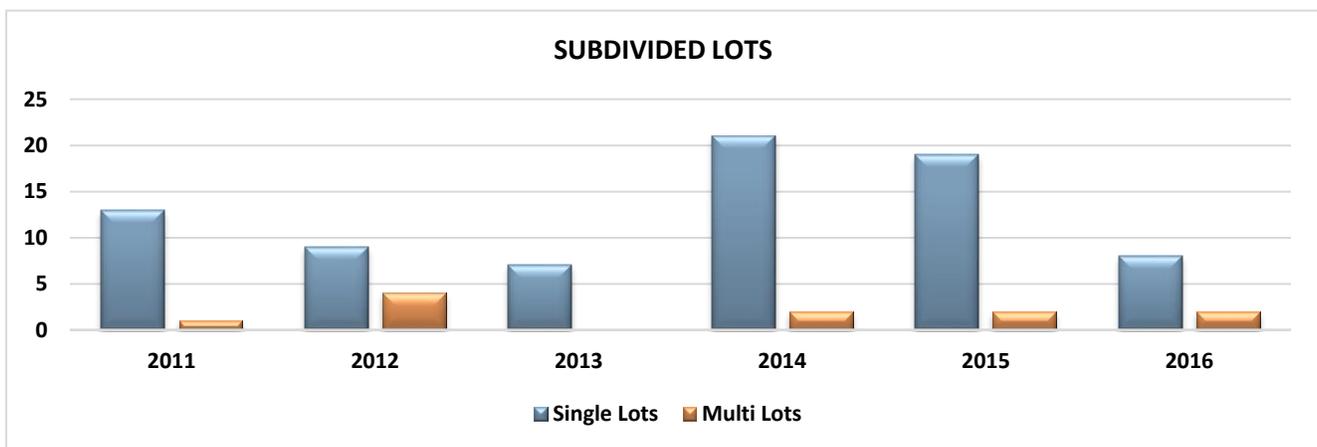
Updating existing and creating new planning documents involves balancing the needs of the developer with the strategic priorities of the municipality and creating development standards that ensure consistency, fairness and sustainability. The process involves significant input from the public and stakeholders throughout the various stages and involves a significant amount of time to complete.

2016 ANNUAL REPORT

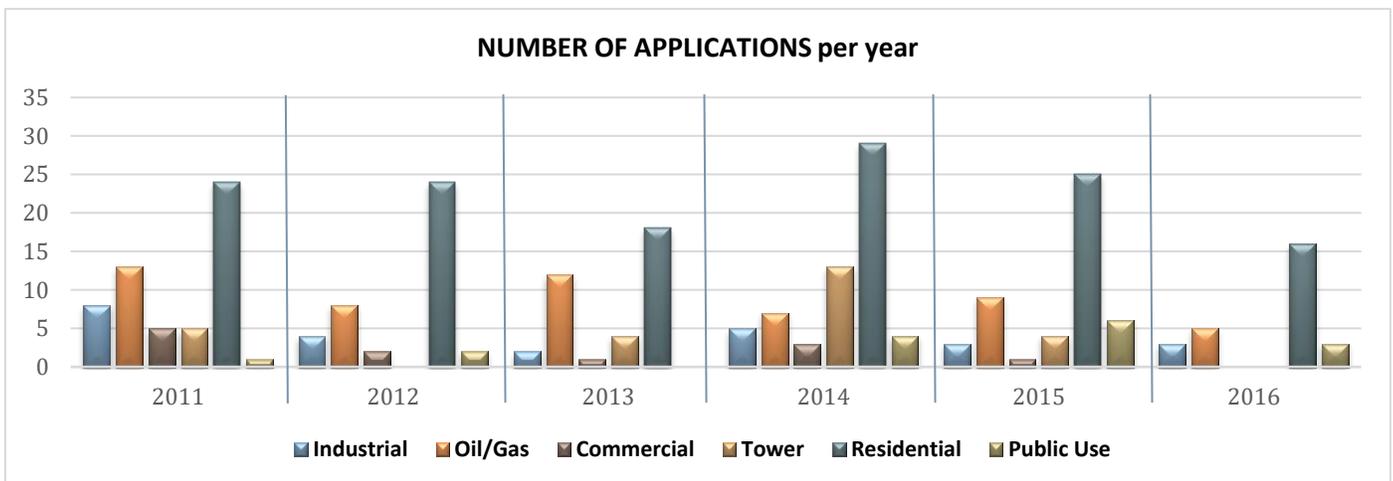
The County encourages growth by implementing regulations and concepts that meet the expectations of the residents while still appropriately guiding responsible development that meets the regulations and the goals of the community as a whole.

The downturn in the economy was reflected in the development stats for 2016 where the County saw a decrease in subdivision and development activity as compared to previous years. The total construction value of permits received in 2016 was just over \$12 million as compared to \$114 million in 2015.

