



Annual Report

2019



Photo by Deputy Reeve Kristen Smith

INSIDE

3.	WELCOME	30.	2019 ACTIVITIES HIGHLIGHTS
4.	MESSAGE FROM THE REEVE	30	⇒ Operations
5.	COUNCIL	33	⇒ Environmental Services
7.	BOARDS & COMMITTEES	35	⇒ Planning & Information Services
8.	OUR ORGANIZATION	40	⇒ Community & Protective Services
9.	INTER-MUNICIPAL PARTNERSHIPS	43	⇒ Economic & Rural Development
10.	2019 FINANCIAL STATEMENTS	46	⇒ Agricultural Service Board
		49	⇒ Community Grants
		51.	2020 BUDGET HIGHLIGHTS
		55.	2020 CAPITAL PROJECTS
		57.	BURSARIES TO LOCAL STUDENTS
		58.	OUTREACH

Saddle Hills County

Administration Office

Junction of Highway 49 and Highway 725

Mailing Address

RR#1 Spirit River, AB, T0H 3G0

Phone

780-864-3760
1-888-864-3760

Fax

780-864-3904

Email

admin@saddlehills.ab.ca

The Wilderness is Our Back Yard



Web: www.saddlehills.ab.ca

Facebook: @saddlehillscounty

Twitter: @saddlehillsab

WELCOME

Saddle Hills County is situated in the Central Peace Region of northwestern Alberta along the southern banks of the Peace River. The County has a diverse agricultural community and deposits of natural gas and oil.

Saddle Hills County is also home to a diverse agricultural community which produces crops which include: pulses, cereals, canola, legumes as well as bison, elk, goats and sheep. The most common livestock is cattle with an estimated of 26,429 head.

The County's strategic location provides easy access to three major airports: Grande Prairie, Fort St. John and Dawson Creek. Rail service is available nearby.

Two major road corridors (Highway 49 and Highway 2) run through the County offering access to the Northwest Territories, British Columbia as well as Central and Southern Alberta.

Whether you are hoping to start a business, expand your current operation, or build your dream home, we can help you.

If you just want to settle back and enjoy the outdoors, from the majestic Peace River to our campgrounds and lakes in the northern boreal forest ... we welcome you with open arms.



MESSAGE FROM THE REEVE

OUR REPORT TO YOU

Saddle Hills County had a constructive year in 2019 and we are pleased to have accomplished a great deal on issues which our ratepayers have told us matter to them.

Our Roads

Always our top priority, our road network received considerable investment in 2019 with some major rehabilitation and construction along with our annual gravelling, grading and dust control programs. The County replaced a total of 143 culverts in 2019 and completed four major bridge files.

All-in-all through our ambitious road program, our staff put in a strong performance and contributed significantly to Council's goal of maintaining a top-notch road system for farmers, industry, and the public.

Better Communications

We invested a meaningful amount of time, effort and work into improving cell service in several areas of the County and our continued partnership with TELUS paid dividends through the construction of new towers and the installation of new state-of-the-art equipment on another.

Our Seniors

One of our proudest achievements of 2019 was the Supportive Living Long Term Care facility which was approved by the Alberta Government and will be funded by Provincial and Federal Governments along with Saddle Hills County and the other G5 municipalities.

Rural Potable Water Initiative

Our Rural Potable Water Initiative made some major strides forward with the successful completion of the Bonanza-Bay Tree water line. The process of installing service lines to residences and businesses along the line began and is expected to be completed in 2020.

In addition, we completed the reservoirs and broke ground on Savanna Water Treatment – a project which we are hoping will be complete in the fall of 2020.

Our Firefighters

In 2019 we were proud to officially open the Savanna Firehall and continue on our commitment to our volunteer firefighters to provide them with the best premises, equipment and support. Work was almost completed on the new Woking Fire Hall

which is expected to open in 2020.

Improved Utilities

The Woking Water Plant Upgrade was completed, including the construction of a new clear well which will increase the amount of potable water stored at the plant for distribution to Hamlet residents. The project has provided increased electrical efficiency, new and more efficient distribution pumps, an upgraded raw water fill pipeline and improved electrical control systems.



Reeve Alvin Hubert

Intermunicipal Collaboration

To ensure that any of our planning decisions are made collaboratively with adjoining municipalities, the County completed Intermunicipal Agreements and Intermunicipal Collaboration Frameworks with our neighbours.

Spring Lake Campground

In August of 2019 the County acquired the lease for the campground, the boat launch and the day use areas of the Spring Lake Campground enabling it to be re-opened. Along with our other campgrounds it is a tremendous asset for the County and we look forward to welcoming campers, fishers and hikers in 2020.

Municipal Agricultural Disaster Declaration

The County was quick to declare a Municipal Agricultural Disaster on November 5th in support of our crop farmers. The declaration came after a very wet fall and early snow causing much of the county to remain unharvested. The declaration was a show of support to farmers and a gateway for the county to lobby federal and provincial governments on behalf of farmers.

Our Community Organizations

Council's support for the Community Organizations which are so important to community life in the County continued in 2019 with financial grants to community groups throughout every region of the County as well as assistance in the construction of new community halls in Fourth Creek and Gordondale.

Financial Prudence and Sustainability

As always, Council exercised prudence in maintaining the County's financial sustainability. Our primary concern remains the present and future ability of our Agricultural Producers and Industry Partners to thrive in Saddle Hills County.



2019 Saddle Hills County Council:

Back Row (l to r) Councillors Lawrence Andruchiw, Willis Fitzsimmons, Ed Armagost, Ken Titford and John Moen. Front row: Deputy Reeve Kristen Smith, Reeve Alvin Hubert.

SADDLE HILLS COUNCILLORS & WARDS



WARD 2
Reeve
Alvin Hubert



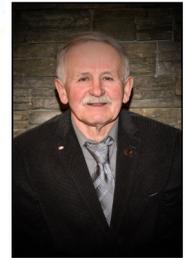
WARD 3
Deputy Reeve
Kristen Smith



WARD 4
Councillor
Ed Armagost



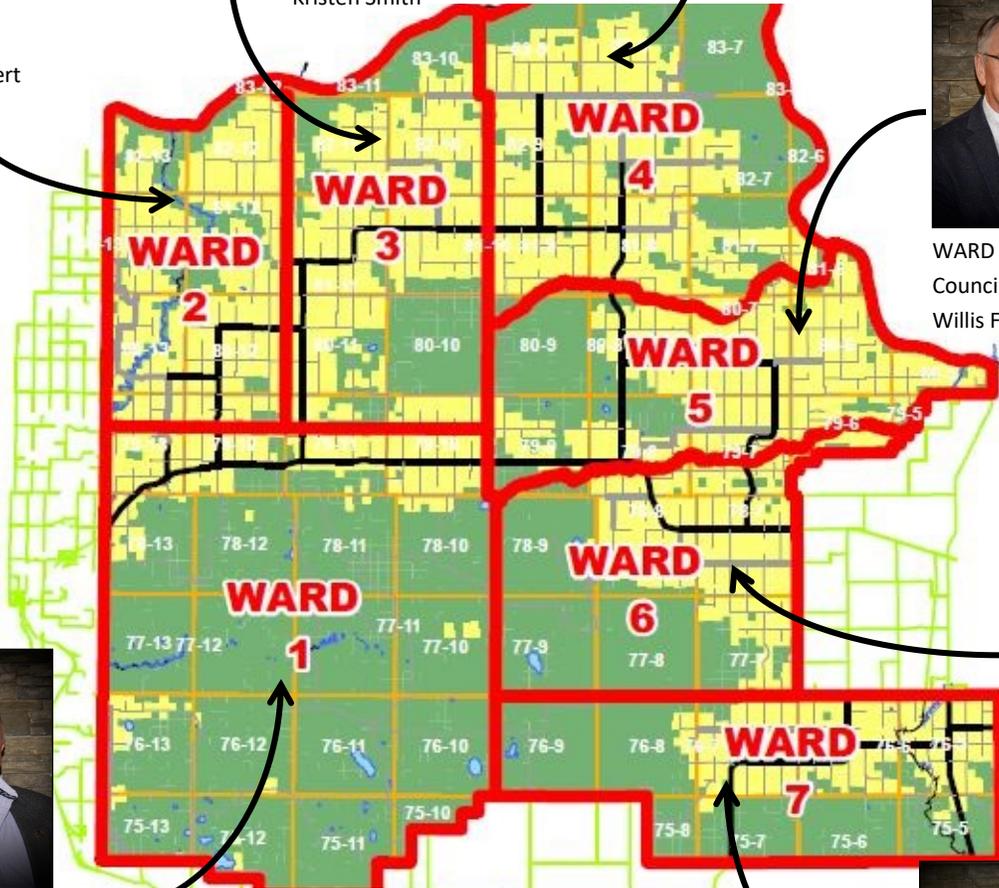
WARD 5
Councillor
Willis Fitzsimmons



WARD 6
Councillor
Lawrence Andruchiw



WARD 1
Councillor
Ken Titford



WARD 7
Councillor
John Moen

BOARDS & COMMITTEES

Governance & Leadership

- ⇒ Audit Committee
- ⇒ Central Peace Assessment Review Board
- ⇒ Strategic Planning Committee
- ⇒ Intermunicipal Collaboration & Planning Committee
- ⇒ Intermunicipal (G5) Economic Development Advisory Committee

Municipal Services

- ⇒ Agricultural Service Board
- ⇒ Agricultural Appeal Committee
- ⇒ Central Peace Emergency Management Committee (CPREM)
- ⇒ Central Peace Regional Waste Management Commission
- ⇒ G5/Central Peace Medical Clinic Committee
- ⇒ Central Peace Medical Services Corporation
- ⇒ Grande Spirit Foundation
- ⇒ Peace Library System Board
- ⇒ Saddle Hills County Municipal Library Board



Environmental Stewardship

- ⇒ Municipal Planning Commission
- ⇒ Subdivision & Development Appeal Board

Community Development

- ⇒ Community Development Advisory Committee
- ⇒ Industry Liaison Committee

External

- ⇒ Central Peace Recruitment & Retention Committee
- ⇒ Environmental Advisory Committee to International Paper
- ⇒ Forestry Issues, Weyerhaeuser Ainsworth, Canfor
- ⇒ Grande Prairie Regional Tourism Association
- ⇒ Mighty Peace Watershed Alliance
- ⇒ Northern Alberta Elected Leaders
- ⇒ Northern Alberta Mayors and Reeves Committee
- ⇒ Northwest Species at Risk Committee
- ⇒ Peace Air Shed Zone Association
- ⇒ Peace Regional Water Study Committee
- ⇒ Peace Region Economic Development Alliance, Northwest Transportation Advisory Bureau
- ⇒ Peace Valley Conservation, Recreation and Tourism Society
- ⇒ Seniors Assisted Living Committee
- ⇒ V.S.I Service (1980) LTD.
- ⇒ Water North Coalition

Our Organization

Governance

Saddle Hills County provides services and operations as determined by policies, priorities and programs established by the elected Council.

Responsibilities

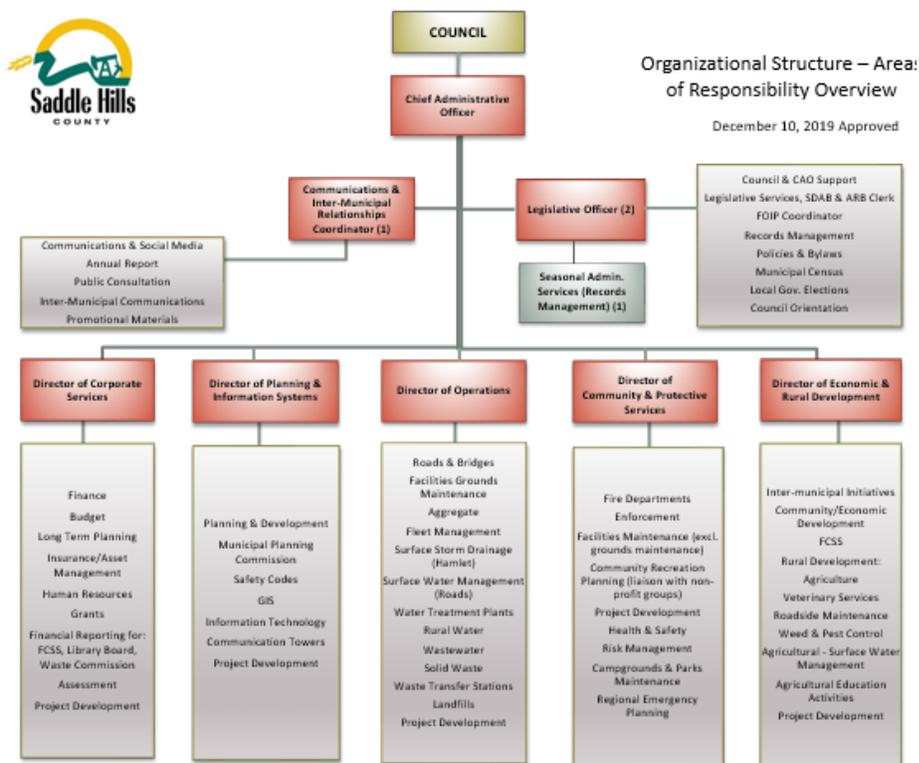
Council is responsible for providing overall governance for our community including establishing municipal service levels, approving the annual budget and local taxation levels.

Council has seven members and is headed by the Reeve. The Reeve is the Chief Elected Officer (CEO) and is elected from within Council. It is the Reeve's responsibility to chair all Council meetings and speak on behalf of Council and the community.

Along with its participation on a variety of regional boards and committee Council appoints a number of local boards and committees to advise and assist it in its governance role.

Council provides direction to its Administration through the Chief Administrative Officer (CAO). The CAO is responsible for the overall administration of the County and for advising and making recommendations to Council on matters concerning the municipality.

- Organization Chart -



Cary Merritt Named Chief Administrative Officer

Cary Merritt was appointed Chief Administrative Office (CAO) on August 14, 2019. “We are pleased to welcome Cary to his new duties and responsibilities as CAO and we look forward to working together for the future of the County,” said Reeve Alvin Hubert.

“The County has taken important strides forward in the last few years and we are confident that Cary will help us to build on our successes,” says Hubert. Merritt joined the County in 2014, and has served as Director of Corporate Services since 2016.

Prior to coming to Saddle Hills County, Merritt developed extensive experience in both

the municipal and private sectors.

“I’m looking forward to taking on the challenges of my new position and look forward to serving Saddle Hills County,” said Merritt, adding,

“I know Council has some very significant and important initiatives and goals to achieve and I know that, working together, we can achieve those objectives.”



Unique Inter-municipal Partnership

Supportive Living, Long Term Care Facility Approved

On March 7, 2019, then-Minister of Energy and MLA for Dunvegan- Central Peace, Marg McCuaig-Boyd announced the approval, by the provincial government, of up to \$24 million for a *Supportive Living and Long-Term Care Facility* in Spirit River.

Seniors Built This Community

The project is planned to include 52 supportive living and 40 new and renovated lodge spaces in Spirit River. “The seniors built this community and deserve to retire and age in their community,” said McCuaig- Boyd.

Collaborative Project

The project will be funded by Provincial and Federal Governments along with Saddle Hills County and the other G5 municipalities.

Reeve Alvin Hubert thanked the members of the Board of the Grande Spirit Foundation, the public non-profit organization representing 12 municipalities in the Grande Prairie area committed to providing senior citizens, low income families and individuals with appropriate and efficient housing and support services.

Unique Partnership

A needs assessment by the G5 municipalities concluded more lodge spaces and supportive living spaces were required in the region. Grande Spirit Foundation deemed the building of this supportive living project to be one of its highest priorities.