SUBDIVISIONS

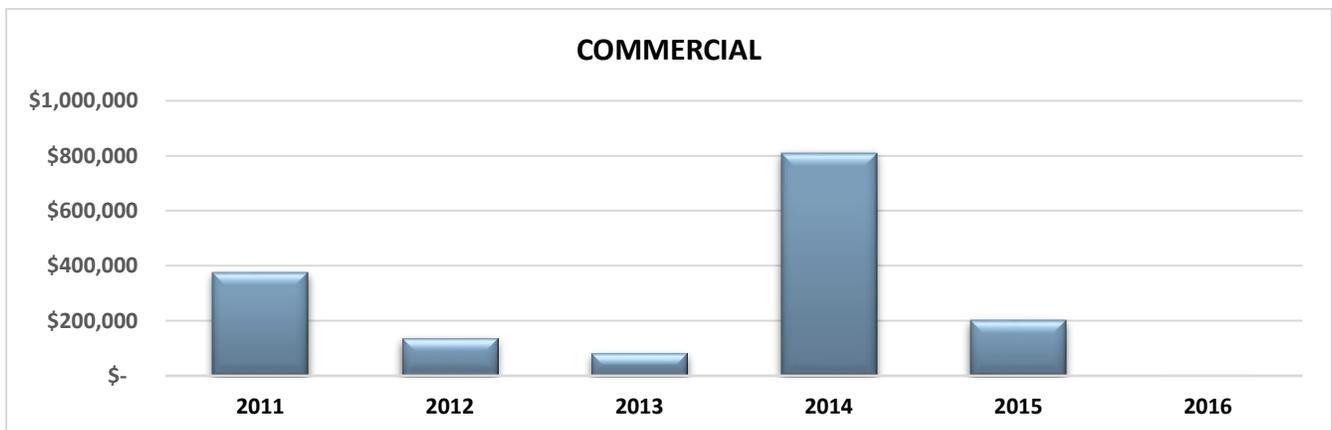
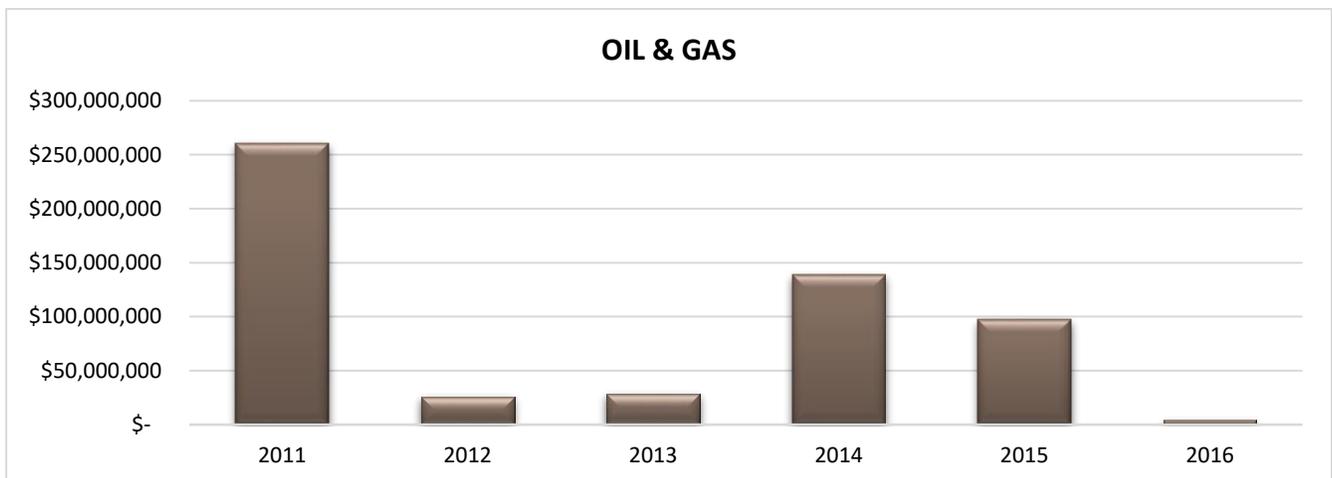
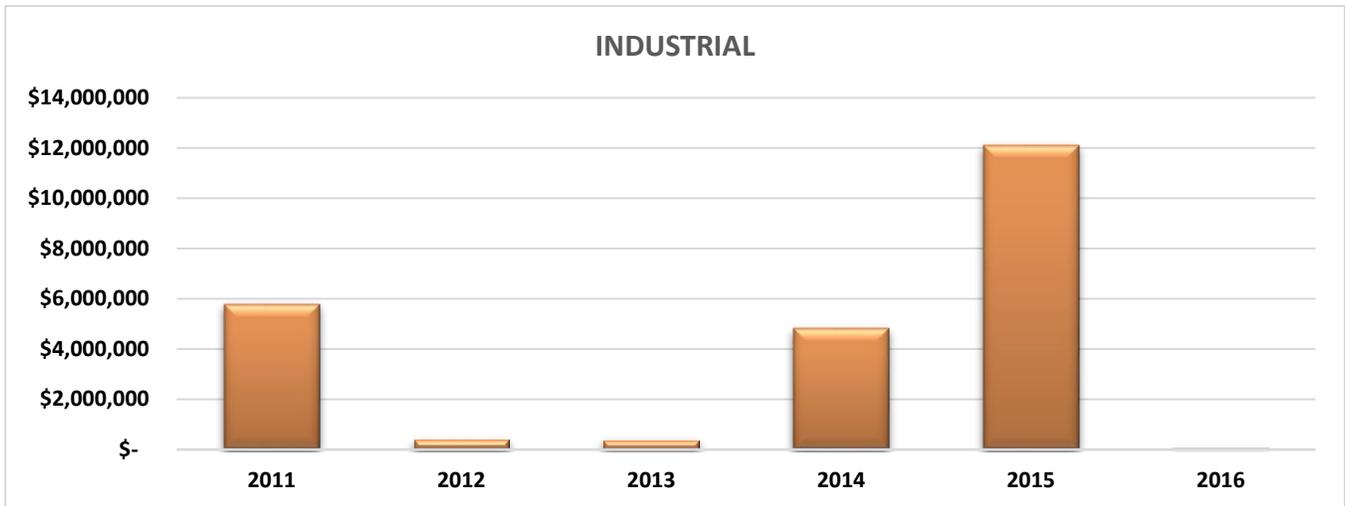


DEVELOPMENT APPLICATIONS



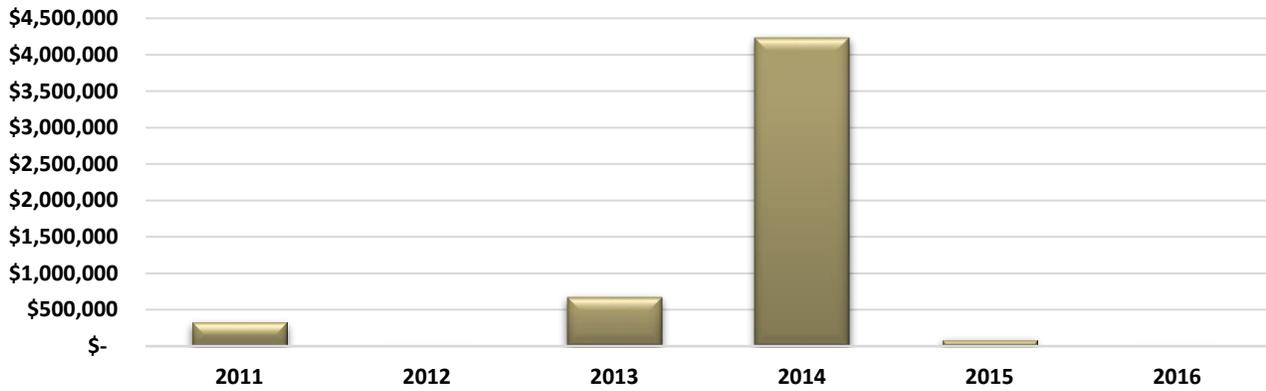
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DEVELOPMENT PERMIT APPLICATIONS BY CONSTRUCTION COST