This project represents the first time that Alberta Health Services and Grande Spirit Foundation have partnered to provide supportive living and long-term care in one facility.

**The G5 is made up of Saddle Hills County, the Municipal District of Spirit River No. 133, Birch Hills County, Town of Spirit River, and Village of Rycroft*



Representatives of the G5 municipalities -Left to Right: Gerald Manzulenکو, Reeve, Birch Hills County, Allan Georget, Mayor, Town of Spirit River, Lawrence Andruchiw, Councillor, Saddle Hills County, Kristen Smith, Deputy Reeve, Saddle Hills County, (rear) Stan Bzowy, Councillor, MD of Spirit River No. 133, Alvin Hubert, Reeve, Saddle Hills County, Minister of Energy and MLA Marg McCuaig-Boyd, (rear) Councillor Ken Titford, Saddle Hills County, Councillor Elaine Garrow, MD of Spirit River No. 133, (rear) Councillor Ed Armagost, Saddle Hills County, Councillor Denise Skoworodko, Town of Spirit River, Councillor Deanne Wendland, Birch Hills County, Councillor Denise Joudrey, Birch Hills County, (rear) Councillor Willis Fitzsimmons, Saddle Hills County, Diahann Potrebenko, Mayor, Village of Rycroft (rear) Councillor Tammy Yaremko, Town of Spirit River, Reeve Tony van Rootselaar, MD of Spirit River No. 133, Councillor John Moen, Saddle Hills County Councillor Herman Sellin, Town of Spirit River, Councillor Harry Ezio, Town of Spirit River.

Departmental Responsibilities

- ◇ Finance Budget
 - ◇ Long Term Planning
 - ◇ Insurance/Asset Management
 - ◇ Human Resources
 - ◇ Grants
 - ◇ Financial Reporting for:
 - FCSS
 - Library Board
 - Waste Commission
 - ◇ Assessment
 - ◇ Project Development
 - ◇ Records Management (Assist)
-

2019 Financial Statements

Independent Auditor's Report

To the Audit Committee of Saddle Hills County:

Opinion

We have audited the consolidated financial statements of Saddle Hills County (the "Municipality"), which comprise the consolidated statement of financial position as at December 31, 2019, and the consolidated statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Municipality as at December 31, 2019, and the results of its operations, net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



2019 Financial Statements

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Peace River, Alberta

April 28, 2020


Chartered Professional Accountants

MNP

2019 Financial Statements

**SADDLE HILLS COUNTY
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED DECEMBER 31, 2019**

	2019 \$	2018 \$
FINANCIAL ASSETS		
Cash and cash equivalents (Note 2)	<u>7,485,501</u>	16,142,660
Accounts receivable (Note 3)	7,527,849	5,632,886
Long-term investments (Note 4)	66,522,971	63,580,293
Land held for resale	352,711	-
	<u>81,889,032</u>	<u>85,355,839</u>
LIABILITIES		
Accounts payable and accrued liabilities (Note 5)	5,054,541	3,198,276
Deferred revenue (Note 6)	344,038	2,351,687
Landfill closure and post-closure costs (Note 7)	5,546,435	5,463,356
	<u>10,945,014</u>	<u>11,013,319</u>
NET FINANCIAL ASSETS	<u>70,944,018</u>	<u>74,342,520</u>
NON-FINANCIAL ASSETS		
Tangible capital assets (Schedule 2)	138,540,928	124,919,912
Inventory for consumption (Note 8)	1,510,273	555,555
Prepaid expenses	447,003	357,088
	<u>140,498,204</u>	<u>125,832,555</u>
ACCUMULATED SURPLUS (Schedule 1, Note 9)	<u>211,442,222</u>	<u>200,175,075</u>

Contingencies and Commitments - See Note 12 and 13

Approved by

Reeve

Chief Administrative Officer

See accompanying notes to the financial statements

2019 Financial Statements

**SADDLE HILLS COUNTY
CONSOLIDATED STATEMENT OF OPERATIONS
FOR THE YEAR ENDED DECEMBER 31, 2019**

	Budget \$	2019 \$	2018 \$
REVENUE			
Net municipal property taxes (Schedule 3)	33,057,265	33,069,475	30,247,671
Oil well drilling equipment tax	1,500,000	1,415,605	2,621,435
Return on investments	1,302,000	1,815,798	1,690,352
Other	591,605	811,097	234,192
Government transfers for operating (Schedule 4)	780,126	588,097	426,365
User fees and sale of goods	732,271	780,862	764,893
Penalties and costs on taxes	100,000	97,073	83,970
Total revenues	38,063,267	38,578,007	36,068,878
EXPENSES			
Operating			
Road and bridge projects	13,634,149	14,761,666	14,571,513
Administrative	7,777,798	5,582,764	4,179,608
Agriculture and land development	2,907,209	2,170,415	1,958,366
Protective services	1,750,529	1,650,584	1,535,760
Water and wastewater	1,985,185	1,811,039	1,492,901
Recreation and culture	3,620,992	3,714,457	1,477,730
Legislative	2,549,200	2,860,623	1,435,570
Waste management	970,424	862,034	952,501
Common services	1,525,543	1,220,968	907,786
Family and community support services	54,448	35,104	38,523
Total Expenses	36,775,477	34,669,654	28,550,258
EXCESS OF REVENUE OVER EXPENSES - BEFORE OTHER	1,287,790	3,908,353	7,518,620
OTHER			
Government transfers for capital (Schedule 4)	7,568,773	7,206,970	5,184,417
Gain (loss) on disposal of tangible capital assets	-	151,824	16,041
EXCESS OF REVENUE OVER EXPENSES	8,856,563	11,267,147	12,719,078
ACCUMULATED SURPLUS, BEGINNING OF YEAR	200,175,075	200,175,075	187,455,997
ACCUMULATED SURPLUS, END OF YEAR	209,031,638	211,442,222	200,175,075

See accompanying notes to the financial statements

2019 Financial Statements

**SADDLE HILLS COUNTY
CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2019**

	Budget \$	2019 \$	2018 \$
	<u> </u>	<u> </u>	<u> </u>
EXCESS OF REVENUES OVER EXPENSES	8,856,563	11,267,147	12,719,078
Acquisition of tangible capital assets	(39,566,976)	(18,298,643)	(15,316,324)
Proceeds on disposal of tangible capital assets	(183,000)	173,167	1,425,311
Amortization of tangible capital assets	-	4,656,285	4,224,004
(Gain) loss on sale of tangible capital assets	-	(151,825)	(16,041)
	<u>(39,749,976)</u>	<u>(13,621,016)</u>	<u>(9,683,050)</u>
Acquisition of supplies inventories	-	(1,510,273)	(555,555)
Use of supplies inventories	-	555,555	1,124,394
Acquisition of prepaid assets	-	(447,003)	(357,088)
Use of prepaid assets	-	357,088	130,842
	<u>-</u>	<u>(1,044,633)</u>	<u>342,593</u>
INCREASE IN NET FINANCIAL ASSETS	(30,893,413)	(3,398,502)	3,378,621
NET FINANCIAL ASSETS, BEGINNING OF YEAR	<u>74,342,520</u>	<u>74,342,520</u>	<u>70,963,899</u>
NET FINANCIAL ASSETS, END OF YEAR	<u>43,449,107</u>	<u>70,944,018</u>	<u>74,342,520</u>

2019 Financial Statements

**SADDLE HILLS COUNTY
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2019**

	2019 \$	2018 \$
NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:		
OPERATING		
Excess of revenues over expenses	11,267,147	12,719,078
(Gain) loss on sale of tangible capital assets	(151,824)	(16,041)
Non-cash items included in excess (shortfall) of revenues over expenses:		
Amortization of tangible capital assets	4,656,285	4,224,004
Non-cash charges to operations (net change):		
Decrease (increase) in trade and other receivables	(1,894,962)	(356,661)
Decrease (increase) in inventory for consumption	(954,718)	568,841
Decrease (increase) in prepaid expenses	(89,915)	(226,246)
Decrease (increase) in land held for resale	(352,711)	-
Increase (decrease) in accounts payable and accrued liabilities	1,856,263	(1,156,912)
Increase (decrease) in deferred revenue	(2,007,649)	(193,086)
Increase (decrease) in provision for landfill closure and post-closure (Note 7)	83,079	201,678
Cash provided by operating transactions	<u>12,410,995</u>	<u>15,764,655</u>
CAPITAL		
Acquisition of tangible capital assets	(18,298,643)	(15,316,324)
Sale of tangible capital assets	173,167	1,425,311
Cash applied to capital transactions	<u>(18,125,476)</u>	<u>(13,891,013)</u>
INVESTING		
Decrease (increase) in investments	<u>(2,942,678)</u>	<u>(887,713)</u>
CHANGE IN CASH AND EQUIVALENTS DURING THE YEAR	(8,657,159)	985,929
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	<u>16,142,660</u>	<u>15,156,731</u>
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>7,485,501</u>	<u>16,142,660</u>
See accompanying notes to the financial statements		
	2019 \$	2018 \$
Cash and cash equivalents is made up of:		
Cash and temporary investments (Note 2)	<u>7,485,501</u>	<u>16,142,660</u>

2019 Financial Statements

**SADDLE HILLS COUNTY
CONSOLIDATED SCHEDULE OF CHANGES IN ACCUMULATED SURPLUS
FOR THE YEAR ENDED DECEMBER 31, 2019
SCHEDULE 1**

	Unrestricted Surplus	Restricted Surplus	Equity in Tangible Capital Assets	2019 \$	2018 \$
BALANCE, BEGINNING OF YEAR	-	75,255,163	124,919,912	200,175,075	187,455,997
Excess of revenues over expenses	11,267,147	-	-	11,267,147	12,719,078
Unrestricted funds designated for future use	2,353,869	(2,353,869)	-	-	-
Restricted funds used for operations	-	-	-	-	-
Current year funds used for tangible capital assets	(18,298,643)	-	18,298,643	-	-
Disposal of assets (at net book value)	21,342	-	(21,342)	-	-
Annual amortization expense	4,656,285	-	(4,656,285)	-	-
Long term debt repaid	-	-	-	-	-
Change in accumulated surplus	-	(2,353,869)	13,621,016	11,267,147	12,719,078
BALANCE, END OF YEAR	-	72,901,294	138,540,928	211,442,222	200,175,075

See accompanying notes to the financial statements

**SADDLE HILLS COUNTY
CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2019
SCHEDULE 2**

	Land	Land Improvements	Buildings	Engineered Structures	Machinery and Equipment	Vehicles	2019 \$	2018 \$
COST:								
BALANCE, BEGINNING OF YEAR	1,503,706	3,230,801	23,526,353	138,730,447	11,492,419	2,100,764	180,584,490	168,964,240
Acquisition of tangible capital assets	-	702,050	3,410,505	12,963,458	1,070,151	152,479	18,298,643	15,316,324
Disposal of tangible capital assets	-	-	-	(123,487)	(362,008)	(269,292)	(754,787)	(3,696,074)
BALANCE, END OF YEAR	1,503,706	3,932,851	26,936,858	151,570,418	12,200,562	1,983,951	198,128,346	180,584,490
ACCUMULATED AMORTIZATION:								
BALANCE, BEGINNING OF YEAR	-	511,787	2,146,000	47,797,575	4,169,103	1,040,113	55,664,578	53,727,374
Annual amortization	-	76,892	348,676	3,028,512	962,308	239,897	4,656,285	4,224,004
Accumulated amortization on disposals	-	-	-	(123,487)	(340,666)	(269,292)	(733,445)	(2,286,800)
BALANCE, END OF YEAR	-	588,679	2,494,676	50,702,600	4,790,745	1,010,718	59,587,418	55,664,578
NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	1,503,706	3,344,172	24,442,182	100,867,818	7,409,817	973,233	138,540,928	124,919,912
2018 NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	1,503,706	2,719,014	21,380,353	90,932,872	7,323,316	1,060,651	124,919,912	

See accompanying notes to the financial statements

2019 Financial Statements

**SADDLE HILLS COUNTY
CONSOLIDATED SCHEDULE OF PROPERTY TAXES LEVIED
FOR THE YEAR ENDED DECEMBER 31, 2019
SCHEDULE 3**

	Budget \$	2019 \$	2018 \$
TAXATION			
Real property taxes	20,750,184	21,117,748	19,887,626
Linear property taxes	18,125,240	18,138,133	16,625,216
Government grants in place of property taxes	5,225	9,644	4,592
Early payment discount	-	-	(604,769)
	<u>38,880,649</u>	<u>39,265,525</u>	<u>35,912,665</u>
REQUISITIONS			
Alberta School Foundation Fund	5,506,516	5,879,182	5,477,174
Seniors Foundation	117,558	117,558	107,009
Designated Industrial Property	199,310	199,310	80,811
	<u>5,823,384</u>	<u>6,196,050</u>	<u>5,664,994</u>
NET MUNICIPAL TAXES	<u>33,057,265</u>	<u>33,069,475</u>	<u>30,247,671</u>

See accompanying notes to the financial statements

**SADDLE HILLS COUNTY
CONSOLIDATED SCHEDULE OF GOVERNMENT TRANSFERS
FOR THE YEAR ENDED DECEMBER 31, 2019
SCHEDULE 4**

	Budget \$	2019 \$	2018 \$
TRANSFERS FOR OPERATING:			
Provincial Government	780,126	588,097	426,365
Federal Government	-	-	-
	<u>780,126</u>	<u>588,097</u>	<u>426,365</u>
TRANSFERS FOR CAPITAL:			
Provincial Government	7,568,773	7,206,970	5,184,417
Federal Government	-	-	-
	<u>7,568,773</u>	<u>7,206,970</u>	<u>5,184,417</u>
TOTAL GOVERNMENT TRANSFERS	<u>8,348,899</u>	<u>7,795,067</u>	<u>5,610,782</u>

See accompanying notes to the financial statements

2019 Financial Statements

**SADDLE HILLS COUNTY
CONSOLIDATED SCHEDULE OF EXPENSES BY OBJECT
FOR THE YEAR ENDED DECEMBER 31, 2019
SCHEDULE 5**

	Budget \$	2019 \$	2018 \$
CONSOLIDATED EXPENSES BY OBJECT			
Salaries, wages and benefits	9,488,053	8,722,356	7,959,238
Contracted and general services	11,102,855	8,256,460	8,479,355
Materials, goods, supplies and utilities	5,414,246	4,317,497	3,366,486
Transfers to governments, agencies and organizations	10,395,675	8,402,666	3,905,686
Amortization of tangible capital assets	-	4,656,285	4,224,004
Other expenses	374,648	314,390	615,489
	<u>36,775,477</u>	<u>34,669,654</u>	<u>28,550,258</u>

See accompanying notes to the financial statements

2019 Financial Statements

**SADDLE HILLS COUNTY
CONSOLIDATED SCHEDULE OF SEGMENTED DISCLOSURE
FOR THE YEAR ENDED DECEMBER 31, 2019
SCHEDULE 6**

	General Government	Protective Services	Transportation Services	Planning & Development	Recreation & Culture	Environmental Services	Other	Total \$
REVENUE								
Net municipal taxes	33,069,475	-	-	-	-	-	-	33,069,475
Government transfers	149,077	95,661	1,613,938	343,359	-	5,593,032	-	7,795,067
Oil well drilling equipment taxes	-	-	1,415,605	-	-	-	-	1,415,605
User fees and sales of goods	195,298	49,123	265,630	8,300	-	262,511	-	780,862
Investment income	1,815,798	-	-	-	-	-	-	1,815,798
Other revenues	155,960	22,971	119,632	23,180	3,133	3,245	580,049	908,170
	35,385,608	167,755	3,414,805	374,839	3,133	5,858,788	580,049	45,784,977
EXPENSES								
Contract & general services	995,599	308,848	5,869,322	480,014	49,029	422,560	131,088	8,256,460
Salaries & wages	1,921,919	607,032	3,654,662	1,289,119	101,262	1,148,362	-	8,722,356
Goods & supplies	366,974	186,875	3,066,361	211,575	115,814	361,966	7,932	4,317,497
Transfers to governments, agencies and organizations	2,319,379	300,313	-	79,600	3,437,717	79,662	2,185,995	8,402,666
Other expenses	196,207	35,104	-	-	-	83,079	-	314,390
	5,800,078	1,438,172	12,590,345	2,060,308	3,703,822	2,095,629	2,325,015	30,013,369
NET REVENUE BEFORE AMORTIZATION								
	29,585,530	(1,270,417)	(9,175,540)	(1,685,469)	(3,700,689)	3,763,159	(1,744,966)	15,771,608
Amortization expense	(256,783)	(247,516)	(3,392,291)	(110,107)	(10,635)	(577,444)	(61,509)	(4,656,285)
Gain (Loss) on disposal of tangible capital assets	-	-	151,824	-	-	-	-	151,824
NET REVENUE	29,328,747	(1,517,933)	(12,416,007)	(1,795,576)	(3,711,324)	3,185,715	(1,806,475)	11,267,147

2019 Financial Statements

**SADDLE HILLS COUNTY
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019**

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of Saddle Hills County are the representations of management prepared in accordance with generally accepted accounting principles for local governments established by the Public Sector Accounting Board of the Canadian Institute of Chartered Professional Accountants. Significant aspects of the accounting policies adopted by Saddle Hills County are as follows:

a) Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenues and expenditures, changes in net financial assets and cash flows of the reporting entity. This entity is comprised of the municipal operations plus all of the organizations that are owned or controlled by the County and are, therefore, accountable to the Council for administration of their financial affairs and resources. They include the County's proportionate share of the Central Peace Regional Waste Management Commission (25%).