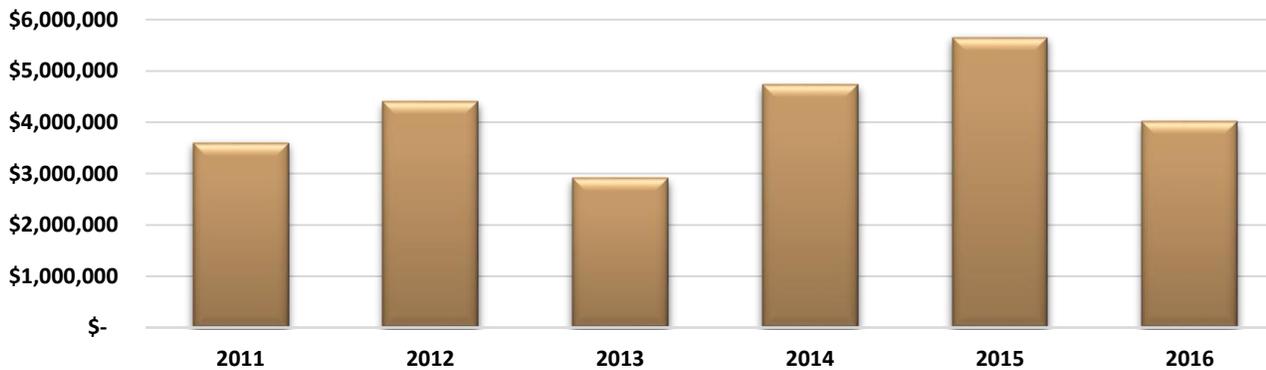


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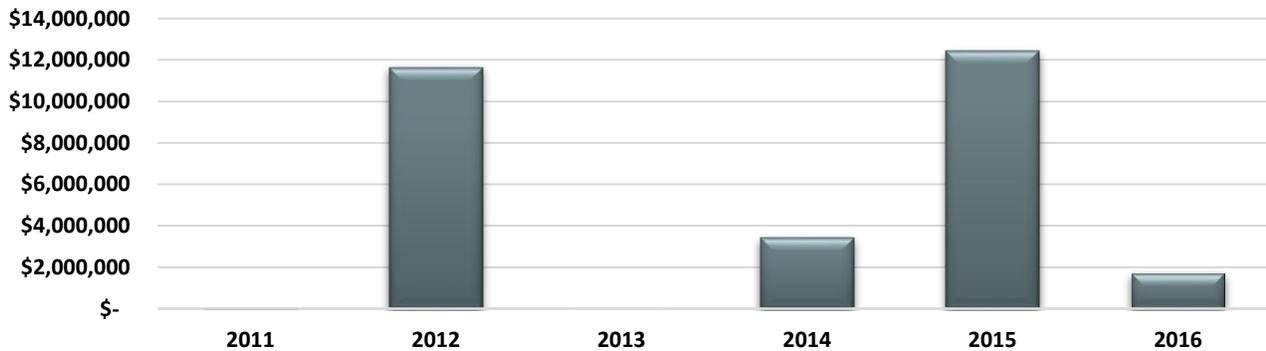
COMMUNICATION TOWERS



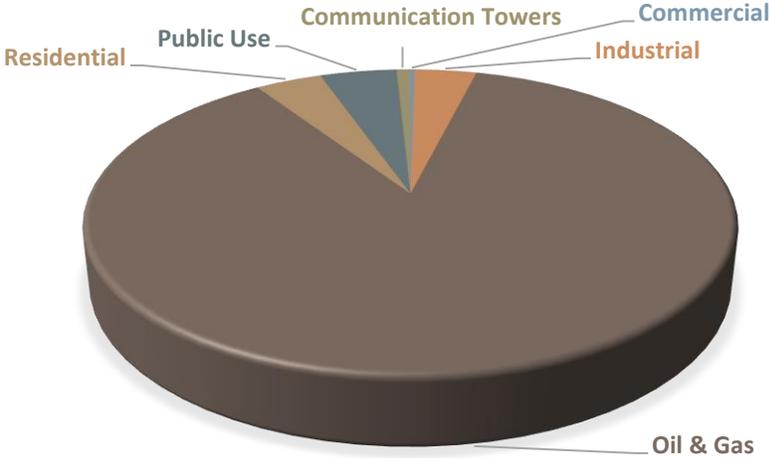
RESIDENTIAL



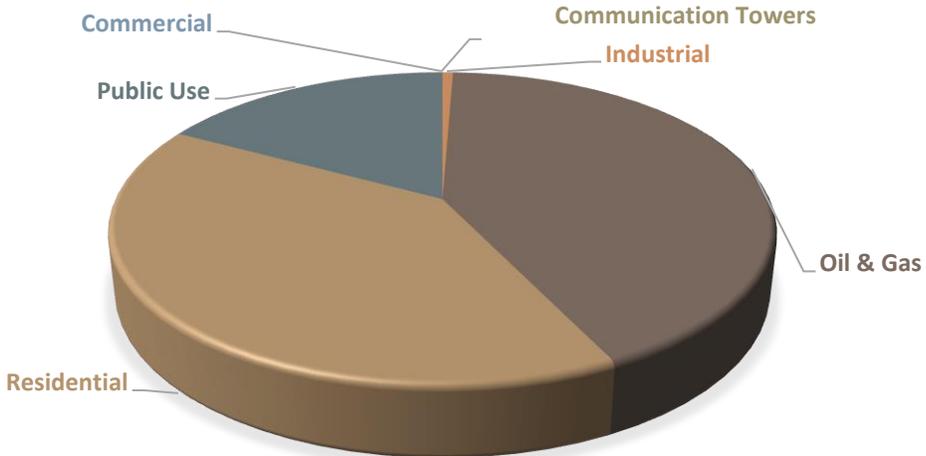
PUBLIC USE



**DEVELOPMENT PERMIT APPLICATIONS
BY SECTOR 2011 - 2016**



**DEVELOPMENT PERMIT APPLICATIONS
BY SECTOR 2016**



2016 ANNUAL REPORT

INFORMATION SYSTEMS

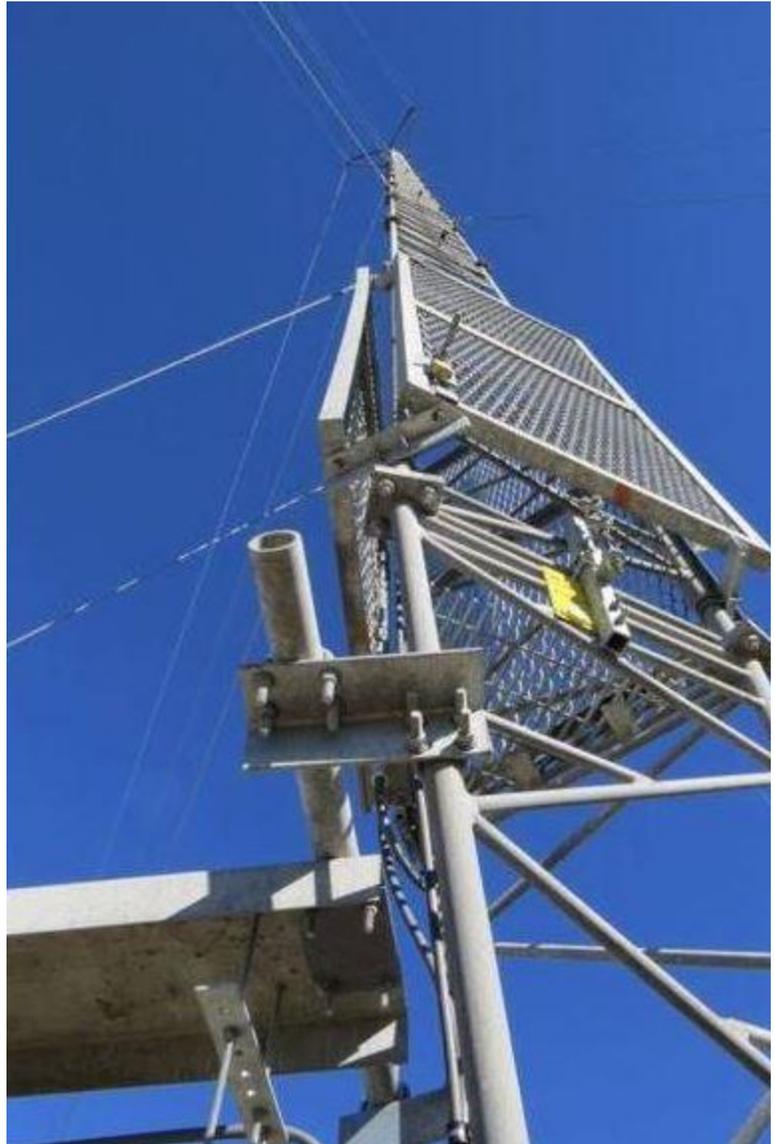
This section of the department includes GIS and Information Technology (IT). In 2016, the GIS department commenced a refresh of data collection of road features, including signs, culverts and approaches.

The Operations department is able to use this data in their planning, budgeting and asset management of the road network infrastructure. This data collection is projected to be a 3-year program and the County is gearing up to start the second phase during the summer of 2017. 2016 was also a year of collecting new ortho photography (aerial photos) and LiDar for the use in the County's GIS system.

The IT department is responsible for computer systems, mobile devices, audio/visual equipment and so much more. In 2016 a new server was purchased and an intranet

communications system for monitoring our two new water treatment plants was developed.

The Utility Communications Network (i.e. communications towers) consists of nine towers for the purpose of providing capital infrastructure for wireless service providers to lease space in order to install their equipment and offer their services. The towers were commissioned in mid-2016 and before year end, the County was able to obtain an Internet Service Provider to co-locate on every tower in addition to a business enterprise tenant on one of the towers.



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COMMUNITY & PROTECTIVE SERVICES

BONANZA FIRE HALL COMPLETION

More than 40 people packed into the training room at the new Bonanza Fire Hall November 7, 2016 to hear dignitaries and guests from Grande Prairie to Fairview, Toms Lake to Edmonton, and as far away as Calgary celebrate the opening of Bonanza's new facility.



PEACE OFFICER

Saddle Hills County's new Community Peace Officer, Norm Backer, was sworn in by Director of Protective Services Brian Ballard at the October 11, 2016 Council meeting. Backer is focusing his efforts throughout the community on educating the public and meeting residents.

Backer is pursuing a Compliance Assurance Program achieved through education and explaining to residents, landowners and others what is expected of them through visits to:

- Schools
- Community organizations (Town Hall Meetings)
- Campgrounds
- Roadside meetings
- Prevention Patrols

2016 ANNUAL REPORT

PEACE OFFICER ACTIVITY

The last quarter of 2016 saw the first stage of the Peace Officer’s engagement with the public through education and public awareness. Roadside efforts were focused on school zones where the majority warnings were handed out.

The primary emphasis from an enforcement perspective was placed on speed limit enforcement and safe driving. Ensuring that the Peace Officer was visible in all areas of the County combined with a social media campaign to draw attention to the Peace Officer assisted in achieving the department’s primary objectives.

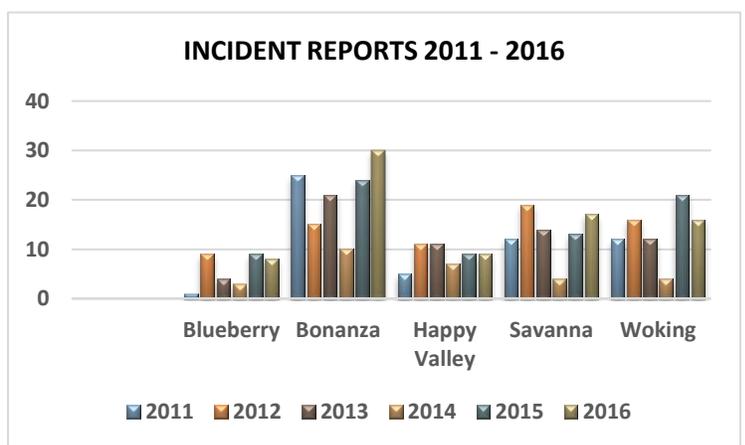
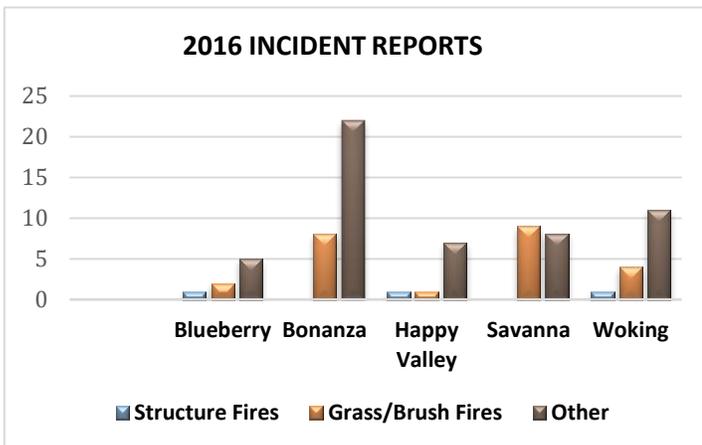


A total of 96 warnings were handed out in the last three months of 2016.

INCIDENT STATISTICS REPORTS

In Bylaw 220-2013 Fire Service, an incident is described as, “A fire, a situation where a fire or explosion is imminent, or any other situation presenting a danger or potential danger to life or property, and to which the fire service has responded.”

Note: In the graphs below, ‘Other’ refers to: vehicle machinery fires; motor vehicle collisions; dangerous goods 1st response, STARS landing zone; utility emergencies; mutual aid; false alarms and all other incidents to which Protective Services responded.



COMMUNITY & ECONOMIC DEVELOPMENT

HAMLET OF WOKING – HOUSING & LOT DEVELOPMENT

The County entered into an agreement with Jandel Homes to encourage development and, as a result, in 2016 additional lots were subdivided and developed. The County continues to be engaged with Jandel Homes and looks forward to additional development in Woking.

SAVANNA SCHOOL CAREER DAY

Numerous County staff from various departments organized and participated in a career fair to provide an overview to students of career opportunities available at municipal governments.

SADDLE HILLS RECREATION STUDY

A recreation study was performed in 2016 in order to provide background information for the development of a recreation plan. Provided assistance with coordinating stakeholders meetings with consultant.