The schedule of taxes levied also includes requisitions for education and housing that are not part of the municipal reporting entity.

The statements exclude trust assets that are administered for the benefit of external parties. Interdepartmental and organizational transactions and balances are eliminated.

b) Basis of Accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

c) Deferred Revenue

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation and agreement and may only be used in completion of certain programs, in the completion of specific work, or for the purchase of tangible capital assets. These funds and the earnings thereon are accounted for as deferred revenue until the related expenses are incurred, the services are performed or the tangible capital assets are acquired.

d) Use of Estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Where management uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. These estimates and assumptions are based on the County's best information and judgement and actual results could differ from these estimates.

2019 Financial Statements

FOR THE YEAR ENDED DECEMBER 31, 2019

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

e) Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand, balances with the banks net of outstanding cheques and term deposits with original maturities of 90 days or less at the date of acquisition and are recorded at cost.

f) Investments

Investments are recorded at amortized cost. Investment premiums and discounts are amortized on a net present value basis over the term of the respective investments. When there has been a loss in value that is other than a temporary decline, the respective investment is written down to recognize the loss.

g) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

h) Requisition Over-levies and Under-Levies

Over-levies and under-levies arise from the difference between the actual property tax levy made to cover each requisition and the actual amount requisitioned.

If the actual levy exceeds the requisition, the over-levy is accrued as a liability and property tax revenue is reduced. Where the actual levy is less than the requisition amount, the under-levy is accrued as a receivable and as property tax revenue.

Requisition tax rates in the subsequent year are adjusted for any over-levies or under-levies of the prior year.

i) Landfill Closure and Post- Closure Liability

Pursuant to the Alberta Environmental Protection and Enhancement Act, the County is required to fund the closure of its landfill sites and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control, and visual inspection. The requirement being provided for over the estimated remaining life of the landfill sites is based on usage.

j) Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic, or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of a contaminated site is recognized when a site is not in productive use and is management's estimate of the cost of remediation including post remediation costs of operations, maintenance and monitoring.

2019 Financial Statements

**SADDLE HILLS COUNTY
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019**

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

k) Employee Future Benefits

Selected employees of the County are members of the Local Authority Pension Plan ("LAPP"), a multi-employer define benefit pension plan. The trustee of the plan is the Alberta Treasurer and the plan is administered by a Board of Trustees. Since the plan is a multi-employer plan, it is accounted for as a defined contribution plan and, accordingly, the County does not recognize its share of any of the LAPP's surplus or deficit.

l) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated change in net financial assets for the year.

i. Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	YEARS
Land Improvements	15-25
Buildings	25-50
Engineered structures	
Water system	30-75
Wastewater system	30-75
Roads and bridges	30-75
Machinery and equipment	3-20
Vehicles	7-20

One-half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

ii. Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also are recorded as revenue.

iii. Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

iv. Inventories

Inventories of materials and supplies for consumption are recorded at the lower of cost or net realizable value with cost determined by the first-in, first-out method. Inventories largely represent the stockpile of gravel maintained for County purposes.

2019 Financial Statements

**SADDLE HILLS COUNTY
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019**

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

m) Accumulated Surplus

Accumulated surpluses are established at the discretion of Council to set aside funds for future operating and capital expenditures. Transfers to and/or from reserves are reflected as an adjustment to the respective fund.

Equity in capital assets consist of the net investments in total capital assets after deducting the portion financed by third parties.

2. CASH AND INVESTMENTS

	2019	2018
	\$	\$
Cash	7,193,726	1,930,496
Temporary investments	291,775	14,212,164
	<u>7,485,501</u>	<u>16,142,660</u>

Cash held in deposit accounts earn interest at tiered rates between 1.90% and 2.00%.

A portion of the cash balances above are restricted for reserves and deferred revenue. The total restricted capital, including long-term investments is \$69,168,198 (2018 - \$74,865,238).

3. ACCOUNTS RECEIVABLE

	2019	2018
	\$	\$
Accrued interest	3,096,888	3,474,242
Trade	3,626,928	1,705,380
Property taxes	800,981	412,429
Goods and Services Tax	414,218	285,506
	7,939,015	5,877,557
Less: Allowance for doubtful accounts	(411,166)	(244,671)
	<u>7,527,849</u>	<u>5,632,886</u>

4. LONG-TERM INVESTMENTS

	2019	2018
	\$	\$
RBC bond portfolio	66,522,005	63,579,327
Rural Municipalities of Alberta Member's Equity	856	856
Alberta Capital Finance Authority shares	110	110
	<u>66,522,971</u>	<u>63,580,293</u>

RBC investment portfolio has effective interest rates ranging from 1.600% to 2.600% (2018 - 1.600% to 2.600%) with maturity dates from February 19, 2020 to June 5, 2023.

5. ACCOUNTS PAYABLE & ACCRUED LIABILITIES

	2019	2018
	\$	\$
Trade	3,479,481	1,768,971
Vacation, sick leave and overtime	1,399,890	1,243,488
Security deposits	175,170	185,817
	<u>5,054,541</u>	<u>3,198,276</u>

The vacation, sick leave and overtime liability is comprised of the vacation, sick leave and overtime that employees are deferring to future years. Employees have either earned the benefits or are entitled to these benefits within the next budgetary year.

2019 Financial Statements

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2019

6. DEFERRED REVENUE

Deferred revenue consists of the following amounts, which have been restricted by third parties for a specified purpose. These amounts are recognized as revenue in the period in which the related expenses are incurred.

	2018 \$	Additions \$	Revenue Recognized \$	2019 \$
MSI Capital	1,058,284	1,198,038	2,256,322	-
AMMWP - Woking WTP upgrade	761,997	-	761,997	-
STIP Bridge	170,000	-	170,000	-
Alberta Community Partnership	119,276	-	-	119,276
Capital for Emergent Projects	109,213	-	-	109,213
Peace Region Water Study	79,129	-	-	79,129
FGTF	53,788	251,427	305,215	-
Tax over levy	-	36,420	-	36,420
	<u>2,351,687</u>	<u>1,485,885</u>	<u>3,493,534</u>	<u>344,038</u>

7. LANDFILL CLOSURE AND POST-CLOSURE COSTS

Alberta environmental law requires closure and post-closure care of landfill sites, which includes final covering and landscaping, pumping of ground water and leachates from the site, ongoing environmental monitoring, and site inspections and maintenance.

The estimated total liability represents the net present value of the discounted cash flows of the total estimated cost for closure and post-closure activities for 25 years after closing using a discount rate of 2.710% and assuming annual inflation of 3.00%.

The accrued liability is based on the cumulative capacity used at year end compared to the total estimated landfill capacity. The estimated remaining capacity of the landfill sites is 847,706 (2018 - 847,706) cubic metres and the total capacity of the site is estimated at 952,000 cubic metres.

The County stopped receiving municipal solid waste at these landfills in prior years. Some of these unused landfills were converted to waste transfer stations. The County intends to commence closure work for a portion of these unused landfills in the near future.

The County obtained revised cost estimates related to its closure and post-closure obligations during the year. These revised cost estimates result in an increase of \$83,079 (2018 - \$201,678) to the closure and post-closure obligations, which is included in waste management expense on the Statement of Operations.

	2019 \$	2018 \$
Estimate closure costs	<u>3,887,001</u>	3,863,341
Estimate post-closure costs	<u>1,659,434</u>	1,600,015
	<u>5,546,435</u>	5,463,356
Portion of liability remaining to be recognized	-	-
Accrued liability portion	<u>5,546,435</u>	5,463,356

2019 Financial Statements

**DLE HILLS COUNTY
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
 THE YEAR ENDED DECEMBER 31, 2019**

INVENTORY FOR CONSUMPTION

	2019	2018
	\$	\$
Gravel	1,015,761	277,111
Parts, culverts and other	494,512	278,441
	1,510,273	555,552

ACCUMULATED SURPLUS

	2019	2018
	\$	\$
Unrestricted surplus	-	-
Restricted surplus:		
Operating reserves:		
Operating fund	2,158,860	484,281
Gravel usage	800,169	1,550,161
Community recreation	47,477	-
Due to others	13,090	21,500
Grant programs	-	600,710
	3,019,596	2,656,752
Capital reserves:		
Rural water	15,531,378	16,490,311
Paving overlay	15,026,584	13,406,851
Capital carry forward	10,933,261	-
Mobile equipment	5,963,016	4,469,681
Well drilling equipment tax	4,987,935	14,426,551
General capital	6,501,516	2,991,041
Environmental services	3,932,117	3,289,301
Current county facilities	3,929,601	4,624,131
New county facilities	1,262,827	1,147,521
Emergency command centre	752,156	736,681
Paving project	632,315	696,681
Computer and information technology	459,069	689,901
G5 clinic	166,475	406,381
Utility communication network	64,461	783,521
Community development	25,675	133,381
Municipal development	20,273	4,801
Infrastructure development	(306,961)	8,301,621
	69,881,698	72,598,421
	72,901,294	75,255,161
Equity in tangible capital assets	138,540,928	124,919,911
	211,442,222	200,175,071

2019 Financial Statements

**SADDLE HILLS COUNTY
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019**

10. SALARY AND BENEFITS DISCLOSURE

Disclosure of salaries and benefits for municipal officials, the chief administrative officer and designated officers as required by Alberta Regulation 313/2000 is as follows:

	2019			2018	
	\$	\$		\$	
	Salary ¹	Benefits & allowances ²	Expense reimbursement ³	Total	Total
Councillors					
Division 1	30,060	4,708	3,914	38,682	37,310
Division 2	51,240	5,837	4,888	61,965	47,907
Division 3	31,265	5,084	4,116	40,465	30,841
Division 4	36,810	5,321	4,009	46,140	36,860
Division 5	52,200	3,638	12,678	68,516	45,640
Division 6	42,210	3,638	6,341	52,189	47,566
Division 7	49,010	3,540	6,962	59,512	43,768
Chief Administrative Officer	206,399	31,998	2,434	240,831	244,758
Designated Officer	78,390	15,643	184	94,217	128,410
	577,584	79,407	45,526	702,517	663,060

1 Salary includes regular base pay, bonuses, per diems and any other direct cash remuneration.

2 Benefits and allowances include the employer's share of the employee benefits and contributions or payments made on behalf of employees including pension and health care benefits.

3 Direct reimbursement of expenses.

11. DEBT LIMITS

Section 276(2) of the Municipal Government Act requires that debt and debt limits as defined by Alberta Regulation 255/2000 for the County be disclosed as follows:

	2019	2018
	\$	\$
Total debt limit	57,867,011	54,103,317
Total debt	-	-
Amount of debt limit unused	57,867,011	54,103,317
Debt servicing limit	9,644,502	9,017,220
Debt servicing	-	-
Amount of debt servicing limit unused	9,644,502	9,017,220

The debt limit is calculated at 1.50 times revenue of the County (as defined in Alberta Regulation 255/00) and the debt service limit is calculated at 0.25 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify municipalities that could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the County. Further financial statements must be interpreted as such.

2019 Financial Statements

DDLE HILLS COUNTY TES TO THE CONSOLIDATED FINANCIAL STATEMENTS R THE YEAR ENDED DECEMBER 31, 2019

CONTINGENCIES

(a) MUNIX

The County is a member of the Alberta Municipal Insurance Exchange ("MUNIX"). Under the terms of membership, the County could become liable for its proportionate share of any claim losses in excess of the funds held by MUNIX. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.

(b) Legal Claims

The County is defendant in various lawsuits as at December 31, 2019. Where the occurrence of future events is considered likely to result in a loss with respect to an existing condition, and the amount of the loss can be reasonably estimated, amounts have been included in accrued liabilities. Where the resulting losses, if any, cannot be determined or the occurrence of future events is unknown, amounts have not been recorded.

COMMITMENTS

As at December 31, 2019, the County has the following outstanding commitments:

(a) Construction of a new medical clinic at Spirit River, along with its regional partners, of approximately \$23,500 remaining.

(b) Co-locates on 2 additional County towers, of approximately \$2,063,000.

(c) Construction services for welcome sign, of approximately \$334,679.

(d) Construction services for Woking Firehall, of approximately \$193,034.

(e) Construction services for Savanna Firehall, of approximately \$91,920.

LOCAL AUTHORITIES PENSION PLAN

Employees of the County participate in the Local Authorities Pension Plan (LAPP), which is covered by the Alberta Public Sector Pension Plans Act. Contributions are collected from employees and employers and the money is invested in equities, bonds and other investment vehicles. The investment income and the contributions are used to pay pension benefits to LAPP retirees, now and in the future.

The County is required to make current service contributions to the LAPP of 9.39% of pensionable earnings up to the year's maximum pensionable earnings under the Canada Pension Plan and 13.84% on pensionable earnings above this amount. Employees of the County are required to make current service contributions of 8.39% of pensionable salary up to the year's maximum pensionable salary and 12.84% on pensionable salary above this amount.

Total current service contributions by the County to the LAPP in 2019 were \$602,516 (2018 - \$612,340). Total current service contributions by the employees of the County to the LAPP in 2019 were \$547,230 (2018 - \$561,256).

At December 31, 2018, the LAPP disclosed a surplus of \$3.469 billion (2017 - \$4.835 billion surplus).

2019 Financial Statements

**SADDLE HILLS COUNTY
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2019**

15. FINANCIAL INSTRUMENTS

The County's financial instruments consist of cash and cash equivalents, accounts receivables, long-term investments, accounts payable and accrued liabilities, deferred revenue and provision for landfill closure. It is management's opinion that the County is not exposed to significant interest, currency or credit risk arising from these financial instruments.

The County is subject to credit risk with respect to taxes and grants in lieu of taxes receivable and trade and other accounts receivables. Credit risk arises from the possibility that taxpayers and entities to which the County provides services may experience financial difficulty and be unable to fulfil their obligation. The large number and diversity of taxpayers and customers minimizes the credit risk.