RURAL VENTURES COOPERATIVE

The County was successful in its application for Community and Regional Economic Support (CARES) funding for a feasibility study into a rural ventures cooperative. This feasibility study would identify needs, strengths and areas of opportunities within Saddle Hills County, in order to facilitate the start-up of agri-business and agriculture related value-added businesses, in order to diversify the local economy.

FAMILY AND COMMUNITY SUPPORT SERVICES (FCSS) PROGRAM

Family and Community Support Services (FCSS) is a unique 80/20 funding partnership between the Government of Alberta and participating municipalities. In 2016, the FCSS Program received \$72,661 in provincial funds and contributed \$22,000 in local funds to support local families. This funding supported such things as:

- Preschools
- Youth Engagement events
- Volunteer Engagement
- Peace Wapiti School Liaison Worker Program

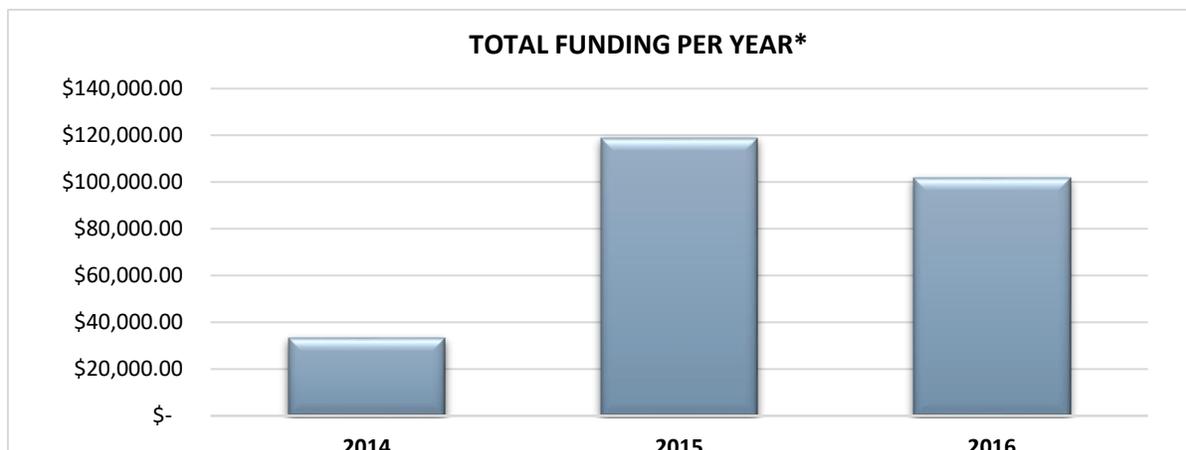
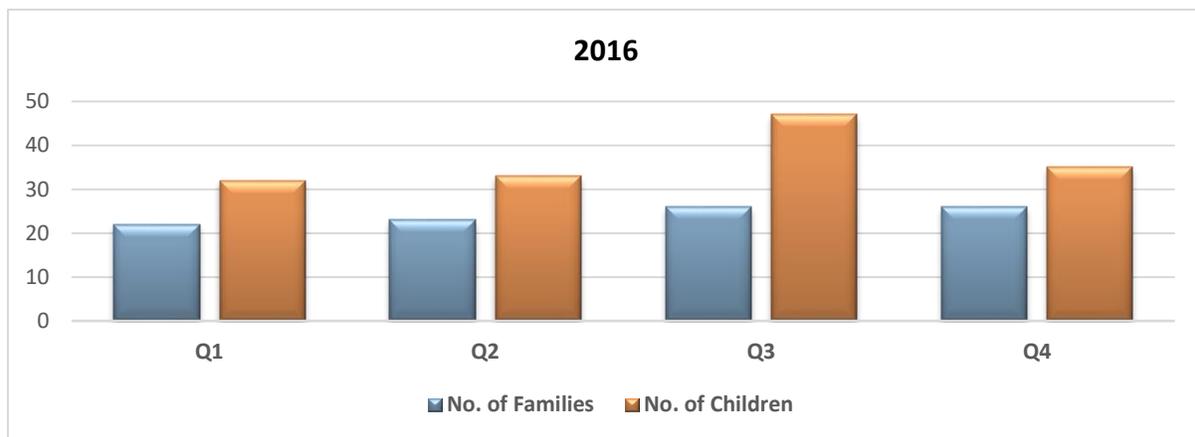
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CHILDCARE SUBSIDY PROGRAM

Since 2014 Saddle Hills County has offered a unique Childcare Subsidy Program to residents and non-resident employees of Saddle Hills County.

The purpose of this program is to assist Saddle Hill County residents in gaining affordable child care services to enable them to obtain employment.

This program is available to families that have children under six years old, who are self-employed business owners (home-based, commercial or farm families), and those who are employed or attend a post-secondary institution full-time.



**2014 was a partial year of funding*

AGRICULTURAL SERVICES BOARD

HIGHLIGHTS

The Alberta Agricultural Service Board Act requires that municipal council appoint members to establish an agricultural service board (ASB). The ASB is responsible for guiding the County through the Weed Control Act, the Soil Conservation Act; Animal Health Act, Agricultural Pests Act and their associated regulations.



In 2016 Saddle Hills County's Agricultural Services Board consisted of:

- Councillor Andruchiw (Jan – Oct)
- Councillor Moen (Oct – Dec)
- Councillor Titford – Chair (Jan - Oct)
- Edward Armagost – Chair (Oct – Dec)
- Conrad Dolen – Vice Chair
- Lianne Read
- Candace Dolen (Oct – Dec)

Saddle Hills County has 754 resident farmers within its boundaries. Of the 633,882 farmed acres within the County, 353,718 acres (56 per cent) are cultivated crops, 182,493 acres (29 per cent) are improved pasture and 97,670 acres (15 per cent) are native pasture.

The County's first Hutterite colony, now well established, licenced the first enclosed feed lot in the County in 2016. The first corn field and hemp crop were noted in 2016.

The County has diversity within its agricultural community and is producing pulses and oilseeds, grains and legumes as well as goats, sheep, elk and bison. The most common livestock production is cattle with a herd size of approximately 36,000.

This year was the first year in which Google Forms were used to capture data electronically through iPhones. Weed Inspectors were hired, trained and assigned zones, trucks and phones. Labourers were hired as well to maintain grassed fields, ditches and playgrounds in Woking and other locations within the County.

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WEED NOTICES

The ASB is tasked with enforcing the Weed Control Act. Three weed notices were issued in 2016 - two during the growing season and one late in the year which was appealed to the Provincial level. As a comparison, one was issued in 2014 and five weed notices were issued in 2015.