The County is subject to interest rate risk with respect to its cash equivalents and long-term investments. Interest rate risk arises from the risk that the fair value of financial instruments or future cash flows associated with instruments will fluctuate due to changes in market interest rates. The County manages this risk by investing in diverse and low risk assets.

Unless otherwise noted, the carrying value of the financial instruments approximates fair value.

16. SEGMENTED DISCLOSURE

Saddle Hills County provides a range of services to its residents. For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 1.

For additional information see the Schedule of Segmented Disclosure (Schedule 6).

17. COMPARATIVE FINANCIAL STATEMENTS

Certain comparative figures have been reclassified to conform with the current year's financial statement presentation.

18. APPROVAL OF FINANCIAL STATEMENTS

These financial statements were approved by Council and management.

19. SUBSEQUENT EVENT

Subsequent to year-end, there was a global outbreak of COVID-19, which has had a significant impact on municipal government operations through the restrictions put in place by the Canadian and provincial governments as well as municipal governments regarding travel, isolation/quarantine orders, closures of County facilities, cancellation/postponement of programs and tax and utility deferral programs. At this time, it is unknown the extent of the impact the COVID-19 outbreak may have on the County as this will depend on future developments that are highly uncertain and that cannot be predicted with confidence. These uncertainties arise from the inability to predict the ultimate geographic spread of the virus, and the duration of the outbreak, including the duration of County facility closures, program and service disruptions, and isolation/quarantine measures that are currently, or may be put, in place by Canada and other countries to fight the virus.

Departmental Responsibilities

The Operations Department is responsible for the construction and maintenance of roads, bridge/culverts, drainage ditches, and technical services.

- ◇ Roads & Bridges
 - ◇ Facilities Grounds Maintenance
 - ◇ Aggregate Fleet Management
 - ◇ Surface Storm Drainage (Hamlet)
 - ◇ Surface Water Management (Roads)
 - ◇ Water Treatment Plants
 - ◇ Rural Water
 - ◇ Wastewater
 - ◇ Solid Waste
 - ◇ Waste Transfer Stations
 - ◇ Landfills
 - ◇ Project Development
-

2019 Activities Highlights

Busy Year For Operations Team

Major Projects Summary

The operations department worked hard in 2019 to complete this year's road program despite challenging weather.



Crews worked hard keeping roads clear through a challenging winter.

Major Highlights

Some of the highlights include:

- ⇒ Road Rehab Program 33% complete
 - ⇒ Gravelling 99% complete
 - ⇒ Dust control Complete
 - ⇒ Culvert replacements 143 culverts*
- *Including Road rehab and approach upgrades

Bridge Files

- ⇒ BF 86322 (SE 04-80-07-W6)
- Complete
- ⇒ BF 78845 (NW 04-79-10-W6)
- Complete
- ⇒ BF 86168 (NW 06-80-07-W6)
- Complete
- ⇒ BF 74437 (SW 23-80-07-W6)
- 60% complete

Construction Projects

- ⇒ Turning lane Hwy 725 & Twp. Rd. 811
- 99% complete
- ⇒ Rge. Rd. 72 Reconstruction
- 50% complete
- ⇒ Twp. Rd. 824 Complete
- ⇒ Rge. Rd. 102 Asphalt Paving
- Complete



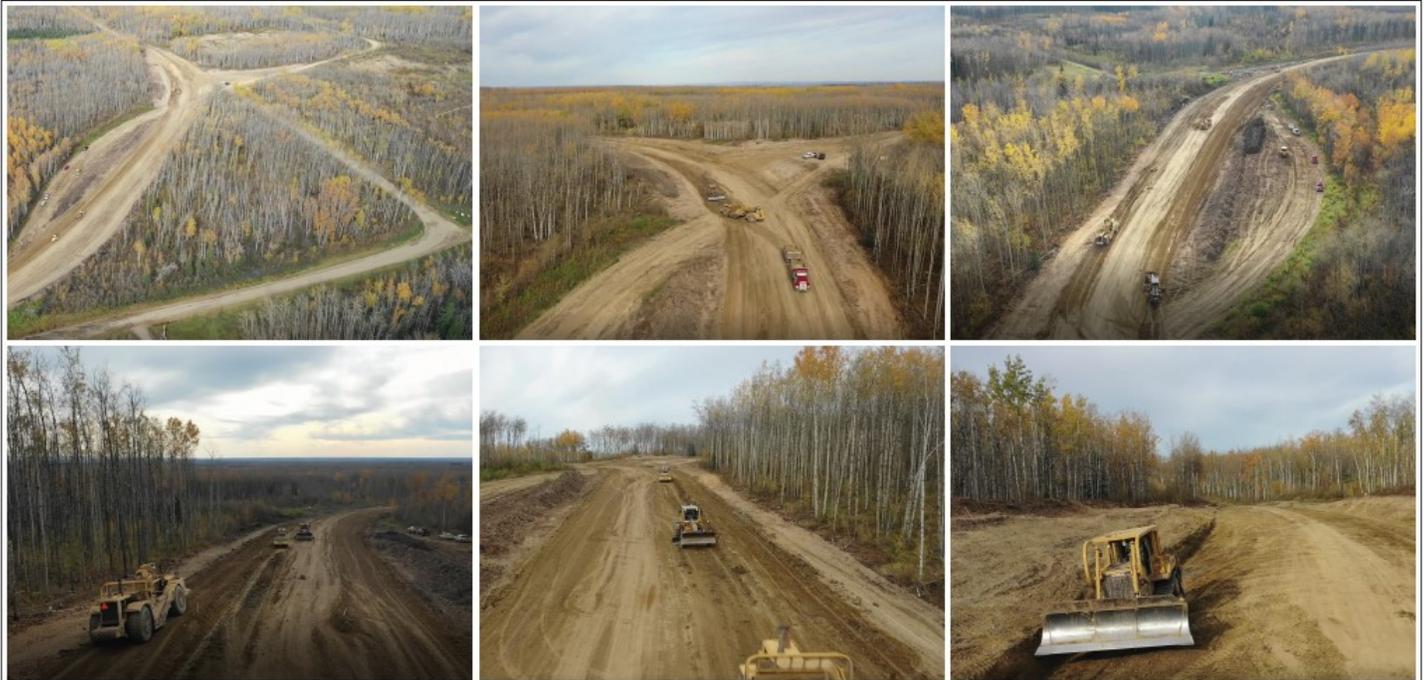
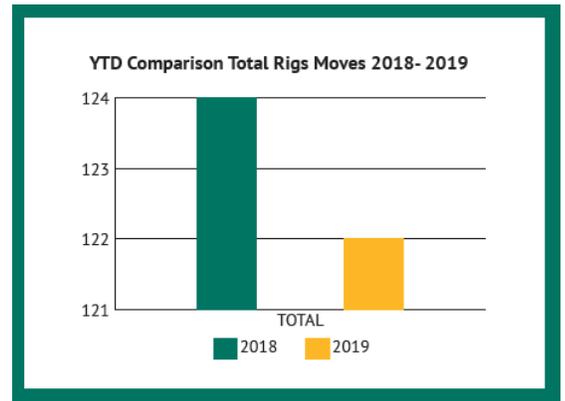
Twp. Rd. 811

Turning lanes were added to the intersection of Hwy #725 and Twp. Rd. 811.

2019 Activities Highlights

Major Road Projects

In addition to the repair and replacement of hundreds of culverts, many of which were damaged during the flooding in the spring 2019, the Operations team completed an ambitious road construction and reconstruction program which included the Fourth Creek Pit Road, Rge. Rd. 72 south of the green zone, and the construction of turning lanes on Twp. Rd. 811.



Fourth Creek Pit Road

Crews fixed the corner of the road into the Fourth Creek gravel pit.



Rge. Rd. 72

Crews completed the reconstruction of Rge. Rd. 72 south of the green zone in 2019

2019 Activities Highlights

Rural Water Initiative

In 2019 the water line from the Bonanza Water Treatment Plant to the Bay Tree Truck Fill was completed paving the way for service lines to residences and businesses along the line to begin.

The project is expected to be completed

in 2020. Each year Council considers possible expansion of the Rural Potable Water Initiative based on a number of factors.

If Council deems the responses from an area within the County to represent suffi-

cient public demand and the project meets Council's other criteria in the policy, they may decide to include a new water line expansion to that area in the following year's budget.

Savanna Water Treatment Plant

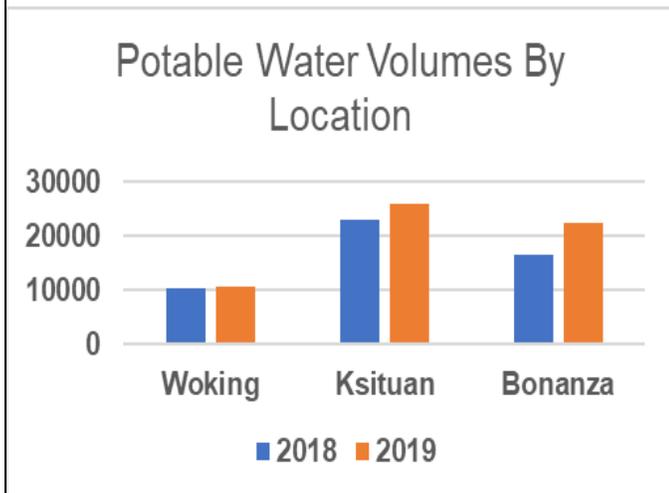
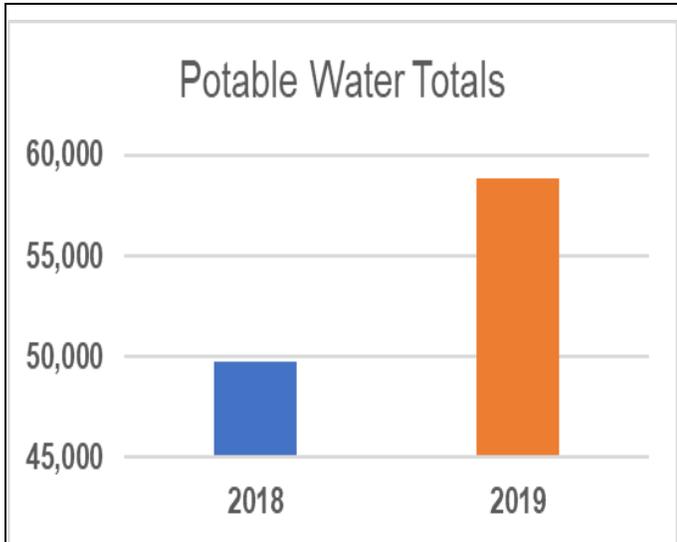
In 2019 Saddle Hills County completed the reservoirs for the new Savanna Water Treatment Plant and broke ground on the construction of the plant.

The project is expected to be complete in the fall of 2020. When completed the new plant will provide potable water to a Truck Fill which will be located adjacent to the plant reducing the amount of distance, time, effort and cost for area residents in filling their potable needs.

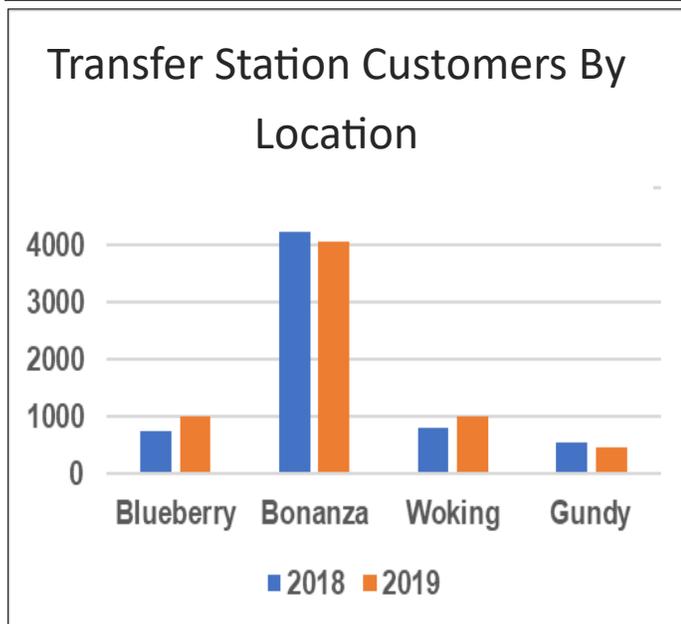


2019 Activities Highlights

*Water for our present ...
... and our future*



m³ 1 m³ = 264.172 US gallons



Bonanza To Bay Tree Water Line

In 2019 the water line from the Bonanza Water Treatment Plant to the Bay Tree Truck Fill was completed paving the way for service lines to residences and businesses along the line to begin. The project is expected to be completed in 2020.

Woking Water Treatment Plant

The upgrade to the Woking Water Plant was completed in 2019. The project included:

- ⇒ Construction of a new clear well
- ⇒ Increased electrical efficiency
- ⇒ New and more efficient distribution pumps
- ⇒ An upgraded raw water fill pipeline
- ⇒ Improved electrical control systems

The upgrade is expected to increase the amount of potable water stored at the plant for distribution to Hamlet residents and increase the efficient operation of the facility.

Departmental Responsibilities

The Planning and Information Systems Department is responsible for ensuring the orderly, responsible and sustainable development and use of land within Saddle Hills County.

The department is also responsible for managing and maintaining the County's network of communications towers and managing the County's efforts to ensure the best available options are available for broadband technology available to residents, businesses and industry.

- ◇ Planning & Development
 - ◇ Municipal Planning Commission
 - ◇ Safety Codes
 - ◇ GIS
 - ◇ Information Technology
 - ◇ Project Development
 - ◇ Communications Towers
-

2019 Activities Highlights

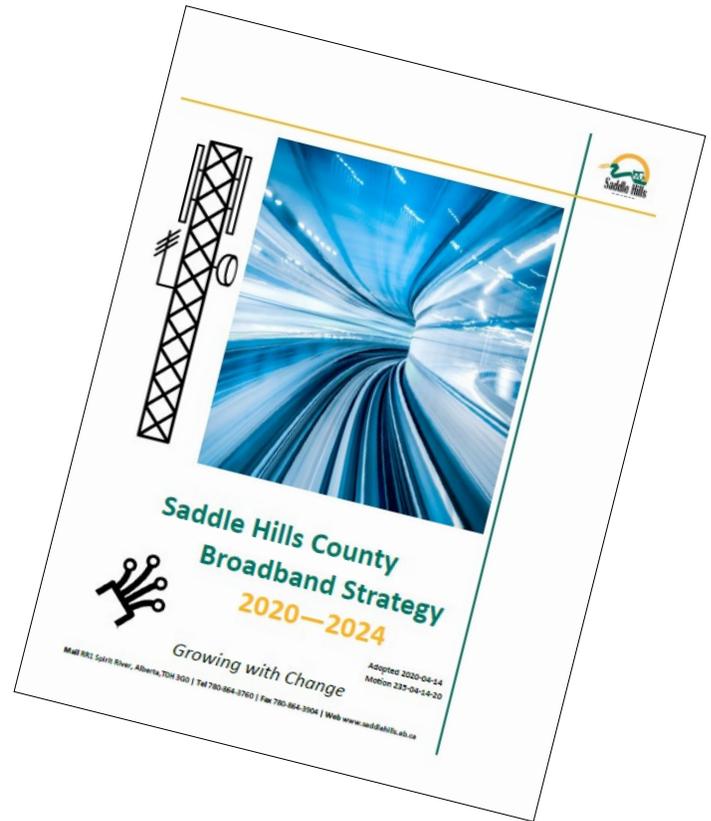
Progress On Council's Commitment Towards Broadband Improvements

The County's nine Utility Communications Network towers provide infrastructure for wireless service providers to offer their services by leasing space and installing their equipment. Several new tenants in 2019 began using these towers.

To further maximize services to residents and industry the County continues to partner with TELUS to build two new TELUS towers in the County and to co-locate on the County's Sneddon Creek tower. The new TELUS towers are expected to be constructed and operational later this year.

One will be in the Blueberry Mountain area and the other near Bay Tree. The co-location on the Sneddon Creek tower was completed and started providing mobility services in December, 2019.

These initiatives allow for better mobility coverage and more options for rural internet services.



Planning and Development

The County entered into two new Intermunicipal development plans. One with Birch Hills County and the other with the Municipal District of Spirit River.

These documents help to align development on either side of the municipal boundaries.

The Provincial Government required that all municipalities that share boundaries are required to have such a plan, unless the lands on either side of the borders con-

tain entirely Crown land.

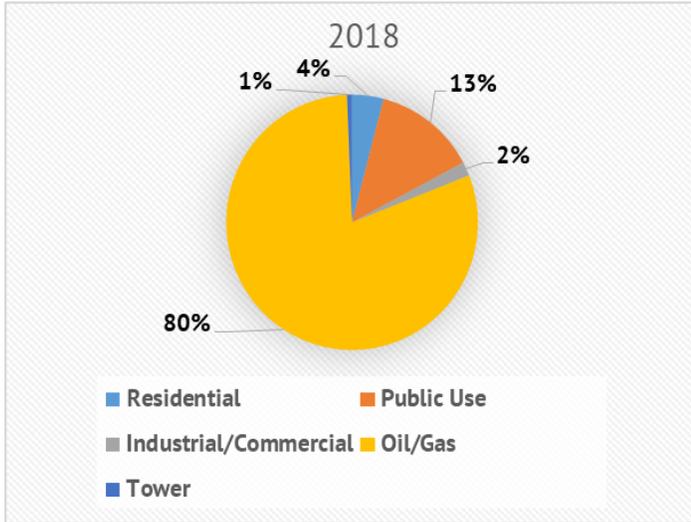
Further, Intermunicipal Collaboration Frameworks with each neighbouring municipality were entered into by the end of 2019.

These documents take a close look at all of the services each municipality provides and explore the opportunities for shared services that will create efficiencies.

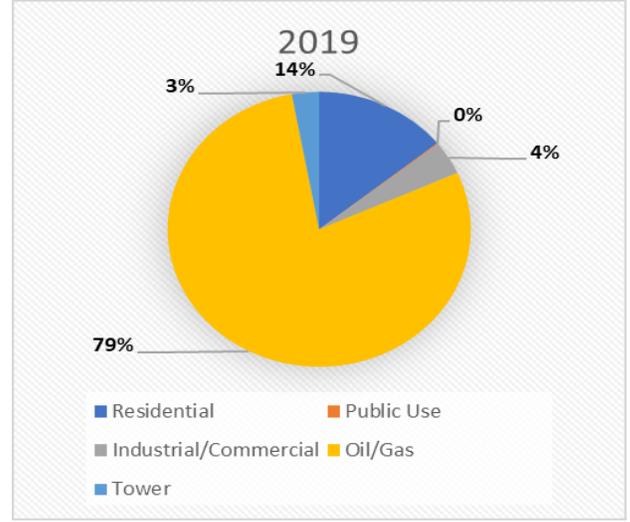


2019 Activities Highlights

Comparative Development Permit Applications By Construction Cost*

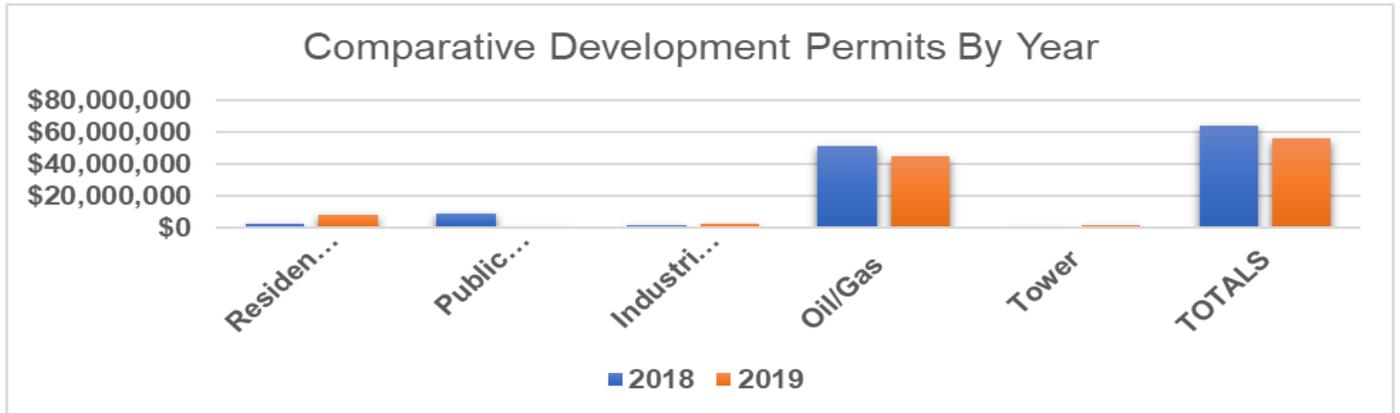


*Estimated project costs



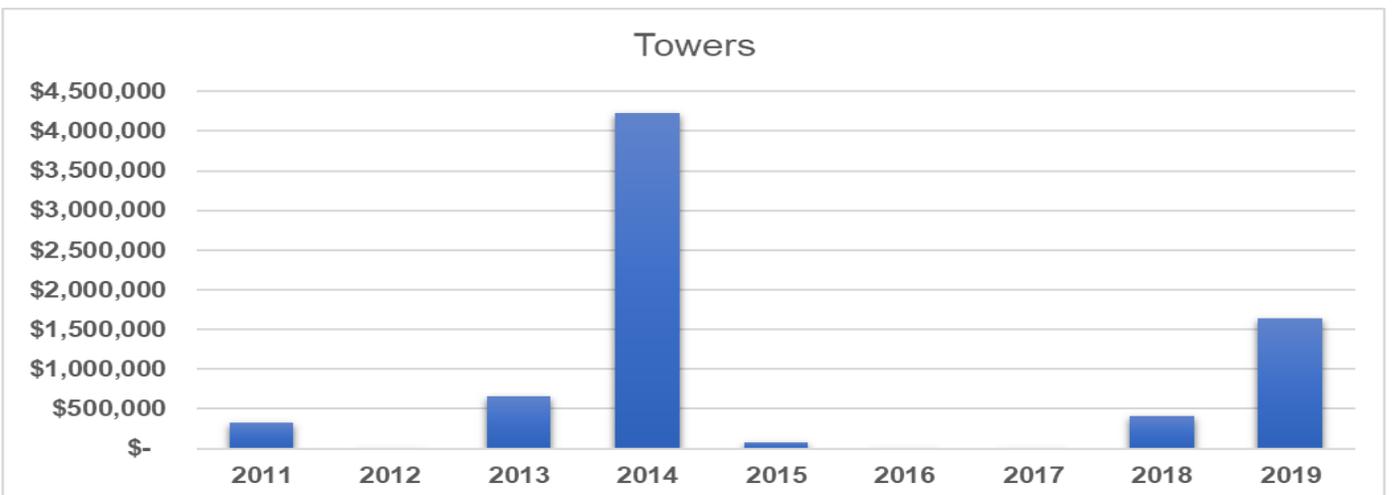
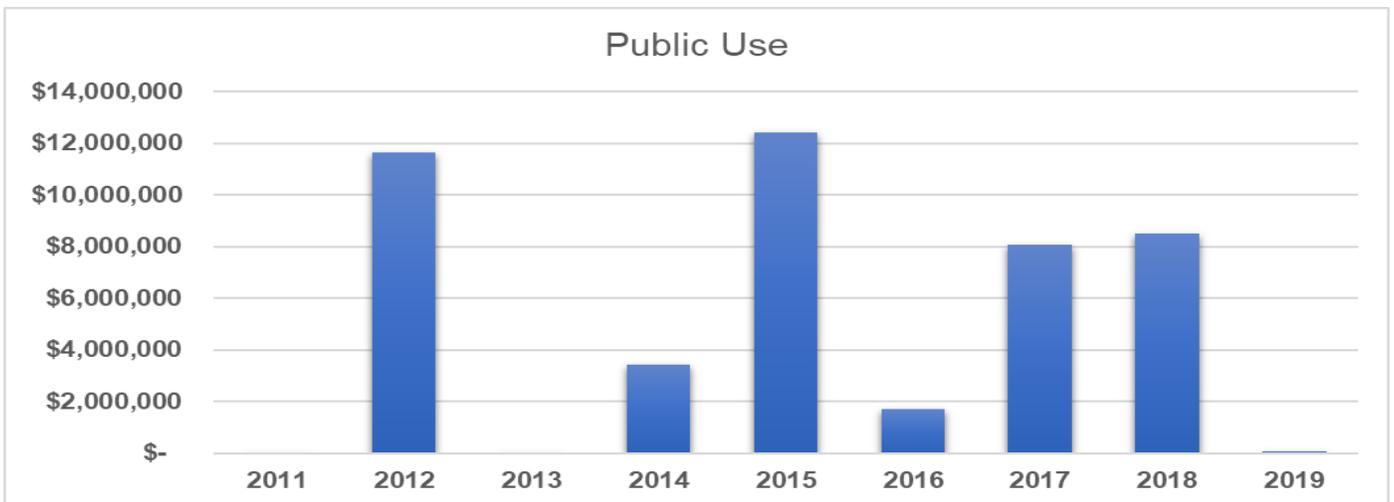
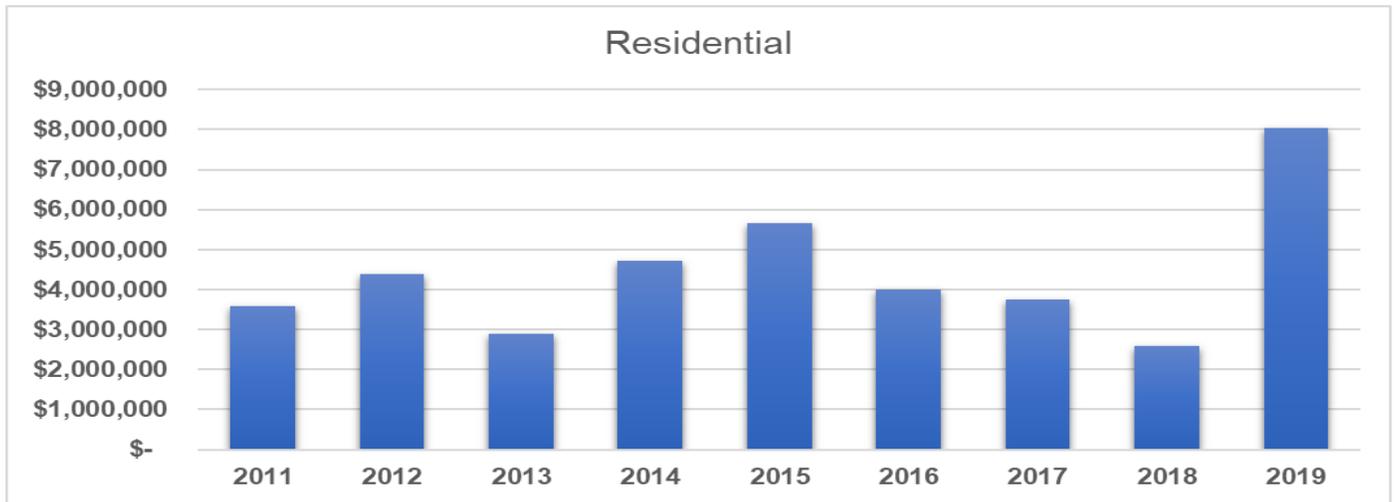
*Estimated project costs

Applications	2018	Applications	2019
Residential	\$2,596,000	Residential	\$8,025,250
Public Use	\$8,484,500	Public Use	\$77,000
Industrial/Commercial	\$1,138,500	Industrial/Commercial	\$2,196,676
Oil/Gas	\$51,635,000	Oil/Gas	\$44,470,289
Tower	\$412,000	Tower	\$1,634,350
TOTAL	\$64,266,000	TOTAL	\$56,403,565



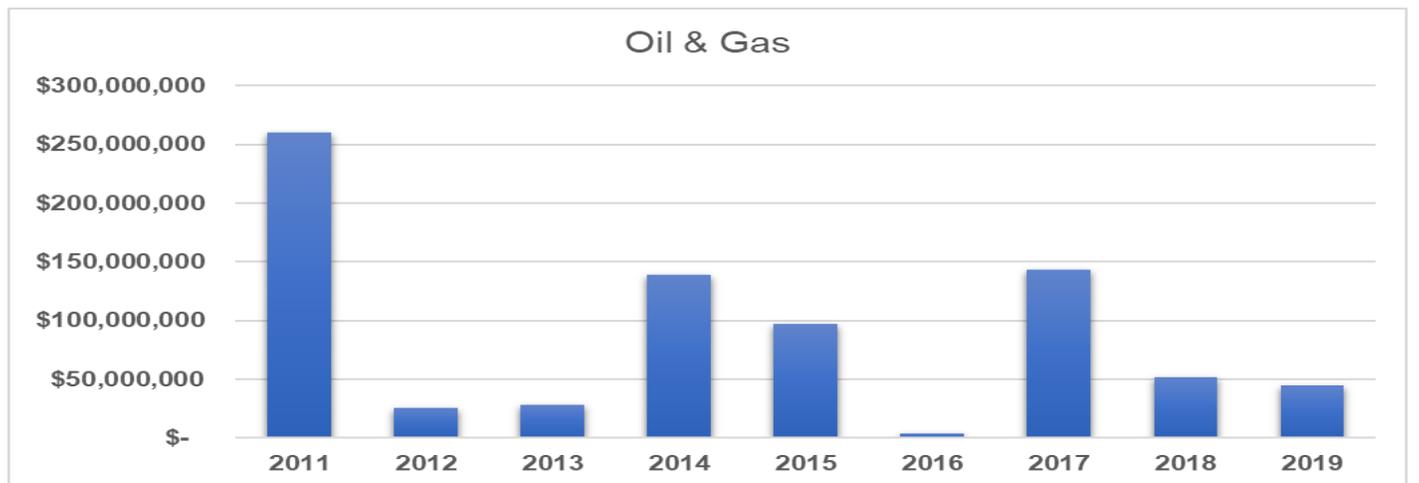
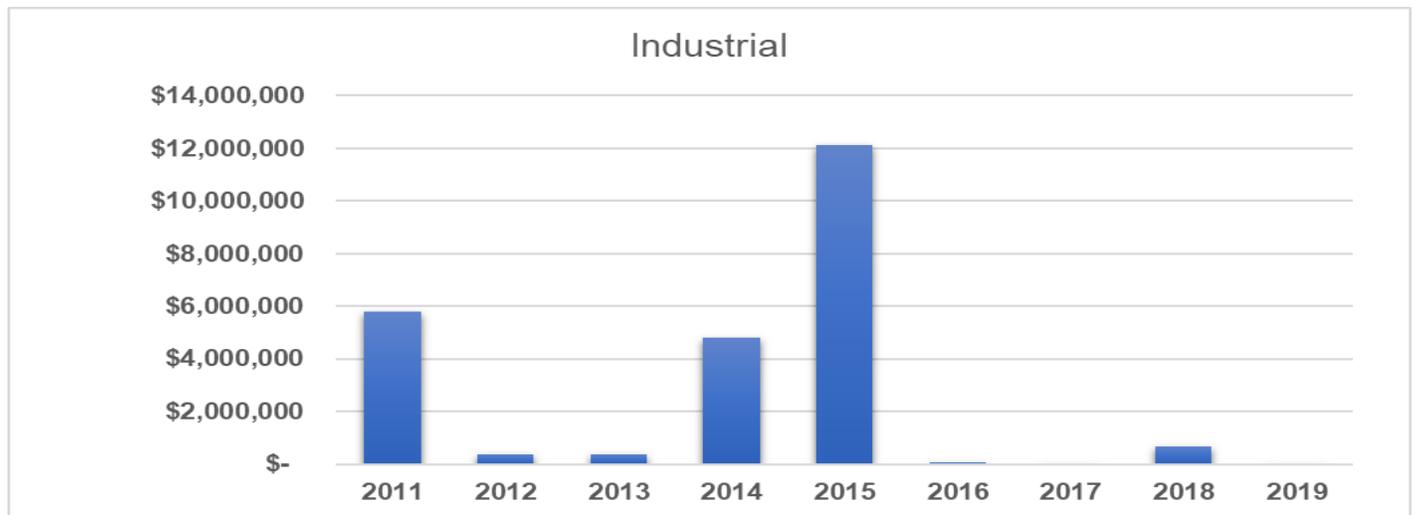
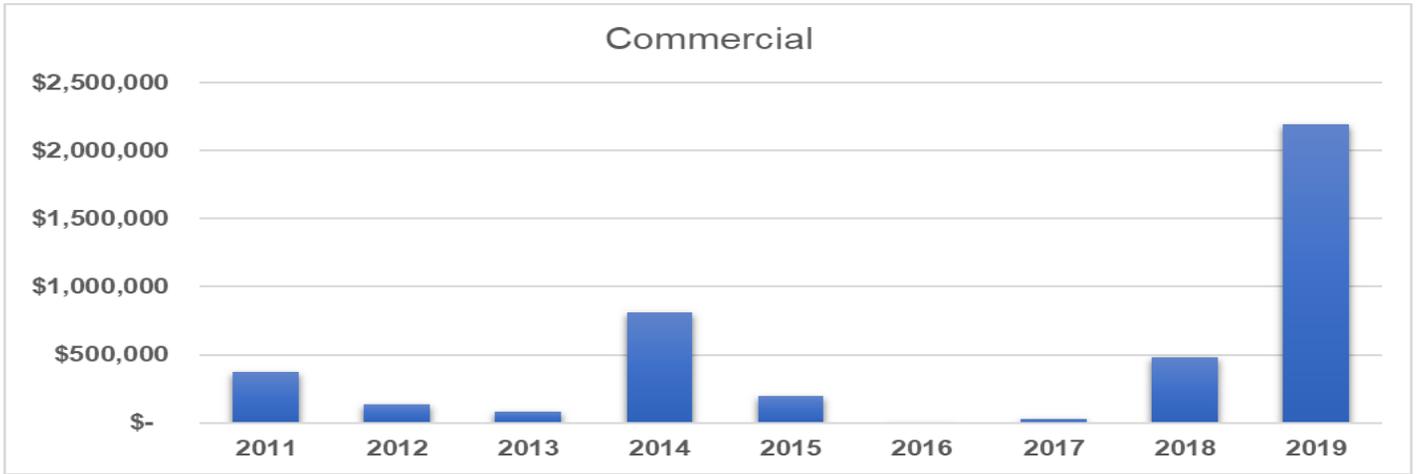
2019 Activities Highlights