OUTREACH AND EDUCATION

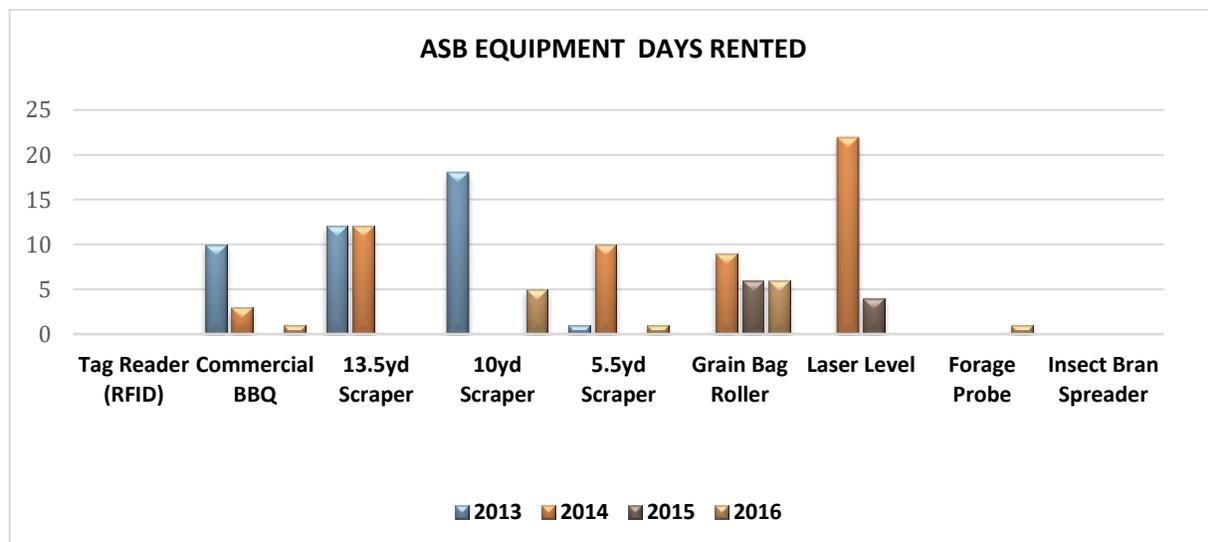
The County participated in local parades, held barbeques and one information session with supper being served. The Signal Newspaper was used as the primary media outlet for communication with the general public. Facebook continues to be a communication tool of growing importance with many of our posts stimulating discussion, likes and shares.

INTERACTIONS WITH RATEPAYERS

The staff of the Rural Development department addressed inquiries and reports on issues within the County on a day-to-day basis. Increased awareness of all programs had decreased the number of weed complaints at the municipal level from 58 to 19.

AGRICULTURAL EQUIPMENT RENTAL

The County provides, for rent, equipment pertinent to weed, pest, and animal health and soil conservation issues within the County. The following table illustrates equipment usage in the County from 2013 to 2016.



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COMMUNITY GRANTS

Each year the County distributes grants, as defined in Policy AD06 – Grant Program, to community organizations in order to help with the important work they do both within and beyond our borders to improve community life in our region.

Cemetery Grants

Alexview Cemetery	\$200.00
Blueberry Mountain Cemetery	\$200.00
Briar Ridge Cemetery Society	\$200.00
Gordondale Cemetery Club	\$200.00
Greenway Cemetery Association	\$200.00
Gundy Cemetery	\$200.00
Hillhaven Cemetery (Bonanza & District AG Society)	\$200.00
Holy Trinity Russian Orthodox Church Cemetery	\$200.00
Ksituan Ukrainian Catholic Cemetery (St. Mary's Ladies Club)	\$200.00
Northmark Public Cemetery Assoc.	\$200.00
Northmark Church Cemetery Association	\$200.00
St Peter & Paul Ukrainian Cemetery	\$200.00
Ukrainian Baptist Cemetery	\$200.00
	\$2,600.00

Recreation Operating Grants

Blueberry Mountain Goodwill Society	\$11,118.75
Bonanza & District AG Society	\$28,125.00
Cotillion Butte Recreation Association	\$6,450.00
Fourth Creek Community Association	\$5,475.00
Friends of Rycroft Community Hall Association	\$6,000.00
Gordondale Community Club	\$6,543.75
Gundy Community Recreation Society	\$3,375.00
Rycroft Agricultural Society	\$8,500.00
Rycroft Merry Pioneers	\$1,600.00
Savanna Agricultural Society	\$35,250.00
Silver Valley Community Club	\$4,275.00
Spirit River Settlement Historical Society	\$2,100.00
Town of Spirit River	\$28,000.00
Westmark Farmer's League	\$3,345.00
Woking Willing Workers	\$6,750.00
	\$156,907.50

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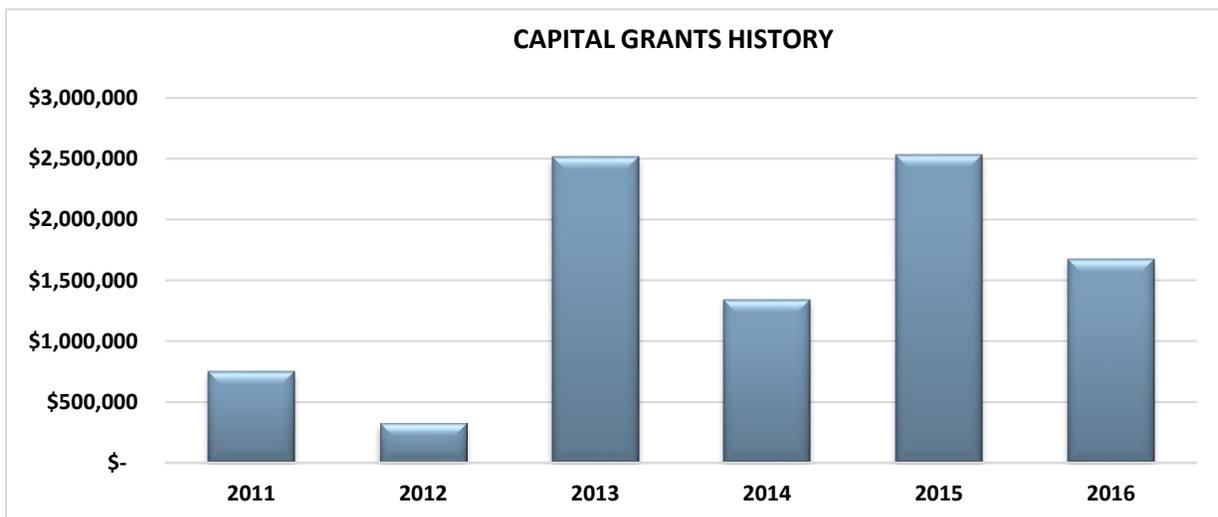
Recreation Capital Grants

Cotillion Butte Recreation Association	\$9,438.00
Friends of Rycroft Community Hall Association	\$14,920.00
Gundy Community Recreation Society	\$4,000.00
Happy Hour Club of Spirit River	\$2,880.00
Horseshoe of the Peace Historical Society	\$19,050.00
Rycroft Agricultural Society	\$20,950.00
Savanna Agricultural Society	\$28,000.00
Spirit River & District Agricultural Society	\$20,000.00
Spirit River Settlement Historical Society	\$57,810.00
Town of Spirit River	\$1,428.00
Woking Willing Workers	\$16,000.00
Bonanza & District AG Society	\$597,957.50
Blueberry Mtn. Goodwill Society	\$461,507.00
Westmark Farmer's League	\$129,878.00
*GST Rebate (retroactive from 2013-16)	\$287,820.50

\$1,671,639.00

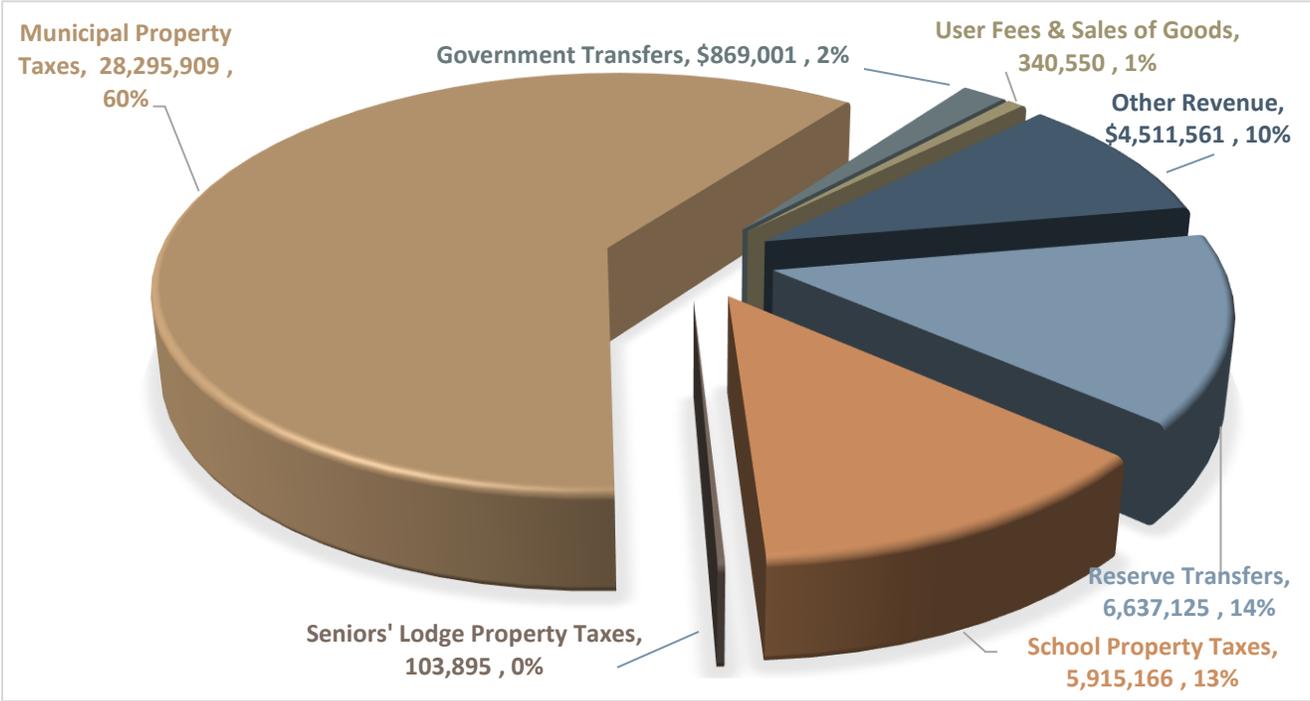
Total **\$1,831,146.50**

*Many non-profit organizations do not receive full or partial GST rebates so Saddle Hills County Council decided to provide funds to those organizations equal to the funds they would have received as a GST rebate.