Value Of Development Permits Issued Per Year



2019 Activities Highlights

Value Of Development Permits Issued Per Year



Departmental Responsibilities

The Community & Protective Services Department has a broad range of responsibilities which cover everything from fire departments, enforcement and regional emergency planning, to recreation, campground and parks maintenance, health and safety and facilities management

- ◇ Fire Departments
 - ◇ Enforcement
 - ◇ Facilities Maintenance
 - ◇ Community Recreation Program
 - ◇ Project Development
 - ◇ Health & Safety
 - ◇ Risk Management
 - ◇ Campgrounds & Parks Maintenance
 - ◇ Regional Emergency Planning
-

2019 Activities Highlights

New Savanna Fire Hall Opened

The new Savanna Fire Hall was officially opened in February of 2019. It represents another achievement in Council's commitment to provide Saddle Hills County fire fighters and first responders with the best in equipment, training and facilities.

Woking Firehall Construction Begins

The tender for construction of the new Woking Fire Hall was awarded in February and the hall was under construction for most of the year. Completion was expected in the first quarter of 2020 with the department taking over the premises at that time.

Campgrounds

Seasonal maintenance was performed at Hilltop Lake and Cottillion Campgrounds using an improved campground inspection procedure using GIS software. Campground Expansion projects progressed with information gathered being presented to Council for discussion.

In August of 2019 Saddle Hills County acquired the lease for Spring Lake Campground and the campground was re-opened

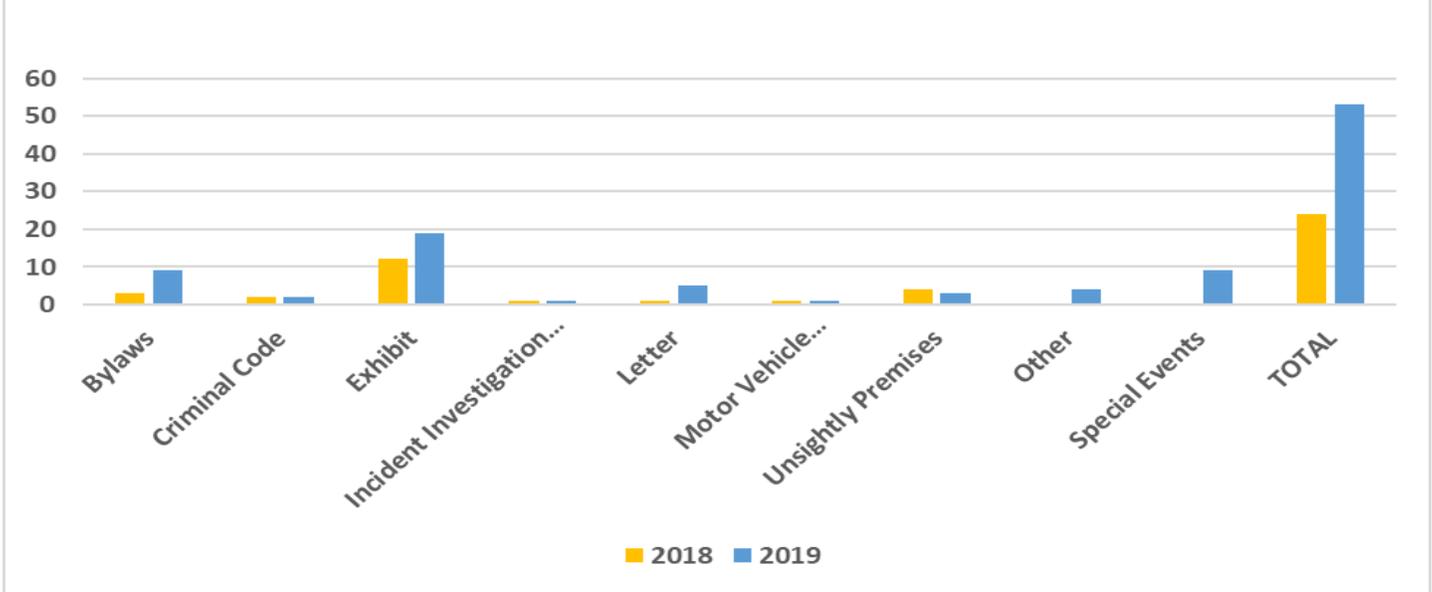
Trail Plan

Research was begun in 2019 to help establish a database of existing trails in the County. Before proceeding with the larger strategic goal of developing the County's trail system, an inventory of current trails will help assess and determine current and future needs.

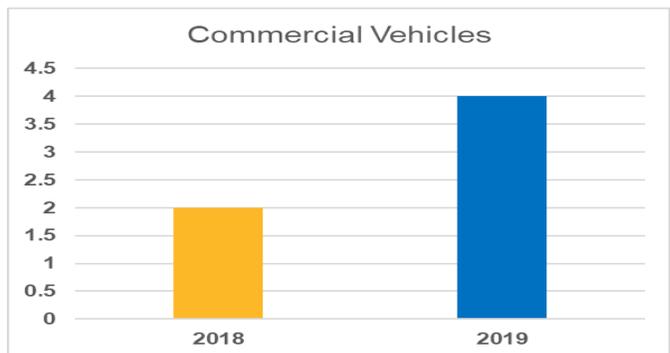
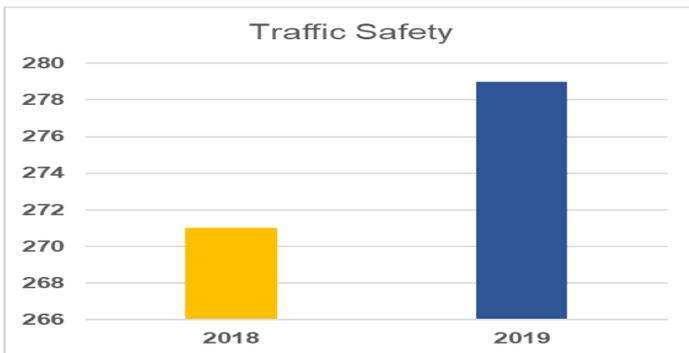
2019 Activities Highlights

Comparative Peace Officer Occurrences 2018/2019

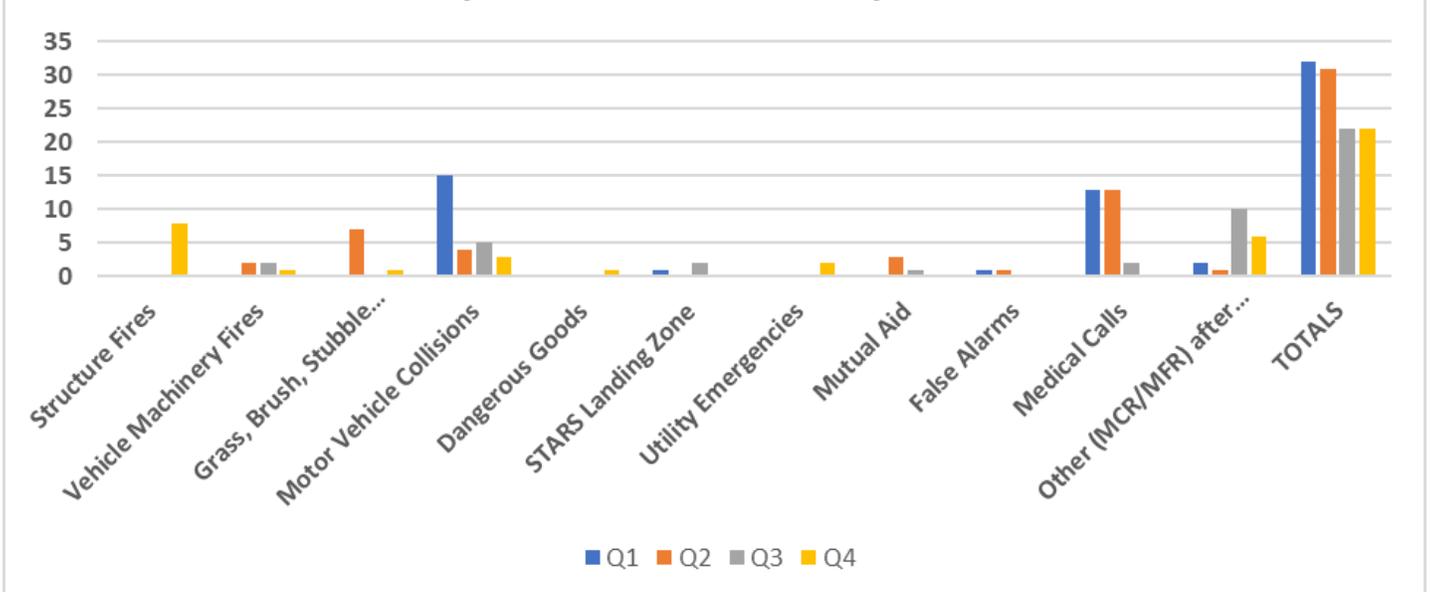
*Other than Traffic Safety, Commercial Vehicles



*Peace Officer's focus may change from year to year. Occurrences include complaints, stops, warnings and tickets issued.



Fire Departments Incident Responses 2019



Departmental Responsibilities

The Community and Economic Development Coordinators are responsible for facilitating and promoting economic development in order to support healthy communities, economic diversification and population growth.

The Rural Development Coordinator is responsible for managing weed and pest control, animal health, soil erosion, and water conservation programs as well as vegetation management on all County rights of way.

- ◇ Inter-municipal Initiatives
 - ◇ Community Development
 - ◇ Economic Development
 - ◇ FCSS
 - ◇ Project Development
 - ◇ Rural Development
-

2019 Activities Highlights

Economic Development



Small Business Saturdays

A series of four workshops were held in January 2019 providing training in critical areas as identified by local businesses. A total of 34 participants from 27 Saddle Hills County businesses attended the workshops.

A feasibility study was commissioned into possibility of a fertilizer manufacturing facility to convert natural gas to urea - a nitrogen-based fertilizer. The County secured a \$25,000 grant from Community and Regional Economic Support program (CARES) to support the feasibility study.

A public opinion survey of 60 farmers and ranchers operating in Saddle Hills County investigated current

business obstacles and what economic initiatives they would support. In addition, a public opinion survey of 30 Woking and 39 Bay Tree households clarified community values and housing needs.

The Economic Development Strategic plan update and the Housing Incentive report were both completed and presented to Council.

Administration has been asked by Council to look into Affordable Housing Incentives including a County-wide Rental Property Grant program focused on renovation and construction costs and a regional Growth Areas Grant proposal that emphasizes predevelopment funding.

ATCO gas, Birch Hills Gas Co-op, and Central Peace Natural Gas Co-op were consulted in anticipation of the SHC Natural Gas Survey.



The 'Small Business Saturdays' workshops for local businesses held in January 2019 were very popular.

2019 Activities Highlights

Community Development

FCSS Funding For County Residents

In 2019, FCSS provided \$86,934.18 in indirect funding to the following agencies in the Saddle Hills County:

In 2019 Family and Community Support Services FCSS indirectly funded the following agencies to develop programming for Saddle Hills County residents:

Peace Wapiti School Division Liaison Program	-	\$20,034.90
Bonanza Playschool for programming	-	\$8352.00
Savanna Playschool for programming	-	\$5,000.00
Woking Playschool for programming	-	\$1,200.00
Woking School for town clean-up	-	\$194.28
Central Peace Early Childhood Coalition	-	\$34,658.00
Fourth Creek Community Engagement	-	\$15,920.00
Bussing for Fourth Creek Community Kitchen	-	\$1,575.00
TOTAL	-	\$86,934.18

Childcare Subsidy

Since 2014, Saddle Hills County has offered a unique Childcare Subsidy Program to residents and non-resident employees in order to assist them in obtaining affordable child care services.

The program is available to families who are self-employed business owners (home-based, commercial or farm) and those employed or attending post secondary institutions. Approximately 14 families and 18 children benefit from the program.