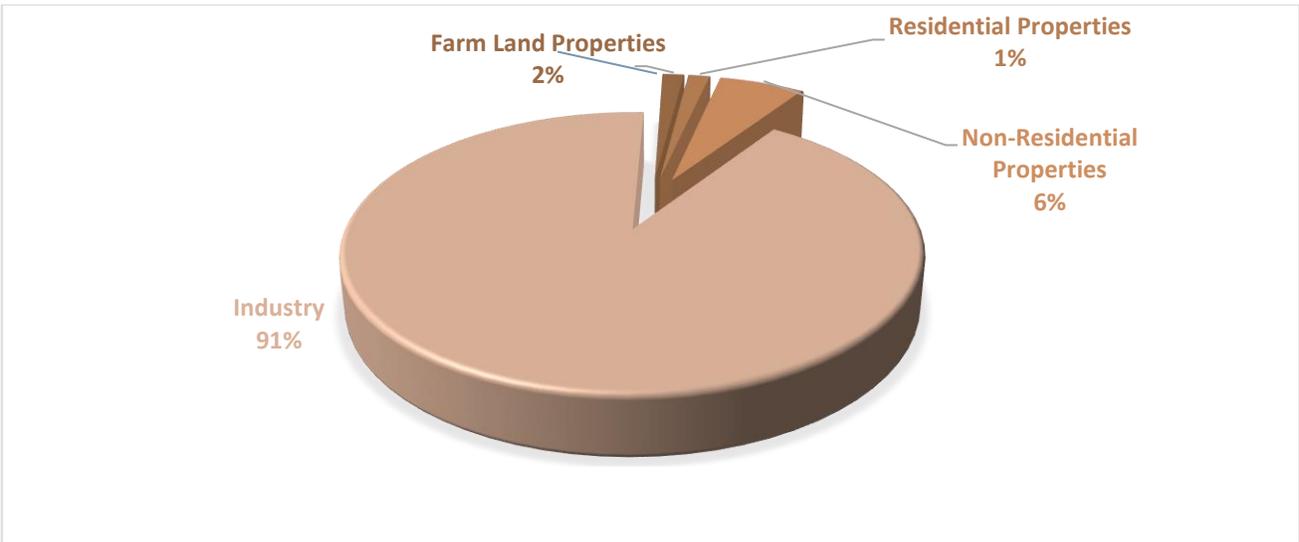


2017 Budget Highlights

2017 OPERATING REVENUE \$46,673,207

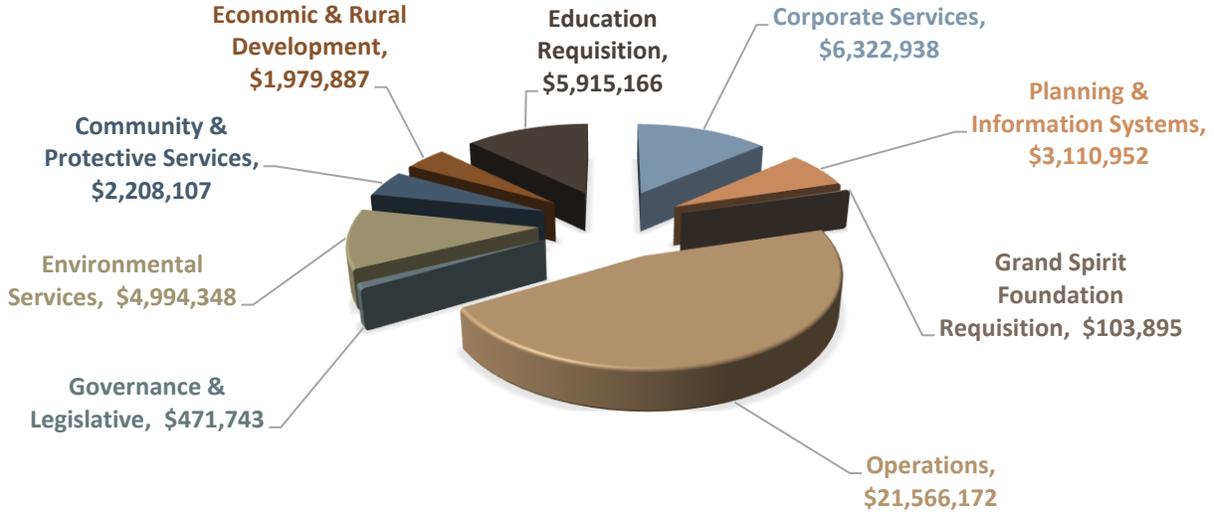


2017 MUNICIPAL PROPERTY TAX REVENUE \$28,295,909



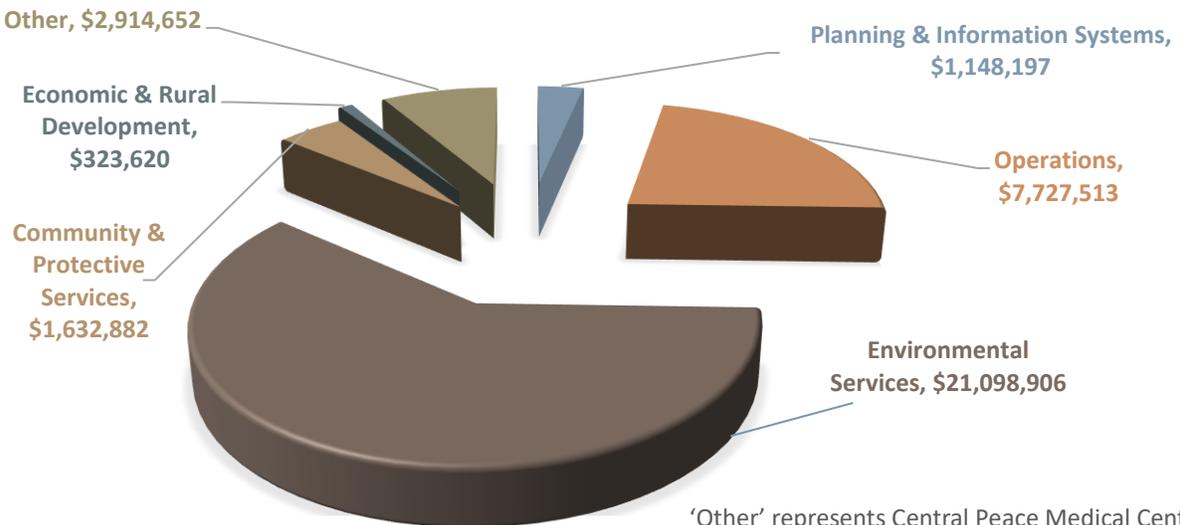
2016 ANNUAL REPORT

2017 OPERATING EXPENSES



Please see organizational chart (pg. 7) for departmental functions

2017 CAPITAL PROJECTS BUDGET



'Other' represents Central Peace Medical Center

Please see organizational chart (pg. 7) for departmental functions

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2017 Capital Projects

ADMINISTRATION

\$227,882

Irrigation & Landscaping at Complex
Admin Building - Training Room Alterations

SAFETY

\$20,000

Porta-Count Fit Tester

INFORMATION TECHNOLOGY

\$48,197

Server Backup System

COMMUNICATION

\$1,100,000

Broadband Infrastructure (fibre) Connect to Innovate

OPERATIONS

\$7,727,513

CAT 950M-2 Loader
Gravel/Plow Truck
Sander, Wing Plow
Gravel Pup
Tridem
Gravel Pup
Backhoe
Lowboy
Thumb for SHH3
BF #09510 SE 36-76-13-W6
BF #75359 SW 6-81-11-W6
BF #71657, (engineering) SW 11-80-8-W6*
BF #76440, (engineering) NW 22-81-9-W6*
BF #77071, (engineering) SW 30-79-7-W6*
Gravel Crushing
Henderson Creek Road Re-alignment
BF74636 (engineering & contract) SW 29-79-7-W6*
BF76520 (engineering & contract) NW 31-79-6-W6*
BF76727 (engineering & contract) NW 22-81-11-W6*
BF77763 (engineering & contract) NW 8-83-9-W6*
BF09510 (engineering) SE 36-76-13-W6
Spirit Ridge Road
TWP Rd 822
PW Shop Drainage Plan
Gundy Connector Study

Definitions:

BF - Bridge File
WTP - Water Treatment Plant

*May be contingent on grant funds

PROTECTIVE SERVICES

\$1,385,000

Firehalls - Land purchase
Firehall - Woking
Firehall - Savanna
Thermal Imaging Camera (fire)
Rescue Stabilization Struts (fire)
Air Lifting Bags (fire)
New Vehicle - Director
Bonanza Fire Hall Landscaping

COMMUNITY DEVELOPMENT

\$75,000

Woking Development Project

MEDICAL SERVICES

\$2,914,652

Central Peace Medical Center

AGRICULTURE

\$248,620

Zero Turn Mower
Riding Mower
Tractor
Rough Cut Mower

Skid Mount Sprayer

Side - Arm Mower Attachment
New Vehicle - Manager

ENVIRONMENTAL SERVICES

\$21,098,906

Drainage \$ 280,000
Woking Storm Drainage Improvements

Water \$ 17,298,750
Bonanza & Ksituan Water Treatment Plants
Reservoir & WTP Improvements - Bonanza
Reservoir & WTP Improvements - Ksituan
Gravel around dugout & landscaping - Bonanza
Gravel around dugout & landscaping - Ksituan
Concrete around Bonanza WTP
Concrete around Ksituan WTP and truckfill
Raw Water Storage Reservoir Expansion - Woking*
WTP Upgrade and Clear Well Expansion - Woking*
Pump and accessories
Potable Rural Water Project
Woking Water Supply Aeration
Woking Chemical Ponder

Sewage \$ 628,156

Sanitary Sewage Lift Station Upgrade - Woking*
County Complex Sewage Lagoon (engineering)

Solid Waste \$ 2,892,000

Blueberry Landfill (construction)
Blueberry Landfill (engineering)
Transfer Station Upgrades

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County Information

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Junction of Highway 49 and Highway 725

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