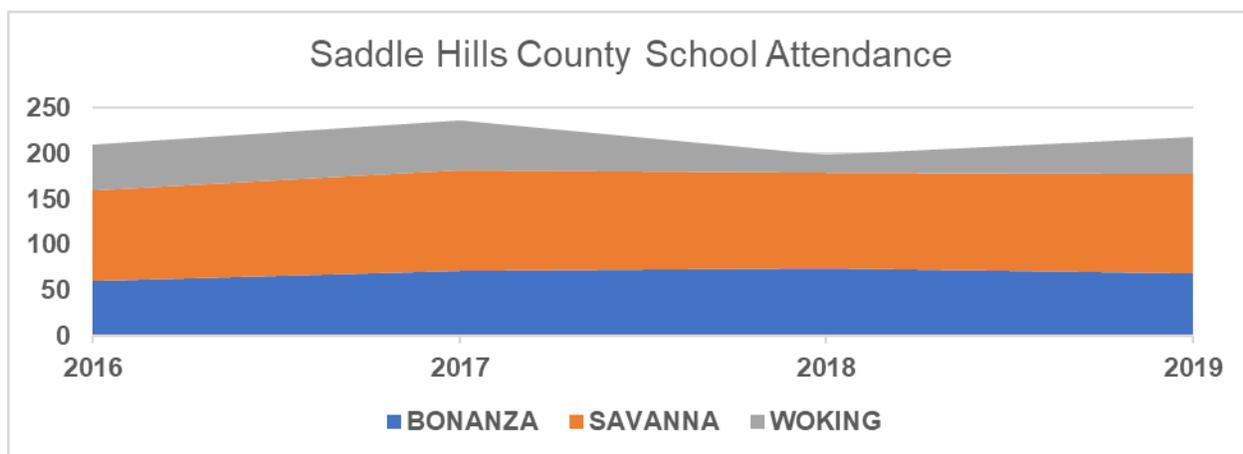
In 2019 Council changed the eligibility from six years of age to the start of Grade 1.

In 2019 the program represented an investment of **\$56,169.38**.

Events For County Residents

The following events were organized by Community Development for the residents of Saddle Hills County:

- Seniors Event in Woking
- Career Day with Savanna, Bonanza and Woking Schools
- Fourth Creek Association for Community Engagement
- Music, Pretend and Movement Preschool at Savanna and Bonanza
- Service Canada Training session
- Visit Our Own Back Yard
- International Women’s Day in Westmark
- Christmas Hamper Program
- FCSS Funded Agency Outcome Measures Training
- Photo Contest
- Babysitting Basics at Bonanza School



Actual Enrollment Numbers 2019: BONANZA—68 SAVANNA—109 WOKING—41

2019 Activities Highlights

ASB Annual Report Highlights

In May of 2019, the Rural Development Department hired Riley Nooy as Agricultural Foreman. Candace Dolen was re-appointed as the Chair of the Agricultural Service Board (ASB) and Adam Fitzpatrick was re-appointed as the Vice-Chair.

Over 1,200 hectares of County Right-of-Way was sprayed in 2019 following the County's three-year spray rotation.

All County Rights-of-Way also received a shoulder cut with additional passes where needed.

Two separate releases of Bio-control for Canada Thistle were released in the County. The goal of the bio-control is to build up the population then re-release into no spray zones and environmentally sensitive areas. In-field pest reports and inspections revealed that the extremely high population of grass-hoppers had a minimal impact on crops and pastures overall, but damage was evident. With over 30 surveys for Clubroot and Blackleg respectively – no positive Clubroot tests were found and very low levels of Blackleg.

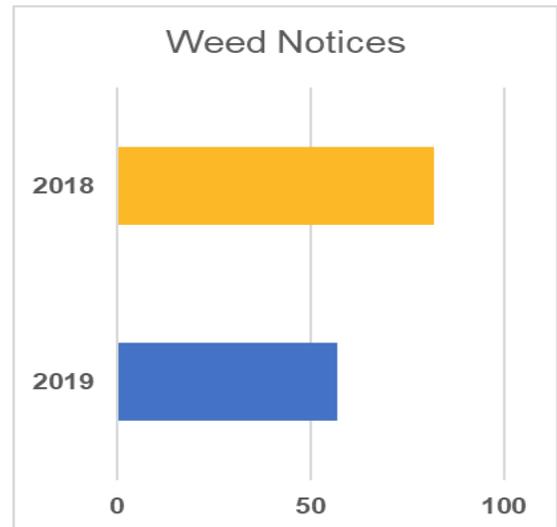
Over 1,300 weed inspections were conducted in 2019. The majority of the issues found within the County were Scentless Chamomile, Yellow Toadflax and Orange Hawkweed.

2019 was an exciting year for extension! In early February a producer was hosted in Savanna focusing on the Canadian Agriculture Partnership Program. On June 6th, Rural Development hosted an Open House BBQ in Gundy. In August, a Spray Workshop was hosted focusing on nozzle sizing, speeds and spray patterns and different types of application needs.

Lastly, in November Rural Development hosted a Livestock Health Workshop in Blueberry focusing on Wildlife diseases, vaccines and nutrition.

Weed inspections

In 2019, 57 weed notices were issued resulting three enforcements,



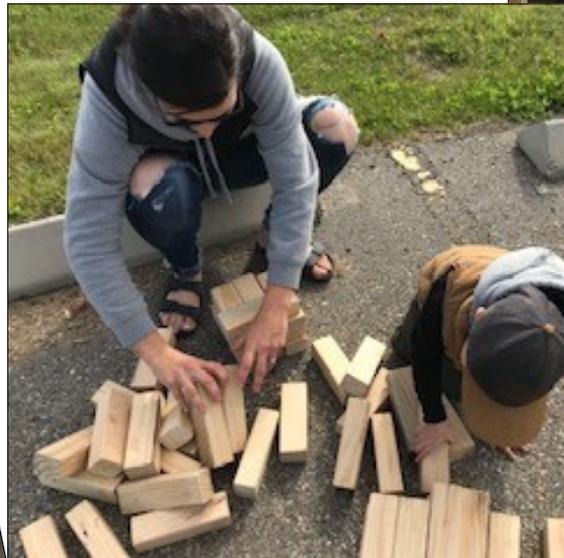
2019 Activities Highlights

Kids' Agricultural Innovation Fair

On August 24, 2019 the County hosted the first *Kids' Agricultural Innovation Fair*. Students from around the County were invited to submit projects highlighting agricultural innovation.

The judges were impressed with the quality of the projects and the

thinking and the hard work that went into them. They had a difficult time choosing but the grand prize was awarded to Otto Fitzpatrick for his Manure Combine.



Canadian Young Farmer Forum

The County sponsored Adam and Terri Fitzpatrick to attend the Canadian Young Farmers Forum (CYFF) in Toronto. Each year, Saddle Hills County sponsors a young farm family to attend the event.

CYFF is the national organization affiliated with 11 provincial and territorial organizations.

Young Farmers from across Canada have the opportunity to connect with

their peers at the provincial level through the independent provincial organizations or by attending the CYFF's national young farmers conference which brings young farmers from each province together ..



2019 Activities Highlights - Grant Programs

Saddle Hills County Council supports community groups through a variety Grants Programs

Cemetery Grants Program

15 Cemeteries @\$500 each	\$ 7,500.00	
Total Cemetery Grants	\$	7,500.00

Operating Grants Program

Bay Tree Community Park Association	\$ 712.50	
Blueberry Mountain Goodwill Society	\$ 10,725.00	
Bonanza & District Agricultural Society	\$ 32,625.00	
Cotillion Butte Recreation Society	\$ 8,250.00	
Fourth Creek Community Association	\$ 6,543.75	
Gordondale Community Club	\$ 5,877.65	
Happy Hour Club of Spirit River	\$ 4,000.00	
Happy Valley Ag. & Recreation Club	\$ 3,825.00	
Royal Canadian Legion Auxillary #72	\$ 4,000.00	
Rycroft Agricultural Society	\$ 10,000.00	
Rycroft Municipal Library	\$ 3,600.00	
Savanna Agricultural Society	\$ 59,475.00	
Silver Valley Community Club	\$ 4,050.00	
Spirit River District Agricultural Society	\$ 15,000.00	
Spirit River Municipal Library	\$ 900.00	
Spirit River Settlement Historical Society	\$ 5,000.00	
Spring Lake Ski Hill Association	\$ 11,313.68	
Town of Spirit River (Hall, Arena, Curling, Pool)	\$ 40,000.00	
Westmark Farmers League	\$ 6,322.50	
Woking Skating Rink Association	\$ 1,675.45	
Woking Willing Workers	\$ 5,700.00	
Total Operating Grants	\$	239,595.53

Capital Grants Program

Alberta Conservation Association	\$ 3,200.00	
Bay Tree Community Park Association	\$ 24,900.00	
Blueberry Mountain Goodwill Society	\$ 25,000.00	
Bonanza & District Agricultural Society	\$ 107,750.00	
Central Peace Health and Wellness Coalition	\$ 6,500.00	
Dunvegan River Rats Society	\$ 42,500.00	
Fourth Creek Community Association**	\$ 364,285.00	
Gordondale Community Club**	\$ 250,000.00	
Happy Valley Agricultural & Recreation Society	\$ 80,771.00	
Rycroft Agricultural Society	\$ 35,864.00	
Rycroft Arena Board	\$ 400,000.00	
Savanna Agricultural Society	\$ 39,100.00	
Spirit River and District Agricultural Society	\$ 12,000.00	
Spirit River Settlement Historical Society	\$ 2,710.00	
Westmark Farmer's League	\$ 25,000.00	
Woking Skating Rink Association	\$ 85,000.00	
Total Capital Grants	\$	1,504,580.00

**An Additional \$375,000 for 2019 Capital Grant Program Approved in 2018

2019 Activities Highlights - Grant Programs

Program & Activity Grants

January 31st Submissions:

Alberta Conservation Association	\$ 5,500.00	
Cotillion Butte Recreation Association	\$ 800.00	
Happy Valley Ag & Recreation Club	\$ 1,300.00	
New Horizons 4H Multi-Club	\$ 2,500.00	
Rycroft Library	\$ 1,500.00	
Savanna Agricultural Society	\$ 2,000.00	
Savanna Agricultural Society	\$ 1,550.00	
Savanna Agricultural Society	\$ 1,000.00	
Savanna Home & School Association	\$ 5,000.00	
		<u>\$ 21,150.00</u>

May 31st Submissions:

Central Peace Early Childhood Coalition	\$ 2,654.00	
Central Peace FCSS	\$ 1,500.00	
Grande Prairie & District Victim Services	\$ 30,000.00	
Rycroft Municipal Library	\$ 1,000.00	
Saddle Hills County Municipal Library	\$ 3,000.00	
Savanna Ag Society	\$ 2,800.00	
Savanna Ag Society (Parks Day)	\$ 1,000.00	
Savanna Creations	\$ 3,500.00	
Spirit River Renegades Volleyball Team (SRRA)	\$ 1,000.00	
Spirit River Seawolves Swim Club	\$ 1,500.00	
		<u>\$ 47,954.00</u>

September 30th Submissions:

Blueberry Mountain Goodwill Society	\$ 4,500.00	
Bonanza & District Agricultural Society	\$ 3,060.00	
Friends of the Rycroft Community Hall	\$ 500.00	
Grande Prairie Palliative Care Society	\$ 15,000.00	
Happy Valley Ag & Recreation Club	\$ 1,500.00	
Rycroft and Spirit River Figure Skating Club	\$ 1,000.00	
Savanna Daycare	\$ 5,000.00	
Spirit River Regional Academy	\$ 4,000.00	
		<u>\$ 34,560.00</u>

Total Program & Activity Grants **\$ 103,664.00**

Total 2019 Grant Program **\$ 1,855,339.53**

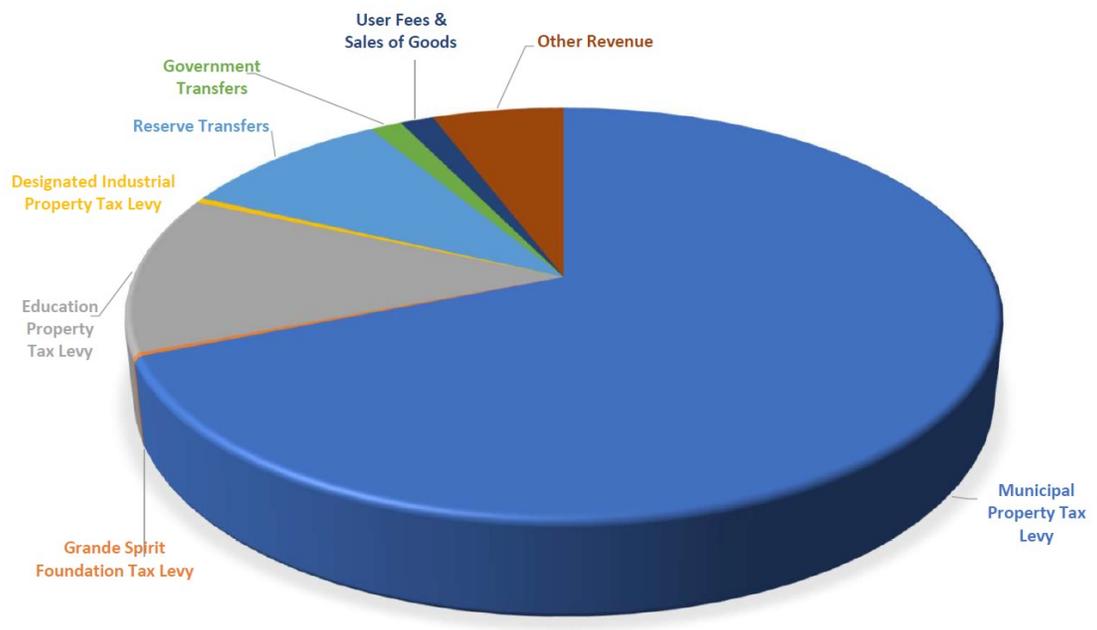
2020 Budget Highlights

Saddle Hills County's budgetary process is transparent, rigorous and follow generally accepted Canadian auditing practices. The resulting Financial Statement appears on pages 11—29 of this Annual Report. The following pages give a broad overview of some of the key elements of the 2020 County budget

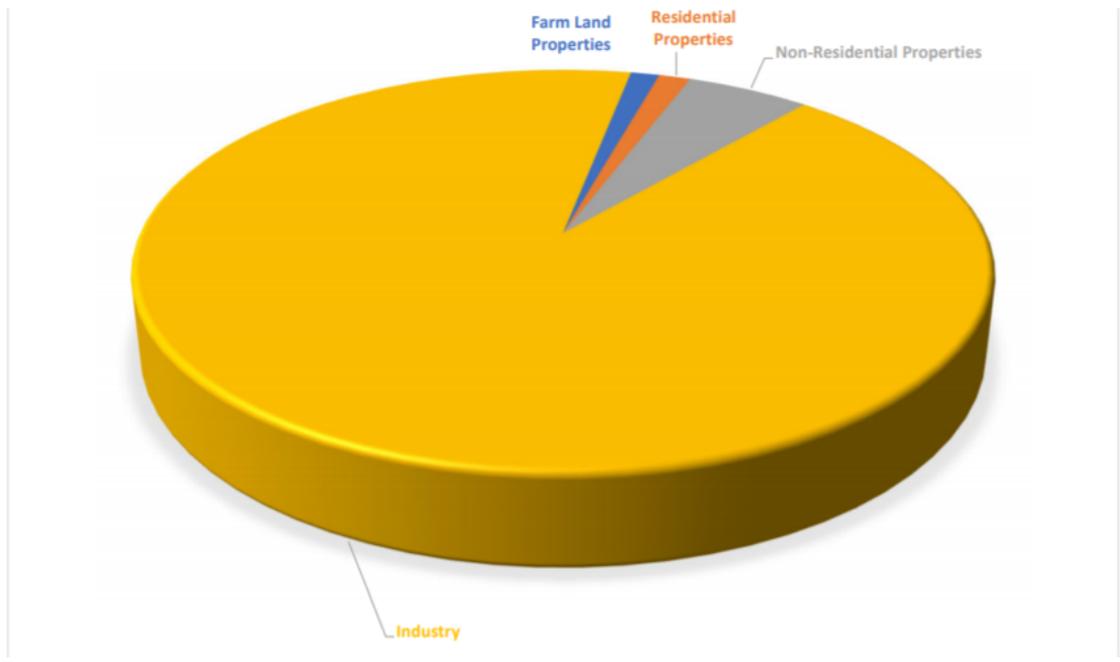
- ◇ Operating Revenue
 - ◇ Municipal Property Tax Revenue
 - ◇ Operating Expenses
 - ◇ Capital Budget
 - ◇ Capital Projects
 - ◇ Operating Expense Composition
 - ◇ Tax Trends
-

2020 Budget Highlights

2020 Operating Revenue \$50,632,980

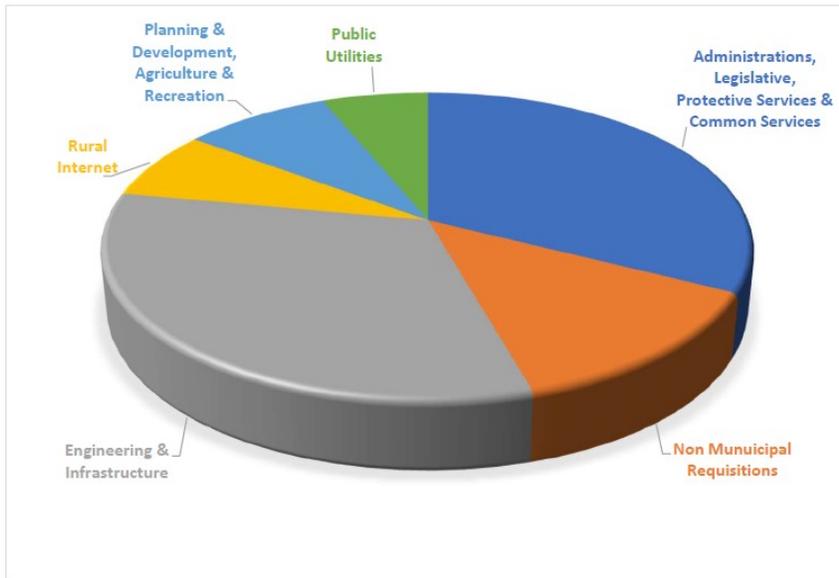


2020 Municipal Property Tax Revenue—\$34,840,731

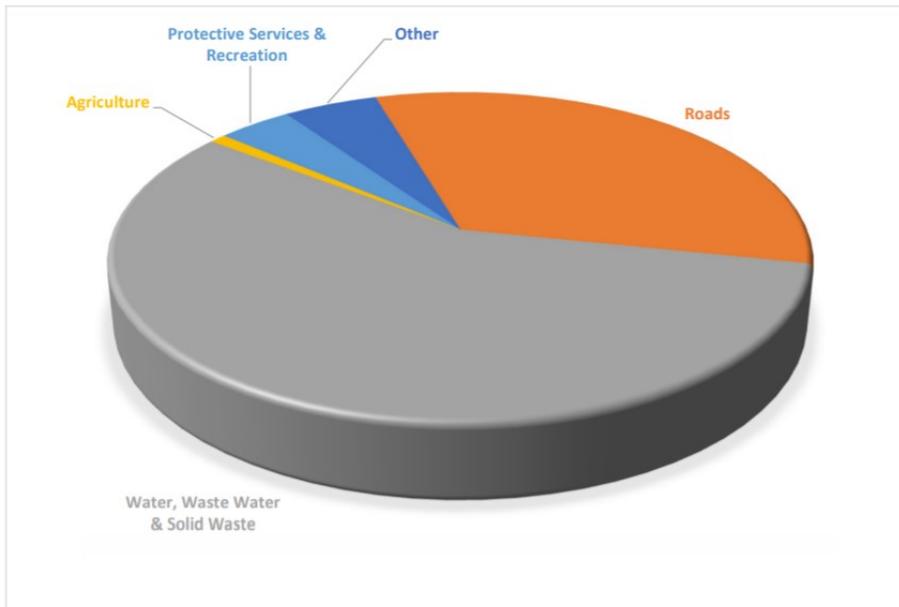


2020 Budget Highlights

2020 Operating Expenses \$50,632,980



2020 Capital Budget \$18,424,780



*Other includes: Administration, Council, Medical Services, IT, Utility Communications Network, Community Development & Economic Development

2020 Budget Highlights

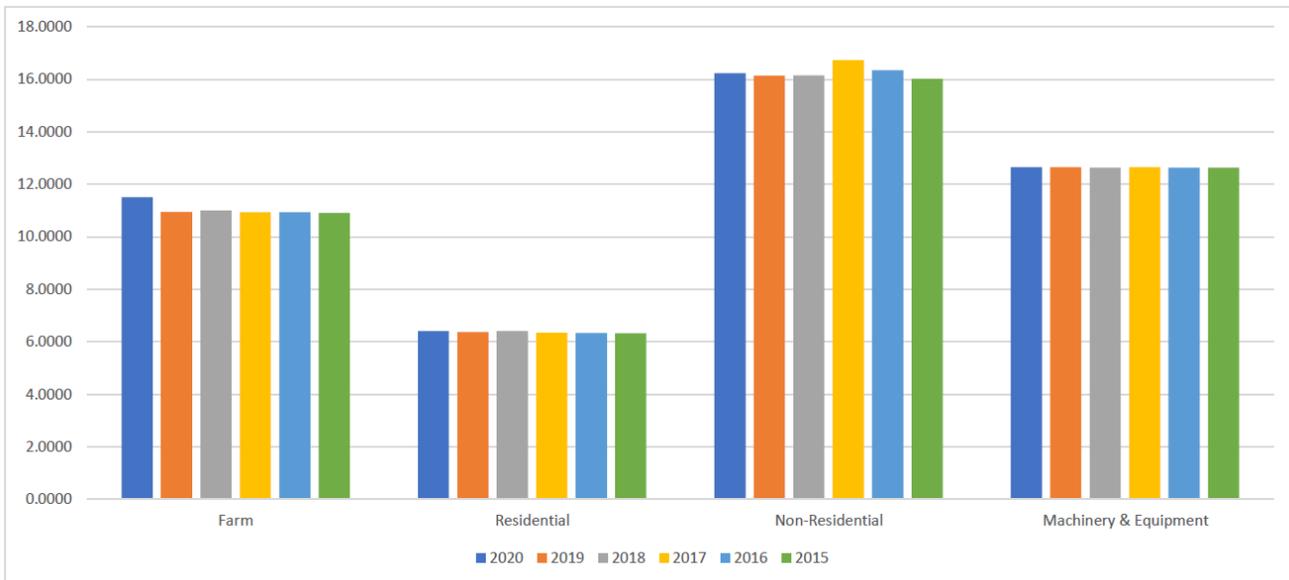
2020 Operating Expenses by Category \$50,632,980



*

Write offs include possible Provincial Grants, amount due to PERC application and amounts due to COVID-19.
 -Discounts are the tax discount this year at 10.35%

Combined Tax Rate Trend**



** Figures include all of the tax rates (Municipal, School & GSF) so the fluctuation is the School tax and the non-residential fluctuates more than the farm/residential. M&E is not subject to School tax.

2020 Capital Projects

ADMINISTRATION/COUNCIL	
County Roadside Welcome Signs *	\$ 334,600
Records Management Software *	\$ 80,000
Total	\$ 414,600
PROTECTIVE SERVICES	
Savanna Fire Hall Construction *	\$ 25,000
Woking Fire Hall Construction *	\$ 120,000
Blitzfire Ground Monitor - Happy Valley	\$ 5,500
Portable Pump(s)	\$ 26,100
Radar Signs (2)	\$ 15,000
Water Proof Tower and add Waterline - Bonanza	\$ 13,600
New Vehicle (SH79 is reassigned to Savanna Fire Dept.) - Fire	\$ 50,000
Total	\$ 255,200
COMMUNITY DEVELOPMENT	
G5 Medical Clinic *	\$ 25,000
Total	\$ 25,000
INFORMATION TECHNOLOGY/COMMON SERVICES	
Large Format Scanner (from EDP plan)	\$ 10,000
Network Server (from EDP plan)	\$ 100,000
Total	\$ 110,000
ENGINEERING & INFRASTRUCTURE	
BF 71131- SE 16-76-7-W6 Westmark Bridge *	\$ 180,000
BF 74437- SW 23-80-7-W6 *	\$ 852,500
Bonanza Drainage Ditch *	\$ 20,000
Henderson Slide - RR 131 Construction *	\$ 30,000
Rebuild - RR 72 (Northmark road to previous rebuilt section) *	\$ 738,000
RR 102 – Upgrading and Paving *	\$ 229,000
RR 134 – Upgrade *	\$ 3,098,280
TWP 822 - 1 km to gravel pit*	\$ 20,000
Sergeant Creek Slide-RR 135 *	\$ 30,000
Turning Lanes - HWY 725 to TWP 811 East *	\$ 69,000
Grader 4 Wobbly Packers - Operations	\$ 112,000
Intersection Improvement on TWP 784 & Hwy 49	\$ 30,000
New Pavement for Pillsworth Salt Shed	\$ 5,000
Road Construction on RR 63 from TWP 810 to TWP 804	\$ 25,000
TWP 791 - from RR131 west 1 km	\$ 25,000
RR72 from TWP 775 to TWP 774	\$ 67,000
Sign Rack for Flatbed - Operations	\$ 7,000
SH 67-2013 Chev Silverado 2500 - Operations	\$ 40,000
SH 68-2013 Chev Silverado 2500 - Operations	\$ 40,000
SH 70-2013 Kenworth - Operations	\$ 292,500
SH 109-2019 F150 XLT Enterprise - Operations	\$ 40,000
SH 110-2019 F150 XLT Enterprise - Operations	\$ 39,000
SH 111-2019 F150 XLT Enterprise - Operations	\$ 40,000
BF 76014 – SE 03-81-11-W6	\$ 30,000
Total	\$ 6,059,280

* Carry over—Projects which commenced in prior year(s)

2020 Capital Projects

WATER	
New Vehicle (SH63 is going to Auction) - Environment Services	\$ 40,000
Reservoir & WTP Improvements-Bonanza *	\$ 37,600
Rural Potable Waterline-Bonanza to Bay Tree Project *	\$ 1,960,000
Savanna Water Project *	\$ 7,885,000
WTP Upgrade and Clear Well Expansion - Woking *	\$ 245,000
Ksituan Reservoir Pumping Project (design & engineering)	\$ 40,000
Rural Waterline 2020	\$ 50,000
WTP Operators-Ksituan Vehicle - Environment Services	\$ 40,000
WTP Operators-Savanna Vehicle - Environment Services	\$ 40,000
Total	\$ 10,337,600

WASTE WATER	
Bonanza Waste Water Lagoon Project *	\$ 15,000
Savanna Waste Water Lagoon Project *	\$ 50,000
Waste Water Lagoons (Engineering) *	\$ 80,000
Total	\$ 145,000

COMMUNITY/RECREATION	
Cotillion River Access *	\$ 20,000
Cotillion Campground* (Const & Repairs for Existing Loop)	\$ 101,100
Savanna Toboggan Hill Amenities	\$ 15,000
Spring Lake Campground Capital Request	\$ 350,000
Total	\$ 486,100

COMMUNITY/ECONOMIC Development	
SH 112-2019 F150 XLT Enterprise - Economic Development	\$ 40,000
Total	\$ 40,000

SOLID WASTE	
Blueberry Landfill (engineering) *	\$ 40,000
Total	\$ 40,000

AGRICULTURE	
Blasting Magazine - Rural Development	\$ 79,500
Hydro Seeder	\$ 42,500
SH 66-2013 Chev Silverado 2500 - Agriculture	\$ 40,000
Total	\$ 162,000

UTILITY COMMUNICATIONS NETWORK	
Replacement of Radio System - Common Services	\$ 350,000
Total	\$ 350,000

TOTALS	
	\$ 18,424,780

* Carry over—Projects which commenced in prior year(s)

2019 Bursaries To Local Students

On Tuesday, August 13, 2019, Saddle Hills County awarded \$21,500 to local students through the 2019 Saddle Hills County Bursary Program. Two students also qualified for the Northern Alberta Development Council (NADC) Bursary.

Recipients included:

Tymea McCarlie. Tymea plans to attend Grande Prairie Regional College (GPRC) to study psychology with eventual plans to earn her MA and PhD in Criminology.

Matthew McNaught. Matthew is planning to study Soil Science at University of Saskatchewan in Saskatoon

Rylan Bourassa. Rylan will be attending Olds College to study Agriculture and Heavy Equipment.

Cheri Urness. Cheri is attending Athabasca University to study Nursing.

Brayden Boychuk. Brayden plans to study Agricultural Marketing at Olds College.

Jordan Sanregret. Jordan is attending Athabasca University and is studying to be a Registered Nurse (RN)

Absent: Haley McNaught, is attending Thompson Rivers University, studying Communications, and playing volleyball. Moira McRann is enrolled in the University Transfer Program at GPRC studying Education.

- Bursary Recipients -



Tymea McCarlie



Matthew McNaught



Rylan Bourassa



Cheri Urness



Brayden Boychuk



Jordan Sanregret.

* Deputy Reeve Kristen Smith is seen in each photo making the presentations on behalf of Council.



January 2019
Small Business Saturdays

Seminars for local businesses were held at the County Complex.



January 2019
APWA Trade Show

Saddle Hills County hosted the Alberta Public Works Association Trade Show



February 2019
Savanna Fire Hall Grand Opening

The new Savanna fire hall was officially opened on February 5th, 2019



February 2019
Woking Open House

Council held the first of it's four open houses in Woking on February 12th, 2019.



March 2019
Agricultural Producers Supper

The County hosted a special event for local farmers in Gundy on March 1, 2019.



March 2019
International Women's Day

On March 8, 2019 the County hosted a special dinner at Westmark Hall.



March 2019
Hired Equipment BBQ

The County hosted a special BBQ for hired equipment operators on March 15, 2019.



April 2019
Bonanza Open House

The County hosted an Open House in Bonanza on April 15, 2019.



May 2019
School Visit

Andrew Hicks helped out at a school visit on May 28, 2019 at the County Complex.



June 2019
Agricultural Services Board BBQ

Agricultural Foreman Riley Nooy (left) and Rural Development Coordinator Dessa Nicholson helped host the ASB BBQ on June 6, 2019 in Gundy.



June 2019
Seniors Day in Woking

The County celebrated Seniors Day at the Woking Hall on June 6, 2019.



June 2019
Westmark Hall Opening

Reeve Alvin Hubert was on hand for the grand opening of the Westmark Hall which was held on June 8, 2019.



June 2019
Staff Appreciation Day

Council organized a special Staff Appreciation Day at Chinook Golf Course on June 21, 2019.



July 2019
Rycroft Parade

Council and Staff participated in the annual Rycroft Parade on July 6, 2019.



July 2019
Bonanza Parade

Council and Staff worked together to prepare the float for the annual Bonanza Parade on July 20,





August 2019
Happy Valley Open House
 Council and Staff hosted an Open House in Happy Valley on August 8, 2019.



August 2019
Chepi Sepe Days Parade
 CAO Cary Merritt and his wife Caroline helped celebrate Chepi Sepe Days in Spirit River on August 10, 2019.



August 2019
Kids Innovation Fair
 A special Kids' Innovation Fair was held at the County Complex August 24, 2019.



August 2019
Savanna Parade
 Council and Staff decorated and rode in the Savanna Parade during the annual Fall Fair and Bench Show put on the Savanna Ag Society.



September 2019
Leaders of Tomorrow
 Reeve Hubert and Staff Andrew Hicks and Tracy Lapping greeted students at the door for the annual event.



October 2019
Fourth Creek Hall
 The Grand Opening of the Fourth Creek Hall on October 26, 2019 was well-attended



December 2019
Christmas at the County
 The annual event was a big hit.



The Wilderness is Our Back Yard